

# Scrutiny Board Meeting

Tuesday, 7 February 2023

Dear Councillor

## SCRUTINY BOARD - TUESDAY, 7TH FEBRUARY, 2023

I am now able to enclose, for consideration at next Tuesday, 7th February, 2023 meeting of the Scrutiny Board, the following reports that were unavailable when the agenda was printed.

Agenda No	Item
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| 4 | <b><u>2023-2024 Draft budget and Medium Term Financial Strategy 2023-2024 to 2025-2026 (Pages 3 - 216)</u></b> |
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[To consider the proposals for the 2023-2024 Draft Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026. A second report details the six Scrutiny Panels responses, when it was considered by each of the Panels. The Draft Budget Book for 2023/2024 is also included].

If you have any queries about this meeting, please contact the Scrutiny Team:

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<b>CITY OF WOLVERHAMPTON COUNCIL</b>	<b>Scrutiny Board</b> <b>7 February 2023</b>
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<b>Report title</b>	2023-2024 Draft Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026	
<b>Decision designation</b>	RED	
<b>Cabinet member with lead responsibility</b>	Councillor Obaida Ahmed Resources and Digital City	
<b>Key decision</b>	Yes	
<b>In forward plan</b>	Yes	
<b>Wards affected</b>	All	
<b>Accountable Director</b>	Tim Johnson, Chief Executive	
<b>Originating service</b>	Strategic Finance	
<b>Accountable employee</b>	Claire Nye Tel Email	Director of Finance 01902 550478 Claire.nye@wolverhampton.gov.uk
<b>Report to be/has been considered by</b>	Strategic Executive Board Scrutiny Board Cabinet Full Council	3 January 2023 7 February 2023 22 February 2023 1 March 2023

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**Recommendations for decision:**

The Scrutiny Board is recommended to:

1. Review the 2023-2024 Draft Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026 and how it is aligned the priorities of the Council.

## **1.0 Purpose**

- 1.1 The purpose of this report is to seek Scrutiny Board's feedback on the 2023-2024 draft Budget and Medium Term Financial Strategy (MTFS) 2023-2024 including budget proposals, and how they align to the priorities of the Council.
- 1.2 During November to January the individual Scrutiny Panels have received the draft budget and MTFS and asked to scrutinise the budget and how it is aligned to the priorities of the Council. The comments from the panels are presented to Scrutiny Board on this agenda in a separate report.
- 1.3 The report details the draft proposals that will enable the Council to set a balanced budget for 2023-2024 without the need to use general reserves and provides an update on the MTFS 2023-2024 to 2025-2026. The Final Budget Report will be presented to Cabinet on 22 February 2023 and Full Council on 1 March 2023.
- 1.4 Whilst the proposals outlined in this report will enable the Council to set a balanced budget for 2023-2024, there is still a high level of uncertainty going forward and a significant financial challenge over the medium term with a projected deficit for 2024-2025 of £16.4 million, rising to £22.9 million by 2025-2026.

## **2.0 Background**

- 2.1 On the 22 February 2023, Cabinet will receive the 2023-2024 Budget and Medium-Term Financial Strategy 2023-2024 to 2025-2026 report which will then be considered by Full Council on 1 March 2023.
- 2.2 Cabinet will be asked to recommend that Council approves:
  - The net budget requirement for 2023-2024 of £306.1 million for General Fund services.
  - The Medium Term Financial Strategy (MTFS) 2023-2024 to 2025-2026 and the key assumptions underpinning the MTFS as detailed in Appendix 1 and 2 to this report
  - A Council Tax for Council services in 2023-2024 of £1,909.01 for a Band D property, being an increase of 4.99% on 2022-2023 levels, which incorporates the 2% in relation to Adult Social Care
- 2.3 The City of Wolverhampton Council has built up a strong track record over many years of managing its finances well and despite reductions in government funding, consistently setting a balanced budget. Over the last thirteen years budget setting processes, the Council has identified budget reductions in the region of £240 million. Our approach to strategic financial management, aligning budgets to service priorities and improving services, and investing in transformation priorities, continues to put us in a strong financial position.
- 2.4 On 2 March 2022, the Council approved the net budget requirement for 2022-2023 of £267.2 million for General Fund services. This was the eighth-year running the Council

was able to set a balanced budget without the need to make use of the General Fund Reserve. It was projected that the Council would be faced with finding further estimated budget reductions totalling £12.6 million in 2023-2024 rising to £25.8 million by 2025-2026. As detailed in the body this report and the strategy outlined in section 5, the Council has been able to balance the budget without needing to make significant cuts to services.

- 2.5 Cabinet have been updated throughout the year as work progressed to address the budget deficit. In October 2022, Cabinet received a report with an update on progress towards the budget strategy 2023-2024 and future years, when taking into account the latest information available on the external factors identified and other emerging pressures that are faced by the Council. It was reported that the updated forecast budget deficit was £7.1 million for 2023-2024, rising to £31.6 million by 2025-2026, and work would continue to be undertaken to bring forward proposals to set a balanced budget for 2023-2024 and deliver a sustainable medium term financial strategy.
- 2.6 Since October, the 2023-2024 budget setting process has continued with the identification of emerging budget pressures, in particular the increasing cost pressures due to rising inflation, analysis of the provisional settlement and further efficiency measures.
- 2.7 Reserves play a vital role in the financial sustainability of the Council. It is important to note that, the Council's General Fund Balance currently stands at £13.7 million, which is approximately 5% of the 2022-2023 net budget. This level of reserve is approximately 4.5% of the 2023-2024 net draft budget. In order to maintain a 5% reserve for next financial year, it is proposed that £1.6 million is transferred from the Budget Strategy Reserve. In addition, the Council holds specific reserves which are set aside to fund future planned expenditure. It is vital the Council continues to hold these reserves to mitigate the risk of uncertainty of any potential future expenditure and to support the delivery of council priorities, therefore it is not an option to use these funds to meet the budget deficit.
- 2.8 The Director of Finance anticipates recommending the MTFs to Cabinet in February 2023 as a reasonable forecast over the medium term but recognises that external factors detailed throughout this report could have a significant impact on the financial position.

### **3.0 Our City, Our Plan**

- 3.1 The Council's strategic approach to address the budget deficit is to align resources to Our City, Our Plan which was approved by Full Council on 2 March 2022.
- 3.2 The plan continues to identify an overarching ambition that 'Wulfrunians will live longer healthier lives' delivered through six overarching priorities:
- Strong families where children grow up well and achieve their full potential
  - Fulfilled lives for all with quality care for those that need it
  - Healthy, inclusive communities

- Good homes in well-connected neighbourhoods
- More local people into good jobs and training
- Thriving economy in all parts of the city

3.3 These priorities together with the associated key outcomes, objectives and activity form a framework to improve outcomes for local people and deliver our levelling up ambitions.

3.4 Supporting the six overarching priorities are three cross cutting principles

- Climate Conscious
- Driven by Digital
- Fair and Equal

#### **4.0 Medium Term Financial Strategy – Key Assumptions**

4.1 Despite reductions in funding, the Council has a strong track-record of managing money well, planning ahead and delivering excellent services.

4.2 The assumptions used in the preparation of the Budget and Medium Term Financial Strategy remain under constant review and update.

4.3 The major budget assumptions used in the preparation of the budget and MTFs are detailed in Appendix 1 and 2 of this report which provide details of the changes to growth and inflation, budget reduction, income generation and efficiency proposals, and corporate resource assumptions, which are recommended for inclusion in the 2023-2024 draft Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026.

4.4 The provisional settlement announced on 19 December 2022, was one year only and although some high-level assumptions were provided for 2024-2025, there still remains considerable uncertainty around future funding, and it is particularly challenging to establish a medium term financial strategy beyond 2023-2024. However, work has been ongoing to project a forecast medium term position as detailed in this report. It is projected that the medium term forecast budget deficit could be in the region of £22.9 million by 2025-2026. In order to project the potential budget deficit a number of assumptions have been made on the level of resources that will be available to the Council, as detailed in this report and Appendix 2.

4.5 The overall impact of the revisions to the 2023-2024 draft budget and medium term financial strategy 2023-2024 to 2025-2026 are detailed in Table 6. Some of the key budget assumptions are also detailed in the paragraphs below. A full list of all budget reduction, income generation and efficiency targets incorporated in the MTFs are detailed in Appendix 3.

### **Pay Related Pressures**

- 4.6 It was reported to Cabinet in November 2022, in the Performance and Budget Monitoring Report 2022-2023, that the 2022-2023 pay award offer to the unions representing the main local government NJC workforce has been accepted. The 2022-2023 budget includes a provision of 2% amounting to £2.8 million, whereby the forecast cost of the approved 2022-2023 pay-award is expected to be in the region of £9.0 million, an additional pressure of £6.2 million. Work has been ongoing to identify in-year efficiencies to mitigate against these costs on both a recurrent and one-off basis. The forecast ongoing cost pressures have been built into the 2023-2024 draft budget and MTFS.
- 4.7 At the time of writing this report, the national negotiations for a 2023-2024 pay award are still ongoing. The draft budget and MTFS reported to Cabinet in October built in a provision of a 4% pay award, however, due to rising inflation it has been considered prudent to increase this assumption to 5%. An increase of 1% in pay award on average costs around £1.6 million. In the event that the pay award is above 5% and in year efficiencies cannot be identified in 2023-2024, the budget contingency / budget strategy reserves will be called upon to fund the shortfall.
- 4.8 In addition, it was reported that the National Living Wage (NLW) was projected to increase over the medium term from £9.50 in 2022-2023, £10.60 in 2023-2024 to £11.35 by 2024-2025. Pay Point 1 on the Council's pay spine is being deleted from 1 April 2023 as a result of the 2022-2023 pay agreement. This means the lowest pay on our pay scale from 1 April 2023 will be £10.60 per hour until the 2023-2024 pay award is agreed leaving no headroom between that and the NLW adding to the complexities of considerations on the pay award and appropriate budgeting for the pay award.
- 4.9 The Council in the context of its role in as a participating employer within the West Midlands Pension Fund (the Fund), was subject to a triennial actuarial review which sets the employer pension contribution requirements over the period of 2023-2024 to 2025-2026. It was reported in October that the MTFS reflected the forecasts based on the previous valuation in 2019. The Council has received the provisional outcome of the triennial actuarial review (the final outcome will not be known until April), which has resulted in decrease in the employers' pension contributions to the West Midlands Pension Fund. This decrease has been factored into the forecast adjustments for pay related growth.
- 4.10 The projected budget adjustments arising from the combined pay related pressures is detailed in Appendix 1.

### **Budget Pressures**

- 4.11 A number of emerging pressures have been identified throughout the current financial year and in order to be prudent those pressures have been recognised into the 2023-2024 draft budget and MTFS. The key draft budget pressures reflected are detailed in the paragraphs below whilst a full list of budget pressures incorporated into the draft budget and MTFS can be found at Appendix 1.

- 4.12 In March 2022, Council approved growth and inflation totalling £3.9 million for 2023-2024, rising to £15.8 million over the medium term to 2025-2026. As detailed in the paragraphs below, additional inflationary pressures have been identified in 2023-2024 and over the medium term due to rising inflation and increasing demand on our services, resulting in further growth of £26.7 million having to be built into the Budget and MTFs over the medium term. The table below summaries the total inflation, demand and development, further detail can be found in Appendix 1.

**Table 1 – Total Inflation, demand and development**

	2023-2024	2024-2025	2025-2026
	£000	£000	£000
Inflation	26,137	11,964	1,309
Demand	1,756	500	500
Development	844	(315)	(215)
<b>Total</b>	<b>28,737</b>	<b>12,149</b>	<b>1,594</b>

- 4.13 Inflation in the UK is at the highest it has been for four decades, which means the country is facing an increase in the cost of living, with food, petrol and energy bills all increasing. We continue to track the forecast impact of inflation carefully, gathering information from a number of sources to build up an accurate picture.
- 4.14 During 2022-2023 wholesale energy prices have soared due to levels of supply and demand: therefore, resulting in increased gas and electricity costs for consumers. In October 2022, it was forecast that inflationary pressures were predicted to be in the region of £2.0 million, but this would be kept under review. Further detailed work has been undertaken and the updated projected cost pressure arising from energy increase for both gas and electricity (including street lighting), is forecast to be in the region of £5.6 million. It is important to note that there is considerable uncertainty around future prices so this will continue to be monitored and reviewed, with updated provided to Councillors as part of the Performance and Budget Monitoring Reports.
- 4.15 In addition, pressures have been reported to Cabinet in the Performance and Budget Monitoring Reports for this financial year including, but not limited to, increased cost pressures associated with temporary housing accommodation, increasing demand on passenger transport and additional vehicle hire.
- 4.16 There is considerable uncertainty around the cost of adult social care over the medium term due to the increase in demand for services, impact of a fee uplift, the pandemic, and the increasing cost of living. As detailed in paragraph 7.14, Adults Services are currently undertaking a fee review which is scheduled for pre-scrutiny decision in February and then onto Cabinet. The draft budget and MTFs has been reviewed in light of the forecast growth and the additional social care grants announced as part of the provisional settlement. The draft budget and MTFs currently incorporate growth totalling £14 million in 2023-2024. Current forecasts on potential growth required for 2023-2024 and over the



medium term will be reviewed and updated if required once the work on the fee uplift has been concluded.

- 4.17 It was also reported to Cabinet in October 2022 that pressures were being identified within the Organisational Theme in the region of £2.3 million to support transformation work which will help drive out efficiencies across the council. It was anticipated at this time that this work in part, was to be funded from efficiencies from across services who will benefit from this transformation, and the expected growth would be reduced once the funding strategy was finalised. Further work has now been undertaken to determine the level of growth required to fund these costs upfront, as a result this growth has reduced by £1.3 million.
- 4.18 As detailed above the current cost of living crisis has significantly distorted the budget and MTFS. It is not yet known how long these cost pressures will go on for or what the level of future support will be required. It is therefore proposed that a corporate contingency budget is established to support pressures within 2023-2024. In the event that this budget is not required in full, the Director of Finance will seek to support the efficiency targets as detailed in paragraph 5.3 and 5.4, and / or reduce the level of capital receipt flexibility utilised in 2023-2024.

## 5.0 Financial Strategy

5.1 The Financial Strategy, approved by Council in March 2019, consists of five core principles:

- **Focusing on Core Business.** Focus will be given to those activities that deliver the outcomes local people need and which align to our Council Plan and Financial Strategy.
- **Promoting Independence and Wellbeing.** We will enable local people to live independently by unlocking capacity within communities to provide an effective and supportive environment.
- **Delivering Inclusive Economic Growth.** We will continue to drive investment in the City to create future economic and employment opportunities.
- **Balancing Risk.** We will ensure we base decisions on evidence, data and customer insight.
- **Commercialising our Approach.** We will boost social value in our City by maximising local procurement spend with people and businesses.

5.2 It was reported to Cabinet in October 2022 that with these core principles in mind, the Council's Leadership Team has been carrying out extensive work in order to identify proposals to support the medium-term financial strategy and work was ongoing across the following themes:

- Our assets
- Procurement and contracts – particularly focused on embedding the Wolverhampton Pound approach
- Income collection, debt management and recovery

- Business processes
- Digital and data
- Delivery models
- Income generation including fees and charges
- Human resources and occupational development

5.3 The draft budget reported to Cabinet in October included an efficiency target totalling £6.4 million over the medium term linked to this work.

5.4 It was also reported to Cabinet in October, that over a number of years, in-year efficiencies have been delivered across a number of services, without impacting on the delivery of Council priorities. The Budget report approved by Council in March 2022, approved the inclusion of a £4.5 million efficiency target over the medium term to 2025-2026, of which £2.5 million is in 2023-2024. The July budget report increased this target by a further £3.0 million in 2023-2024.

#### **Revisions to Budget Reduction Targets**

5.5 Work has continued to review existing budget reduction and income generation proposals to ensure they are deliverable over the medium term. This has been particularly important in light of rising inflation and changes to the environment in which we currently operate. Since reporting to Cabinet in October 2022, a further six budget reduction targets have been identified as not been able to be delivered as originally planned totalling £810,000.

5.6 The revision to existing budget reduction proposals, to ensure that they are deliverable over the medium term, have been reflected in the draft medium term financial strategy. Further detail can be found in Appendix 1 and a full list of all proposed budget reduction, income generation and efficiency targets can be found in Appendix 3.

#### **6.0 2023-2024 Draft Net Budget Requirements**

6.1 The draft net budget requirement for 2023-2024 for the General Fund Services is £306.1 million. In the opinion of the Director of Finance (Section 151 Officer) the 2023-2024 draft budget estimates are robust. The Council's proposed budget for 2023-2024 does not require the use of general reserves in order set a balanced budget. We will continue to monitor the risks associated with the budget, detailed in the Table 7 below, and provide updates to Councillors as part of the quarterly Performance and Budget Monitoring reports.

6.2 The Council's draft budget requirements for 2023-2024 is shown at Table 2. Further details showing the forecast movement between years can be found at Appendix 4.

**Table 2 – 2023-2024 – Net Controllable Draft Budget Requirements**

<b>Directorate</b>	<b>2022-2023 Revised Net Controllable Budget £000</b>	<b>2023-2024 Draft Net Controllable Budget £000</b>
Adult Services	80,965	95,052
Children's Services	50,572	49,934
Commissioning and Transformation	3,552	3,494
City Assets	11,498	14,324
City Housing and Environment	32,332	34,351
Corporate Accounts	33,003	53,515
Communications and Visitor Experience	2,420	2,565
Education and Skills	2,281	2,577
Finance	15,497	15,546
Governance	14,485	14,415
Public Health & Wellbeing	5,769	5,295
Regeneration	2,628	2,675
Strategy	12,157	12,316
<b>Total Net Budget Requirement</b>	<b>267,159</b>	<b>306,059</b>

## **7.0 Local Government Financial Settlement**

- 7.1 On 19 December 2022, the Government announced the provisional local government finance settlement, referred to herein as the provisional settlement, for 2023-2024. The final settlement has not yet been announced.
- 7.2 The provisional settlement is for one year only and is based on the Spending Review 2021 funding levels, updated for the 2022 Autumn Statement announcement. The key headlines from the provisional settlement are outlined in the paragraphs below, these assumptions have been incorporated into the draft budget and MTFS.
- 7.3 On an annual basis Government calculates the core spending power for local authorities. The core spending power is a measure of the resources available to local authorities to fund service delivery, including council tax and locally retained business rates. The provisional settlement for Wolverhampton showed an increase of 10% in core spending power. However, it should be noted that the core spending power assumes that Council Tax will increase by 4.99% and that there will also be an increase in the number of properties within Wolverhampton. This also includes the additional social care grants detailed below which are vital to support the increasing costs due to demand and inflationary pressures across Adult Social Care. The table below summaries the increase in our Core Spending power between 2022-2023 and 2023-2023

**Table 3 – Core Spending Power**

<b>Core Spending Power</b>	<b>2022- 2023 £000</b>	<b>2023- 2024 £000</b>	<b>Change £000</b>	<b>% of 10% increase</b>
<b>Core Funding</b>				
Settlement Funding Assessment – net business rates position including relevant grants	102,980	108,765	5,785	
Compensation for under-indexing of business rates multiplier	8,143	14,080	5,937	
New Homes Bonus	1,632	709	(923)	
Services Grant	5,493	3,095	(2,398)	
Lower Tier Services Grant	487	-	(487)	
Grants rolled in	441	-	(441)	
<b>Total of Core funding</b>	<b>119,176</b>	<b>126,649</b>	<b>7,473</b>	<b>2.76%</b>
<b>Council Tax</b>	<b>118,073</b>	<b>124,939</b>	<b>6,866</b>	<b>2.53%</b>
<b>Social Care Grants</b>	<b>32,015</b>	<b>44,793</b>	<b>12,778</b>	<b>4.71%</b>
<b>Total Core Spending Power</b>	<b>269,264</b>	<b>296,381</b>	<b>27,117</b>	<b>10%</b>

- 7.4 As previously announced in the Autumn statement (announced on 17 November 2022), Government have increased the referendum limit for increases to council tax from 2% to 3% per year from April 2023. In addition, local authorities with Social Care responsibilities will be able to increase the adult social care precept by up to 2% per year, previously 1%. It should be noted that when Government publish what funding is available to councils, they include an assumption regarding the raising of council tax – this also includes the precept to fund adult social care.
- 7.5 In the Autumn Statement, the Government announced that there would be a freeze on the multiplier used to calculate the business rates payable by ratepayers together with the reliefs to be awarded under the Council’s discretionary powers, which the Council will be compensated by Section 31 grant. It was announced that local authorities will no longer be compensated based on Retail Price Index (RPI), with funding (whether through the multiplier increase or the compensation grant) being based on Consumer Price Index (CPI) only. The 12 month RPI reported in September 2022 was 12.6%, whereas the 12 months CPI was lower at 10.1%.
- 7.6 As reported to Cabinet on 18 January 2023, the net yield calculation is based on the rateable values of businesses on the Valuation Office Agency’s rating list, which is revalued every few years. The next revaluation will come into effect from 1 April 2023, the last revaluation took place in 2017. Wolverhampton have been provided with a draft

list which have been used to forecast the net rate yield for 2023-2024. This list shows that Wolverhampton has seen an increase in the rateable value in the region of 12%.

- 7.7 The Council receives a top up grant to 'top up' funding as the business rates baseline funding level determined by Government for the Council is greater than the forecast level of business rates that the Council can collect. The provisional settlement announced a provisional allocation of £25.3 million, a reduction of £3.2 million on the assumptions built into the draft budget and MTFS. This is due to a forecast increase in business rates income.
- 7.8 It was reported to Cabinet in July and October 2022, that a number of assumptions had been made with regards to the level of government funding that will be available to the Council. It was noted that a number of scenarios had been modelled reflecting different assumptions around inflationary uplifts on our grants, including the continuation of one-off grants such as New Homes Bonus, Lower Tier Fund and the Services Grant. The following paragraphs detail the announcements made in the provisional settlement on these grants.
- 7.9 It was confirmed that the new homes bonus scheme would continue for a further year with no legacy payments. The sum of the provisional allocation for the Council is £709,000. The draft budget and MTFS reported to Cabinet in October had already assumed the continuation of the grant into 2023-2024 at £680,000. The draft budget has been updated to reflect this slightly higher allocation.
- 7.10 Government announced the continuation of the 2022-2023 one-off Services Grant into 2023-2024, but at a reduced amount. The national allocation reduced from £822 million in 2022-2023 to £464 million 2023-2024. This reduction is due to the cancellation of the increase in National Insurance Contributions and to move funding to the Supporting Families Programme. The draft budget and MTFS assumed this would continue in part at £2.2 million in 2023-2024, the provisional settlement confirmed the allocation for Wolverhampton to be £3.1 million, the draft budget has been updated to reflect this change.
- 7.11 The provisional settlement announced the abolishment of the Lower Tier Fund. This grant has been replaced by a Minimum Funding Guarantee for 2023-2024 (further information on this fund can be found in Appendix 2). The draft budget and MTFS reported to Cabinet in October had assumed this grant would continue into 2023-2024 and future years at £440,000. The draft budget has been updated to reflect that this grant will not continue. Wolverhampton has not been awarded the Minimum Funding Guarantee grant as our overall increase is above the threshold.
- 7.12 The provisional settlement announced that three grants had been rolled into the Revenue Support Grant totalling £78 million nationally, the grants are the Local Council Tax Support Administration Subsidy Grant, Family Annexe Council Tax Discount grant and the funding for safety and standards enforcement. The draft budget had assumed that the Council would receive £430,000 from the Local Council Tax Support Administration

Subsidy Grant, the draft budget has been updated to reflect that Wolverhampton will no longer receive this specific grant.

- 7.13 The Government has delayed the national rollout for the social care charging reforms from October 2023 to October 2025. It was announced that funding for the implementation will be maintained within local government to enable local authorities to address the current adult social care pressures.
- 7.14 The provisional settlement confirmed the continuation of the Improved Better Care Fund (iBCF) at 2022-2023 levels, an increase in the social care fund, the roll forward of the Market Sustainability and Fair Cost of Care Fund and the new Adults Social Care Market Sustainability and Improvement Fund. These grants are vital to ensure that demand and inflationary pressures forecast across Adult Social Care can be funded. Adult Services are currently undertaking a fee review which is scheduled to go for pre-scrutiny decision in February and then onto Cabinet for approval. Current forecasts on potential growth required to support the service in 2023-2024 and over the medium term will be reviewed once this has been concluded and the budget assumptions updated if required. These grants have helped to contribute to the level of growth required for adult social care. The provisional settlement announced these grants at £44.8 million, an increase of £12.8 million. At the time of writing this report it is not known what additional reporting requirements or conditions will be attached to these new grants, therefore there may be additional constraints restricting our ability to use these grants to meet the local needs within Wolverhampton. Appendix 2 provides a further breakdown of these grants.
- 7.15 Appendix 2 provides further details on forecast Council Resources.

## **8.0 Draft Corporate Resources**

- 8.1 Recent Government announcements have provided some clarity for the forthcoming financial year and some high-level indications on 2024-2025. National figures have been published for some grants such as the Social Care Grants, but not for all the grants local authorities receive. The Council continues to face significant uncertainty over the medium term, and it is particularly challenging to establish a medium-term financial strategy beyond 2023-2024. This is due to the uncertainty regarding potential resources that will be available to the Council.
- 8.2 In order to project the potential budget challenge faced by the Council, a number of assumptions have been made on the level of resources that will be available to the Council.
- 8.3 It is important to note that at the point information becomes available, it could, consequently, result in alterations to the financial position facing the Council.

### **Collection Fund assumptions**

- 8.4 On 18 January 2023, Cabinet received a report detailing the estimated outturn on the Collection Fund for 2022-2023 which consisted of a projected cumulative deficit in the

region of £846,000 million on Council Tax, and a projected cumulative surplus in the region of £1.6 million on Business Rates. It is important to note that both elements include the carry forward of the in-year 2020-2021 deficit, which the Government confirmed could be spread over 3 years from 2021-2022 to 2023-2024.

- 8.5 As previously reported, the Covid-19 pandemic, and the current cost of living crisis, continues to have a significant impact on the Wolverhampton community and economy. It continues to be difficult to arrive at an accurate forecast for council tax and business rates collection, however collection performance is now returning to pre-pandemic levels.

### **Council Tax and Housing Benefits**

- 8.6 The Council Tax Base and NDR (Business Rates) Net Rate Yield 2023-2024 report was presented to Cabinet on 18 January 2023. Cabinet approved the council tax base for 2023-2024 at 65,994.12 Band D equivalent properties.
- 8.7 As detailed in paragraph 7.4, Government announced they have increased the referendum limit for increases to council tax from 2% to 3% per year from April 2023. In addition, local authorities with Social Care responsibilities will be able to increase the adult social care precept by up to 2% per year, previously 1%. This would therefore enable the Council to increase Council Tax by a maximum of 4.99% in 2023-2024; the sum of 2.99% council tax plus the 2% adult social care precept. The 2.99% increase along with projected housing growth would levy on average additional income of approximately £5.3 million in 2023-2024. Taking both increases into account the additional income is around £7.9 million in 2023-2024
- 8.8 Projections in the MTFs beyond 2023-2024 assume that Council Tax will increase by 1.99%, whilst the tax base is anticipated to rise by 1% in each financial year, this generates on average £3.6 million per year. Furthermore, the MTFs assumes that the adult social care precept will increase by 1% in each financial year over the medium term which generates on average a further £1.4 million in 2024-2025.
- 8.9 The resulting forecast impact on the level of the Council element of Council Tax for a Band D property in 2023-2024 is detailed in the table below.

**Table 4 – Draft Council element of Council Tax for Band D Property in Wolverhampton**

<b>Band D</b>	<b>Draft £</b>
2022-2023 Council Element of Council Tax (including adult social care)	1,818.27
2.99% increase	54.37
2% Adult Social Care Precept	36.37
	<b>1,909.01</b>

- 8.10 It is projected that income from Council Tax will rise in subsequent years, based upon the latest collection rates and tax base.

## Council Tax

- 8.11 The net draft budget, as detailed in this report, is forecast to be £306.1 million. Having taken into account the forecast resources available it is necessary to increase the Council Tax by a total of 4.99% to set a balanced budget. Not increasing the level of council tax would mean making more reductions to the budgets for essential services over the medium term and not being unable to deliver on residents' priorities.
- 8.12 The Council recognise that residents are impacted significantly by increasing costs of living, and through the Financial Wellbeing Strategy is doing everything it can to support people. The strategy sets out how the city's long-term vision to improve lives of residents living in Wolverhampton. The strategy focuses on tackling poverty and improving the financial wellbeing of our residents and closely aligns to the priorities set out in Our City, Our Plan. The principles of the are to provide a range of support that is both necessary and effective, to always maximise opportunities to promote dignity choice and autonomy, to utilise a diverse range of channels to reach households most in need, to prioritise equality and diversity ensuring no one is left behind, to incorporate evidence-based approaches to support the implementation of the strategy and to support households on a journey from reliance to resilience.
- 8.13 In order to be able to provide specific targeted support with Council Tax payments, it is proposed that a further £500,000 is put into the funding strategy for Financial Wellbeing. An evidenced based approach will be utilised to ensure that funds can be utilised to provide support where it is most needed.

### 2023-2024 Draft Budget

- 8.14 As outlined in paragraph 6.1 and Table 2, the draft budget requirements for 2023-2024 is £306.1 million. The table details this against the forecast corporate resources when compared to 2022-2023.

**Table 5 – Draft Budget**

<b>Division</b>	<b>2022-2023 Revised Controllable Budget £000</b>	<b>2023-2024 Draft Controllable Budget £000</b>
Adult Services	80,965	95,052
Children's Services	50,572	49,934
Commissioning and Transformation	3,552	3,494
City Assets	11,498	14,324
City Housing and Environment	32,332	34,351
Corporate Accounts	33,003	53,515
Communications and Visitor Experience	2,420	2,565
Education and Skills	2,281	2,577
Finance	15,497	15,546
Governance	14,485	14,415



<b>Division</b>	<b>2022-2023 Revised Controllable Budget £000</b>	<b>2023-2024 Draft Controllable Budget £000</b>
Public Health & Wellbeing	5,769	5,295
Regeneration	2,628	2,675
Strategy	12,157	12,316
<b>Total Draft Net Budget Requirement</b>	<b>267,159</b>	<b>306,059</b>
<b>Corporate Resources</b>		
Council Tax (including Adult Social Care Precept)	(118,072)	(125,983)
Business Rates and grants*	(113,991)	(128,227)
Collection Fund deficit (surplus)	1,781	(3,253)
General Grants	(7,611)	(3,803)
Social Care Grants	(31,066)	(44,793)
Contribution to / from reserves	1,800	-
<b>Total Draft Corporate Resources</b>	<b>(267,159)</b>	<b>(306,059)</b>

\*inclusive of Enterprise Zone business rates and section 31 grants and Top up Grant, and net of payment to WMCA

### **Draft Medium Term Financial Strategy**

- 8.15 Table 6 details the draft MTFS projections for the period to 2025-2026. It incorporates extensive budget preparation work that has been ongoing in recent months for the period up to 2025-2026, in addition to those adjustments arising as a result of changes in assumptions, as detailed in this report and corresponding appendices.
- 8.16 The table details incremental changes to forecast expenditure, starting from the base position of the 2022-2023 budget. The forecast expenditure is then compared with anticipated resources available to arrive at the projected deficit.
- 8.17 Due to the uncertainty the Council currently faces, it is particularly challenging to establish a MTFS beyond 2023-2024. Expenditure forecasts include estimates of growth in various areas, inflationary pressures for energy costs, social care due to demand and the rising costs of services. These estimates will continue to be reviewed in light of the financial pressures surrounding the increasing cost of living, the 2023-2024 pay award and the continuing uncertainties around future funding streams. Any change to these estimates could have a significant impact on the forecast budget deficit over the medium term.
- 8.18 A number of assumptions have been made with regards to the level of resources that will be available to the Council as detailed above. It is important to note that there continues to be a considerable amount of uncertainty with regards to future funding streams for local authorities as the provisional settlement announced on 19 December was for one year only – 2023-2024, and whilst is provided some high level assumptions for 2024-2025, there still remains considerable uncertainty with regards to funding beyond 2023-2024. Appendix 2 provides details of the current assumptions

- 8.19 At the point that further information is known it will be incorporated into future reports to Councillors. The current assumptions in respect to grants and tax raised locally are detailed above. Any reduction in the Government's allocation of funding to the Council would have a significant detrimental impact and further increase the budget deficit forecast over the medium term, conversely any additional un-ringfenced funding would have a positive impact on the MTFS.
- 8.20 Taking this into account, the Council is now faced with finding further projected budget reductions estimated at £16.4 million in 2024-2025, rising to £22.9 million over the medium-term period to 2025-2026. Work to develop budget reduction and income generation proposals for 2024-2025 onwards in line with the Financial Strategy will continue.
- 8.21 It is proposed an update on progress on tackling the projected deficit is reported to Cabinet in July 2023.
- 8.22 It is important to note that the updated projected budget deficit assumes the achievement of budget reduction, income generation and efficiency proposals over the period from 2023-2024 to 2025-2026, however a number of these proposals are largely one-off in nature. Having identified budget reductions in the region of £240.0 million over the last thirteen years budget setting processes, the extent of the financial challenge over the medium term continues to represent the most significant that the Council has ever faced.

**Table 6 – Draft Medium Term Financial Strategy 2023-2024 to 2025-2026**

	<b>2023-2024</b>	<b>2024-2025</b>	<b>2025-2026</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>
Previous Years Net Budget brought forward	267,159	306,059	332,483
Increasing / (Decreasing) Cost Pressures			
- Pay Related Pressures	9,892	7,045	5,585
- Treasury Management	-	-	(500)
- Budget Growth	28,737	12,149	1,594
- Budget Reduction, Income Generation & Efficiency targets	(1,107)	7,230	(850)
Changes to Specific Grants	1,378	-	-
<b>Net Budget (Before Use of Resources)</b>	<b>306,059</b>	<b>332,483</b>	<b>338,312</b>
<b>Projected Corporate Resources</b>			
- Council Tax (including Adult Social Care precept)	(125,983)	(131,048)	(134,993)
- Business Rates (net of WMCA growth payment)	(75,144)	(76,652)	(78,091)
- Enterprise Zone Business Rates	(1,410)	(1,377)	(1,342)
- Section 31 Grant – business rates support	(26,328)	(26,328)	(26,328)
- Collection fund deficit/ (surplus) forecast (net of irrecoverable losses grant)	(3,253)	-	-
- Top Up Grant	(25,345)	(25,852)	(26,369)
- New Homes Bonus	(709)	-	-
- Services Grant	(3,094)	(3,094)	-
- Improved Better Care Fund	(14,761)	(14,761)	(14,761)
- Social Care Grants	(24,740)	(28,670)	(28,670)
- Adult Social Care Market Sustainability & Improvement Fund	(3,223)	(4,846)	(4,846)
- Adult Social Care Discharge Fund	(2,069)	(3,449)	-
<b>Total projected resources</b>	<b>(306,059)</b>	<b>(316,077)</b>	<b>(315,400)</b>
<b>Projected Budget Annual Change in Budget Deficit / (Surplus)</b>	<b>-</b>	<b>16,406</b>	<b>6,506</b>
<b>Projected Cumulative Budget Deficit</b>	<b>-</b>	<b>16,406</b>	<b>22,912</b>

## 9.0 Budget Risk

9.1 The table below provides a summary of the risks associated with the Medium Term Financial Strategy, using the corporate risk management methodology. The overall level of risk associated with the Medium Term Financial Strategy to 2025-2026 is assessed as Red.

**Table 7 – General Fund Budget Risks to 2025-2026**

<b>Risk</b>	<b>Description</b>	<b>Level of Risk</b>
Medium Term Forecasting	Risks that might materialise as a result of the impact of interest rates, energy costs, non-pay inflation and pay awards, uptake of pension auto enrolment, and National Living Wage.	Red
Service Demands	Risks that might materialise as a result of demands for statutory services outstretching the available resources. This particularly applies to adults and childrens' social care.	Red
	Risks that might materialise as a result of demands for non-statutory services outstretching the available resources.	Amber
Identification of Budget Reductions	Risks that might materialise as a result of not identifying budget reductions due to limited opportunity to deliver efficiencies.	Amber
Budget Management	Risks that might materialise as a result of the robustness of financial planning and management, in addition to the consideration made with regards to the loss of key personnel or loss of ICTS facilities	Green
Transformation Programme	Risks that might materialise as a result of not delivering the reductions incorporated into the budget and not having sufficient sums available to fund the upfront and one-off costs associated with delivering budget reductions and downsizing the workforce.	Amber
Reduction in Income and Funding	Risks that might materialise as a result of a multi-year funding settlement and reforms to Business Rates Retention and the Fair Funding Review.	Red

	<p>Risks that might materialise as a result of income being below budgeted levels, claw back of grant, or increased levels of bad debts.</p> <p>The risk of successful appeals against business rates.</p>	Amber
Third Parties	Risks that might materialise as a result of third parties and suppliers ceasing trading or withdrawing from the market.	Amber
Government Policy	Risks that might materialise due to structural uncertainties including the impact of exiting the European Union.	Amber
	Risk that the cost pressures from the implementation of the policies outlined in the Adult Social Care Reform White paper are greater than Government Grant funding.	Red
	Risk of cost pressures as of result of specific short term grant funding not continuing – e.g. household support grant.	Red
	Risks that might materialise as a result of changes to Government policy including changes in VAT, taxation rules and economic measures.	Red

## 10.0 Update on Reserves

- 10.1 Due to the projected financial challenges facing the Council over the medium term, combined with the budget risks, reserves should only be called on in very specific circumstances and are not a viable funding option to reduce the projected budget deficit over either the short or longer term.
- 10.2 Reserves play a vital role in the financial sustainability of the Council. It is important to note that, the Council's General Fund Balance currently stands at £13.7 million, which is approximately 5% of the 2022-2023 net budget. This level of reserve is approximately 4.5% of the 2023-2024 net draft budget. In order to maintain a 5% reserve for next financial year, it is proposed that £1.6 million is transferred from the Budget Strategy Reserve. In addition, the Council holds specific reserves which are set aside to fund future planned expenditure. It is vital the Council continues to hold these reserves to

mitigate the risk of uncertainty of any potential future expenditure and to support the delivery of council priorities, therefore it is not an option to use these funds to meet the budget deficit

- 10.3 Emphasis continues to be placed on identifying budget reduction and income generation proposals to meet the forecast budget deficit over the medium term as detailed in Table 6 without calling on general reserves.
- 10.4 Specific reserves represent monies set aside by the Council to fund future expenditure plans. The Director of Finance (Section 151 Officer), will continue to review proposed levels of reserves, provisions and balances to ensure they are adequate in respect of the forthcoming financial year. Consideration will be given to the movement in the levels of reserves over the last few years, the anticipated future drawdown of specific reserves and the level of Corporate Specific Reserves as detailed below in addition to the General Fund Balance stated above). A Reserves Strategy will be included in the final budget report to Cabinet.
- 10.5 The table below details the level of the specific reserves held by the Council at 31 March 2022 and the anticipated balances at 31 March 2023, along with future commitments. In addition, there are other specific reserves which are administered by the Council but that have a specific criteria for allocation.

**Table 8 – Total Specific Reserves**

	<b>Actual Balance as at 1 April 2022 £000</b>	<b>Forecast Net Use 2022-2023 £000</b>	<b>Forecast Balance as at 31 March 2023 £000</b>	<b>Future Commitments £000</b>
Total	(56,315)	26,907	(29,408)	5,648

- 10.6 The main Corporate Reserves set out in the table below, and included in the overall total in the table above, include the reserves which are specifically set aside to manage risks and provide capacity for developments to enable financial sustainability.

**Table 9 – Main Corporate Reserves**

<b>Corporate Reserves</b>	<b>Actual Balance as at 1 April 2022 £000</b>	<b>Forecast Net Use 2022-2023 £000</b>	<b>Forecast Balance as at 31 March 2023 £000</b>	<b>Future Commitments £000</b>
Efficiency Reserve	(5,411)	274	(5,137)	-
Budget Strategy Reserve	(7,569)	-	(7,569)	-
Transformation Reserve	(2,631)	1,662	(969)	17
Budget Contingency Reserve	(7,073)	3,044	(4,029)	-

<b>Corporate Reserves</b>	<b>Actual Balance as at 1 April 2022 £000</b>	<b>Forecast Net Use 2022-2023 £000</b>	<b>Forecast Balance as at 31 March 2023 £000</b>	<b>Future Commitments  £000</b>
Future Years Budget Strategy	(13,307)	8,307	(5,000)	5,000
<b>Total</b>	<b>(35,991)</b>	<b>13,287</b>	<b>(22,704)</b>	<b>5,017</b>

## 11.0 Evaluation of alternative options

11.1 In determining the proposed 2023-2024 Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026, consideration has been made to the deliverability of budget reduction and income generation proposals and budget pressures. If we were to not implement the budget strategy as proposed in this report, alternative options would need to be identified in order for the Council to set a balanced budget for 2023-2024.

## 12.0 Reasons for decisions

12.1 Section 25 of the Local Government Act 2003 requires the Chief Financial Officer to report to the Council when it is making the statutory calculations required to determine its Council Tax. The Council is required to take this report into account when making its budget decision. The Chief Financial Officer's report must deal with the robustness of the budget estimates and the adequacy of the reserves for which the budget provides.

## 13.0 Financial implications

13.1 The financial implications are discussed in the body of the report. [AS/3012023/K]

## 14.0 Legal implications

14.1 The Council's revenue budgets make assumptions which must be based on realistic projections about available resources, the costs of pay, inflation and service priorities and the likelihood of achieving any budget reduction proposals.

14.2 The legal duty to spend with propriety falls under S.151 Local Government Act 1972 and arrangements for proper administration of their affairs is secured by the S.151 Officer as Chief Financial Officer.

14.3 This report also sets out the Council's Medium Term Financial Strategy. The Chief Financial officer has a statutory duty, under Section 151 of the Local Government Act 1972 and Section 73 of the Local Government Act 1985, to ensure that there are proper arrangements in place to administer the Council's financial affairs.

14.4 Section 25 of the Local Government Act 2003 requires the Chief Financial Officer to report to the Council when it is making the statutory calculations required to determine its Council Tax. The Council is required to take this report into account when making its

budget decision. The Chief Financial Officer's report must deal with the robustness of the budget estimates and the adequacy of the reserves for which the budget provides. Both are connected with matters of risk and uncertainty. They are inter-dependent and need to be considered together. In particular, decisions on the appropriate level of Reserves should be guided by advice based upon an assessment of all the circumstances considered likely to affect the Council.

- 14.5 The relevant guidance concerning reserves is Local Authority Accounting Panel Bulletin 77, issued by CIPFA in November 2008. Whilst the Bulletin does not prescribe an appropriate level of reserves, leaving this to the discretion of individual authorities, it does set out a number of important principles in determining the adequacy of reserves. It emphasises that decisions on the level of reserves must be consistent with the Council's MTFs, and have regard to the level of risk in budget plans, and the Council's financial management arrangements (including strategies to address risk).
- 14.6 In addition, Section 114 of the Local Government Finance Act 1988 requires the Chief Financial Officer to '...make a report ... if it appears to her that the Authority, a committee or officer of the Authority, or a joint committee on which the Authority is represented':
- (a) has made or is about to make a decision which involves or would involve the Authority incurring expenditure which is unlawful,
  - (b) has taken or is about to take a course of action which, if pursued to its conclusion, would be unlawful and likely to cause a loss or deficiency on the part of the Authority, or
  - (c) is about to enter an item of account the entry of which is unlawful.
- 14.7 The Chief Financial Officer of a relevant Authority shall make a report under this section if it appears to her that the expenditure of the Authority incurred (including expenditure it proposes to incur) in a financial year is likely to exceed the resources (including sums borrowed) available to it to meet that expenditure.
- 14.8 These statutory requirements will have to be taken into account when making final recommendations on the budget and council tax requirement for 2023-2024.
- 14.9 It is the responsibility of members to ensure the Council sets a balanced budget for the forthcoming year. In setting such a budget members and officers of the council have a legal requirement to ensure it is balanced in a manner which reflects the needs of both current and future taxpayers in discharging these responsibilities. In essence this is a direct reference to ensure that council sets a financially sustainable budget which is mindful of the long-term consequences of any short-term decisions. [DP/30312023/A]
- 15.0 Equalities implications**
- 15.1 The council's annual budget and medium term financial strategy supports a range of services designed to meet key equalities objectives.
- 15.2 It is important to note, that this report provides a cumulative equality analysis response to the council's efficiency proposals set out within this report.



- 15.3 In the body of the report, we refer to efficiency proposals that are being put forward for approval as part of the Council's MTFs. Those efficiency proposals are one-off and in the main linked to the one-off use of funding, including reserves and grants, or forecast in-year underspends, and therefore have no equality impact on citizens or the communities that the Council serves.
- 15.4 In conclusion, the council continues to make every effort to protect the most vulnerable as far as possible and respond to its duties under the Equality Act 2010. However, this strategic EIA recognises the significant challenge which the financial position presents for Wolverhampton. We will maintain a strong commitment to equality and ensure that EIA's undertaken at each savings proposal helps us to arrive at an informed decisions and to make the best judgement about how to target our resources effectively and fairly.
- 15.5 Councillors must continue to have due regard to the public sector equality duty (Section 149 of the Equality Act 2010) when making budget decisions. By considering the equalities evidence contained in the analysis above, in tandem with this report, Councillors will be in a position to comply with the requirements of the Duty and Act as well as their wider responsibilities in terms of setting a budget.

## **16.0 All other Implications**

- 16.1 The Covid implications are detailed in the body of the report.
- 16.2 Any human resource implications will be managed in accordance with the Council's HR policies and processes.

## **17.0 Schedule of background papers**

2022-2023 Budget and Medium Term Financial Strategy 2022-2023 to 2024-2025, report to Cabinet on 23 February 2022 and Full Council 2 March 2022

Performance, Budget Monitoring and Budget Update 2022-2023, report to Cabinet on 17 November 2022

Draft Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026, report to Cabinet on 19 October 2022

Council Tax Base and Business Rates (NDR) Net Rate Yield 2023-2024, report to Cabinet on 18 January 2023

Collection Fund Estimated Outturn 2022-2023, report to Cabinet on 18 January 2023

Minutes of scrutiny panels

Draft budget book 2023-2024

## **18.0 Appendices**

Appendix 1 - –Key Assumptions for Budget Growth and Budget Reduction, Income Generation and Efficiency Targets

Appendix 2 – Key Assumptions on Corporate Resources

Appendix 3 - Budget Reduction, Income Generation and Efficiency Targets

Appendix 4 - Draft budget 2023-2024 by Service

## Key Assumptions for Budget Growth and Budget Reduction, Income Generation and Efficiency Targets

### 1.0 Introduction

- 1.1 The assumptions used in the preparation of the draft Budget and Medium Term Financial Strategy (MTFS) remain under constant review and update. The body of the report highlights the main assumptions that underpin the MTFS. The following paragraphs provide further detail of updated assumptions in a number of areas.

#### Pay Related Pressures

- 1.2 Detailed work has been undertaken to assess the likely impact of increments, proposed levels of pay award, increases in employer's National Insurance contributions, employer's pension contributions. The projected budget adjustments arising from the combined pay related pressures is detailed in Table 1, with further analysis provided in the paragraphs below and in the main report.

**Table 1 – Pay Related Pressures**

	2023-2024 £000	2024-2025 £000	2025-2026 £000
Pay Award, Employers Pension, National Insurance and Annual Increments	9,892	7,045	5,585

#### Pay Award

- 1.3 It was reported to Cabinet in November 2022, in the Performance and Budget Monitoring 2022-2023, that the 2022-2023 pay award offer to the unions representing the main local government NJC workforce has been accepted. The 2022-2023 budget includes a provision of 2% amounting to £2.8 million, whereby the forecast cost of the approved 2022-2023 pay-award is expected to be in the region of £9.0 million, a pressure of £6.2 million. Work has been ongoing to identify in-year efficiencies to mitigate against these costs on both a recurrent and one-off basis.
- 1.4 At the time of writing this report, the national negotiations for a 2023-2024 pay award are still ongoing. The draft budget and MTFS reported to Cabinet in October built in a provision of a 4% pay award, however, due to rising inflation it is has been considered prudent to increase this assumption to 5%. In the event that the pay award is above 5% and in year efficiencies cannot be identified in 2023-2024, the budget contingency / budget strategy reserves will be called upon to fund the shortfall.
- 1.5 The MTFS currently assumes a pay award of 2% for 2024-2025 and 2025-2026

### **Employers National Insurance Contributions**

- 1.6 As reported to Cabinet in February 2022, on 7 September 2021, Government announced that they would increase 1.25% on both employers and employees national insurance contributions. This decision was subsequently reversed in November 2022. Local Authorities were compensated for the increase to the employers national insurance through the Services Grant. As detailed Appendix 2, the Services Grant has been reduced for 2023-2024 to reflect this reduction along with diverting funding to fund the Supporting Families Programme. There is therefore minimal impact on the net budget as a result of this decrease as the draft budget and MTFs assumed this increase would be grant funded.

### **Employer's Pension Payments**

- 1.7 The Council in the context of its role in as a participating employer within the West Midlands Pension Fund (the Fund), was subject to a triennial actuarial review which sets the employer pension contribution requirements over the period of 2023-2024 to 2025-2026. It was reported in October that the MTFs reflected the forecasts based on the previous valuation in 2019. The Council has received the provisional outcome of the triennial actuarial review (the final outcome will not be known until April), which has resulted in decrease in the employers pension contributions to the West Midlands Pension Fund. This decrease has been factored into the forecast adjustments for pay related growth.
- 1.8 In accordance with delegated authority, the Portfolio Holder for Resources and Digital City in consultation with the Director of Finance will continue to consider further opportunities to accelerate contribution payments to secure additional budget reductions.

### **Budget Pressures**

- 1.9 Table 2 below details budget growth that has been incorporated into the MTFs.

**Table 2 – Budget Pressures**

	<b>2023-2024</b>	<b>2024-2025</b>	<b>2025-2026</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>
Inflation	26,137	11,964	1,309
Demand	1,756	500	500
Development	844	(315)	(215)
<b>Total</b>	<b>28,737</b>	<b>12,149</b>	<b>1,594</b>

- 1.10 Budget pressures include, but not limited to: increasing utilities costs, the impact of changes to demographic growth, increases in relation to external contracts and investment in Council priorities.
- 1.11 The main report discusses a number of key budget pressures, including those in Adult Services, impact of rising inflation on our energy costs and street lighting, pressures associated with temporary accommodation, and transportation, including vehicle hire.

- 1.12 The Budget and MTFs reported to Cabinet in February 2022, approved growth and inflation totalling £15.8 million. Additional inflationary pressures have been identified in 2023-2024 and over the medium term due to rising inflation and increasing demand on our services, resulting in further growth of £26.7 million having to be built into the Budget and MTFs over the medium term.
- 1.13 A full list of all budget growth and emerging budget pressures that have been reflected in the draft budget and MTFs, and in order to be prudent, is provided in the table below:

**Table 3 – Budget Pressures**

Additional Growth for Inflation	2023-2024	2024-2025	2025-2026
	£000	£000	£000
Adult Social Care - Growth for demand and fee uplift*	13,984	11,699	89
Inflation for Energy costs - Gas and Electricity	3,655	768	768
Inflation for Street Lighting electricity	2,000	-	-
Inflation held corporately to fund in year pressures	2,619	-	-
Increased costs of temporary accommodation and reduction in housing subsidy grant (to be held corporately)*	2,000	-	-
Leisure PFI - including increases in energy costs	540	(360)	90
External Audit Fees	340	-	-
WMCA- increase in levy	211	215	220
ICT- increase in licencing fees	476	-	-
Finance - inflationary pressures enhanced pension costs	162	-	-
Coroner services -pressures	84	-	-
Governance - growth for elections	85	-	-
Changes to prior year assumptions on bad debt provision	500	(500)	-
annual inflation for Waste Disposal Contract	142	142	142
Adjustment to corporate contingency budget held in 2022-2023	(661)	-	-
<b>Total Growth for Inflationary pressures</b>	<b>26,137</b>	<b>11,964</b>	<b>1,309</b>

\*growth relates to both inflationary pressures and increases in demand for these areas.

Additional Growth for Demand	2023-2024	2024-2025	2025-2026
	£000	£000	£000
Transport - increased costs of passenger transport	1,300	500	500
Governance - loss of property service income	30	-	-
Growth within Governance - Schools administration appeals and system costs	91	-	-
Education - loss of income	40	-	-
Fleet Services - vehicle hire	580	-	-
Markets- reduction in income	275	-	-
Car parking - reduction in income	330	-	-
Adult Education - shortfall on income from fees and charges	60	-	-
Changes to growth held for covid	(950)	-	-
<b>Total Growth for demand pressures</b>	<b>1,756</b>	<b>500</b>	<b>500</b>

Growth held for Development	2023-2024	2024-2025	2025-2026
	£000	£000	£000
Council Tax - Discretionary pot to support residents	500	(500)	-
Growth held corporately to fund emerging pressures	304	-	-
Growth to support transformational work within the Organisational theme (to be held corporately and subject to business cases)	1,043	-	-
Wolverhampton local Plan	175	40	(215)
City Assets - changes to rental income	(75)	(105)	-
City Assets -revisions to growth held for facilities management / corporate landlord	(250)	(750)	-
Adjustments to growth held to support Council priorities in 2022-2023	(853)	1,000	-
<b>Total Growth for development pressures</b>	<b>844</b>	<b>(315)</b>	<b>(215)</b>

- 1.14 The level of borrowing required to support the capital programme has been reviewed and the treasury management forecast tested to ascertain the budget requirement for 2023-2024. It is considered that the assumptions previously built into the draft budget and MTFs are still considered to be prudent for 2023-2024. This will be kept under review for future years and updated provide to in future reports.

### Efficiencies

- 1.15 Cabinet in February 2022 approved the 2022-2023 Budget and MTFs 2022-2023 to 2025-2026. Due to the one-off nature of Budget Reduction, Income Generation and Efficiencies in 2022-2023, this resulted in a net growth of £10.1 million being built back into the MTFs for the period of 2023-2024 to 2025-2026. This is summarised in the table below:

**Table 4 – Budget Reduction, Income Generation and Efficiency totals as at February 2022**

	2023-2024	2024-2025	2025-2026
	£000	£000	£000
Budget Reduction, Income Generation and Efficiency targets	4,168	1,500	4,000

### One-off Opportunities

- 1.16 In July 2022, it was reported that due to the favourable out-turn position for 2021-2022, enabled the Council to transfer underspends in the region of £2.0 million into the Future Years Budget Strategy Reserve to support the budget challenge over the medium term.
- 1.17 It was also reported that an in-depth review of grants has been undertaken to identify if any grants can be released to support the budget strategy. It was reported that £1.6 million has been identified that could be released in 2023-2024.
- 1.18 Furthermore, Cabinet was informed in October 2022, that as part of this continuous review a further £2.0 million for both 2023-2024 and 2024-2025 has been identified from grants and reserves that can be released to support the budget strategy.

- 1.19 As detailed below in paragraph 1.25, that due to the work underway to redesign Adult Services, the budget reduction target for Transforming Adult Social Care and the considerable uncertainty around the cost of adult social care, it was proposed to delete the budget reduction target for Transforming Adult Social Care. It was proposed in the October Budget report that this be offset in 2023-2024 by the releasing the Adult Social Care Reserve.
- 1.20 These one-off opportunities and their impact across financial years are also listed in full in the table below. A full list of all budget reduction, income generation and efficiencies are shown in Appendix 3:

**Table 5 –One-off Opportunities identified in 2023-2024**

	2023-2024 £000	2024-2025 £000	2025-2026 £000
<b>One-off Use of Grants</b>			
Housing & Council Tax Benefit Administration Grant	(1,000)	1,000	-
Supporting Families Grant	(1,000)	-	1,000
Schools Improvement Grant	(500)	500	-
Use of other one-off small grants	(100)	100	-
<b>One-Off Use of Reserves</b>			
Public Health Reserve to support WV Active	(1,000)	-	1,000
Future Years Budget Strategy Reserve (including £800,000 from ASC and collection fund reserve)	(2,800)	2,800	-
Adult Social Care Reserve (offset deletion of savings detailed in Table 6)	(2,000)	2,000	-
<b>Total</b>	<b>8,400</b>	<b>6,400</b>	<b>2,000</b>

### **Capital Receipts Flexibilities**

- 1.21 In 2016-2017 the Government allowed councils to use new capital receipts from April 2016 to March 2019 to pay for transformation work that is designed to make revenue savings. The provisional settlement 2018 announced the continuation of this flexibility for a further three years taking it to 2021-2022. The use of capital receipts to fund revenue transformation has been extended further until 2024-2025.
- 1.22 On 28 July 2021, Cabinet approved the draft budget strategy which included the continuation of the capital receipts flexibility until 2024-2025. In February 2022, the budget and MTFs it was proposed that £5 million was built into the 2023-2024.
- 1.23 It is important to ensure that capital receipts are used in the most financial prudent way, balancing the need for capital investment with ensuring that a balanced budget can be set. Following review it is proposed to reduce the use of capital receipts in the revenue budget from £5 million to £2 million from 2023-2024, this reduces risk to the revenue budget and also allows additional available receipts to be used to fund capital. As

previously stated to members, capital receipts are reviewed and assessed to ensure they are applied in the most effective way.

### **Revisions to Budget Reduction Targets**

- 1.24 As reported to Cabinet in October 2022, in depth reviews have been undertaken on existing budget reduction and income generation proposals. This has been particularly important in light Covid-19 pandemic, the increase in cost of living and changes to the environment in which we currently operate.
- 1.25 In total £3.9 million of budget reduction targets have been identified as no longer being deliverable. Of this £2.0 million relates to Transforming Adult Social Care. Work is underway to redesign Adult Services, creating a fit for purpose structure that will better meet resident needs and ensure we have the right staffing structure in place. Following the implementation of the 3 conversations social work practice in 2018 which focuses on people and their strengths (including what people can access in their communities), it is recognised that there is a need to improve what is available in the community to support people. The redesign will have a specific focus on early intervention and prevention through community investment. The redesign was due to start in 2019 but due to the pandemic it didn't get back on track until early 2022. The structure and redesign will reflect the rising demand in adult social care alongside the increase in complexity that we are currently experiencing and expect to continue as the 'norm' for us in social care in future. On conclusion of this work, it will inform the budget requirements to support the new service model. Due to this work and the considerable uncertainty around the cost of adult social care over the medium term due to the increase in demand for services, it is proposed to delete this budget reduction target from the MTFS. It is proposed that for 2023-2024 this is offset by the use of the Adult Social Care Reserve.
- 1.26 A number of these budget reduction targets relate to prior years and have been delivered to-date from one-off efficiencies from across the directorates. Following this review it is now considered prudent to remove these budget reduction targets from the MTFS.
- 1.27 The table below provides a list of the financial impact of the proposed revisions.



**Table 6 – Revisions to Budget Reduction proposals**

	<b>2023-2024</b>	<b>2024-2025</b>	<b>2025-2026</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>
Transforming Adults Social Care	2,000	-	-
Regeneration Efficiencies (prior year and 2023-2024 target)	750	-	-
Depot Review		500	-
Communications Service Review (prior year target)	100	-	-
Adult Education – target to break even (prior year and 2023-2024 target)	60	-	-
Governance Efficiencies	100	-	-
Finance – Pension enhancements	150	-	-
City Environment Efficiencies	250	-	-
<b>Total</b>	<b>3,410</b>	<b>500</b>	<b>-</b>

- 1.28 Following in-depth reviews of the budget reduction proposals, it is proposed that these changes be reflected in the Council’s medium term financial strategy in order to be prudent.

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## Update on Key Assumptions on Corporate Resources

### 1.0 Introduction

- 1.1 The Council receive core funding from Council Tax, Business Rates and Government Grants.
- 1.2 On 19 December 2022, the Government announced the Provisional Local Government Settlement, details of this are summarised in section 7 of the report. The forecast changes in resources assumptions arising as a result of the announcements and the detailed work that has been ongoing is detailed in the paragraphs below.
- 1.3 The recent Government announcements have provided some clarity for the forthcoming financial year; however, the Council continues to face significant uncertainty over the medium term, and it is particularly challenging to establish a medium term financial strategy beyond 2023-2024. A number of assumptions have been made on the level of resources that will be available to the Council.
- 1.4 The paragraphs below provide an update on the forecast assumptions for the 2023-2024 budget and over the medium term on our Corporate Resources. These assumptions will be updated once the Final Settlement has been announced, a date has not yet been confirmed for this announcement.

### Collection Fund Estimated Outturn

- 1.5 Further details regarding the assumptions made on the Collection Fund estimated outturn and corresponding Government announcements can be found in section 8 of the report, whilst the table below provides details of the collection fund deficit that will be retained by the Council.

**Table 1 – Retained Element of Collection Fund Deficit**

Elements of Collection Fund	Deficit (surplus)	Retained	Retained Deficit / (Surplus)
	£000	%	£000
Council Tax	846	89.1%	754
Business Rates	(1,563)	99%	(1,806)*
<b>Total</b>	<b>717</b>		<b>(1,052)</b>

\*the proportion to Wolverhampton is higher as it includes a prior deficit which is attributed to Central Government.

- 1.6 The estimate on the Collection Fund for 2022-2023 set out above includes assumptions about collection rates. It is forecast that there will be an accumulated surplus on both elements of the collection fund as at the 31 March 2023. It is important to note that this

includes the carry forward of the in-year 2020-2021 deficit, which the Government confirmed could be spread over three years from 2021-2022 to 2023-2024.

### **Business Rates**

- 1.7 The National Non-Domestic Rates Return 1 (NNDR1) was compiled and returned to the Department of Levelling Up, Housing and Communities (DLUHC) by the deadline of 31 January 2022.
- 1.8 In October 2016, Cabinet approved that the City of Wolverhampton Council, as one of the Constituent Members of the West Midlands Combined Authority (WMCA), will participate in a business rates retention pilot from April 2017, on a no financial detriment basis. The continuation of this arrangement to 2023-2024 was confirmed in the provisional settlement in December 2022. As a result of entering into this pilot, the Council will retain 99% of the business rates but no longer receive Revenue Support Grant and instead receive a Top Up Grant adjustment to account for the net effect of the changes.
- 1.9 On 18 January 2023, Cabinet approved the Collection Fund Business Rates Net Yield for 2023-2024 at £76.9 million. These assumptions are being reviewed and will be updated and confirmed in line with the Government deadline of 31 January 2023. The budget report to Cabinet will be updated to reflect any changes. The estimate of net rates payable in 2023-2024 assumes continued pressure on business rates collection, including the potential for further business rates appeals.
- 1.10 There are a number of Business Rates policies that the Government have stipulated for which the Council is reimbursed through Section 31 of the Local Government Act 2003. This includes compensation for a freeze on the business rates multiplier in 2023-2024 (as announced in the Autumn Statement 2022), and grant to compensate for business rates relief. Overall, the forecast Section 31 grant income for business rates policies totalling £26.3 million is projected for 2023-2024, however, this is currently under review and will be confirmed upon the NNDR1 form returned to the Department for Levelling Up, Housing and Communities (DLUHC) by 31 January 2023.
- 1.11 One part of the West Midlands Devolution Deal included the WMCA receiving the real terms growth in the central share of business rates, which came into effect from 1 April 2016 onwards. This was the share that was previously held by central government.
- 1.12 There is some complexity in identifying the true business rates growth between years due to business rates appeals and the 2023 revaluation, however an approach to allocate the growth in the central share for 2017-2018 to 2022-2023 has been agreed with the WMCA. The assumed growth of £10.5 million attributable to the WMCA in 2022-2023, in line with the Investment Plan assumptions, has been apportioned for each authority pro rata to the aggregate Rateable Value at the start of the year, resulting in a contribution from Wolverhampton in the region of £800,300.

- 1.13 The basis for growth assumptions and distribution for 2023-2024 has yet to be agreed. It will therefore be proposed in the budget report to Cabinet will seek approval to delegate authority to the Portfolio Holder for Resources and Digital City, in consultation with the Director of Finance, to approve the calculation and allocation of growth in the central share for 2023-2024 and future years to be passported to the WMCA.
- 1.14 It is important to note, the MTFS assumes the Business Rates retention scheme continues at the current level of business rates retention (99%) over the medium term up to 2025-2026 with no detrimental impact of a Business Rates reset or changes to the retention scheme. In addition, only inflationary growth in the business rates multiplier is assumed in the MTFS. Any amendments arising of funding reforms could impact on the councils MTFS.

### **Council Tax**

- 1.15 On 18 January 2023, Cabinet approved the council tax base for 2022-2023 at 65,994.12 Band D equivalent properties. The report provides further details on Government announcements regarding council tax and the adult social care precept.
- 1.16 The report recommends an increase in Council Tax of 2.99%, in addition to the Government's social care precept of 2%, totalling 4.99%. This would result in a council tax for council services in 2023-2024 of £1,909.01 for a Band D property in Wolverhampton. When Government publish what funding is available to councils, they include an assumption regarding the raising of council tax – this also includes the levy to fund adult social care. Projections in the MTFS assume that Council Tax will increase by 1.99%, whilst the tax base is anticipated to rise by 1% in each financial year, this generates on average £3.6 million per year. Furthermore, the MTFS assumes that the adult social care precept will increase by 1% in 2024-2025, which generates on average a further £1.4 million.

### **Services Grant**

- 1.17 In 2022-2023 Government announced the Services Grant 2022-2023 which was a one-off grant having a national allocation of £822 million. The provisional settlement announced that this grant would continue into 2023-2024, but at a lower amount of £464 million nationally. Wolverhampton's provisional allocation for 2023-2024 is £3.1 million, (2022-2023 allocation was £5.5 million). The reduction in grant recognises the cancellation of the increase in National Insurance Contributions and moves funding to the Supporting Families Programme.
- 1.18 The Draft Budget and MTFS reported to Cabinet in October assumed that this grant would continue in part into 2023-2024, with a forecast assumption of £2.2 million. The draft budget and MTFS has been updated to reflect this provisional allocation and also assumes this will continue at the same level into 2024-2025.

### **Lower Tier Services Grant**

- 1.19 In 2022-2023, local authorities with responsible for delivering lower tier services, such as council tax collection, building regulations, parking, housing services, environmental health, recreation and refuse collection were allocated the Lower Tier Services Grant (Wolverhampton's allocation in 2022-2023 was £487,000). In the provisional settlement it was announced that the Lower Tier Services Grant would be abolished and replaced with a Minimum Funding Guarantee fund which is intended provide a funding floor for all local authorities so that no local authority sees an increase in their core spending power that is lower than 3% - before taking into account council tax level decisions. Wolverhampton has not been awarded any funding from the Minimum Funding Guarantee fund as it does not meet this threshold. The draft budget and MTFS presented to Cabinet in October, has assumed that this grant would continue into 2023-2024, with a forecast allocation of £440,000. The Budget and MTFS has been updated to remove this grant from our assumptions.

### **New Homes Bonus**

- 1.20 The Government have announced the continuation of the New Homes Bonus scheme for a further year with no new legacy payments.
- 1.21 The Council's provisional allocation for 2023-2024 has been announced at £709,000. This is slightly higher than the amount already built into the draft budget and MTFS reported to Cabinet in October of £680,000. The MTFS assumes this grant will not continue beyond 2023-2024.

### **Top Up Grant**

- 1.22 As detailed above, the Council is part of the West Midlands pilot for 100% business rates retention and will therefore continue to no longer receive Revenue Support Grant but receive an amended Top Up Grant to reflect the business rates retention model. Top Up Grant for 2023-2024 has reduced from £27.4 million in 2022-2023 to £25.3 million in 2023-2024. This reduction is due to the forecast increase in business rate. The MTFS assumes the that this grant will be uplifted by inflation (at 2%) for future years.

### **Social Care Grants**

- 1.23 The Government have delayed the national rollout of the social care charging reforms from October 2023 to October 2025. The provisional settlement announced a number. It was announced that funding for the implementation will be maintained within local government to enable local authorities to address the current adult social care pressures.
- 1.24 The settlement confirmed the continuation the continuation of the Improved Better Care Fund (iBCF) at 2022-2023 levels, an increase in the social care fund, the roll forward of the Market Sustainability and Fair Cost of Care Fund and the new Adults Social Care Market Sustainability and Improvement Fund. These grants are vital to ensure that demand and inflationary pressures forecast across Adult Social Care can be funded. In addition, the Government provide grant to equalise local authorities for the 2% Adult

Social Care precept, however, this is not compensated in full. These grants have helped to contribute to the level of growth required for adult social care. The provisional settlement announced these grants at £44.8 million, an increase of £12.8 million. At the time of writing this report it is not known what additional reporting requirements or conditions will be attached to these new grants, therefore there may be additional constraints restricting our ability to use these grants to meet the local needs within Wolverhampton.

- 1.25 Specific allocations beyond 2023-2024 have not been confirmed, however the national allocations have been announced for 2024-2025. The MTFs therefore assumes that the distribution of these grants will continue as for 2023-2024. The continuation of these grants has not been confirmed beyond 2024-2025, the MTFs currently assumes that these grants will continue at the 2024-2025 forecast allocation, with the exception of the Discharge Fund. A list of the grants and draft allocations are detailed in the table below:

**Table 2 – Social Care Grants – forecast assumptions**

	<b>2023-2024 Draft £000</b>	<b>2024-2025 Draft £000</b>	<b>2025-2026 Draft £000</b>
Improved Better Care Fund(iBCF)	(14,761)	(14,761)	(14,761)
Social Care Grant*	(24,740)	(28,670)	(28,670)
ASC Market Sustainability and Improvement Fund	(3,223)	(4,846)	(4,846)
ASC Discharge Fund	(2,069)	(3,449)	-
<b>Total</b>	<b>(44,793)</b>	<b>(51,726)</b>	<b>(48,277)</b>

\*includes the rolled in Independent Living Fund – previously a specific standalone allocation.

- 1.26 In addition a number of assumptions have been made with regards to the level of resources that will be available to the Council as detailed above. It is important to note that there continues to be a considerable amount of uncertainty with regards to future funding streams for local authorities as the provisional settlement announced on 19 December was for one year only – 2023-2024, and whilst is provided some high level assumptions for 2024-2025. National figures have been published for some grants such as the Social Care Grants, but not for all the grant local authorities receive, therefore there still remains considerable uncertainty with regards to funding beyond 2023-2024. The table below summaries the current forecast assumptions in the MTFs around our corporate resources.

**Table 3 – MTFs – forecast assumptions**

<b>Grant</b>	<b>MTFS forecast assumptions (2024-2025 onwards)</b>
Top-up Grant	Uplifted by inflation at 2%

Grant	MTFS forecast assumptions (2024-2025 onwards)
Services Grant	Will continue into 2024-2025 at 2023-2024 level
New Homes Bonus	Assume that this grant does not continue beyond 2023-2024.
Business Rates	<p>Assumption that the business rates multiplier increases each year by 2%, whilst the business rates base remains static.</p> <p>Also, the Business Rates retention scheme will continue beyond 2023-2024 with no detrimental impact of a Business Rates reset or changes to the retention scheme</p>
Council Tax	<p>Assume that council tax will increase by 1.99%, whilst the tax base is anticipated to rise by 1% in each financial year.</p> <p>Furthermore, the MTFS assumes that the adult social care precept will increase by 1% in each financial year over the spending review period, in line with the Government's announcement.</p>
Improved Better Care Fund	Assumes will continue over the medium term at 2023-2024 level
Social Care Grants	Will continue over the medium term at 2023-2024 levels
Adult Social Care Market Sustainability and Improvement Fund	Will increase in 2024-2025 based on national allocations
Adults Social Care Discharge Fund	Will increase in 2024-2025 based on national allocation, but will not continue into 2025-2026.



**(Budget Reduction, Income Generation and Efficiency Targets)**

The table below provides a full list of all budget reduction, income generation and efficiency targets incorporated into the 2023-2024 budget and Medium Term Financial Strategy 2023-2024 to 2025-2026

Directorate	Budget reduction, income generation and efficiency target	2023-2024 £000	2024-2025 £000	2025-2026 £000
Corporate Accounts	In year efficiencies / underspends across services	(4,000)	(1,000)	(1,000)
Corporate Accounts	Efficiencies from work undertaken by Matrix Groups	(950)	(1,600)	(3,850)
Corporate Accounts	Efficiencies through contract procurement and management	(250)	-	-
Corporate Accounts	Use of Future Years Budget Strategy Reserve	(5,000)	5,000	-
Corporate Accounts	Review of corporate contingency budgets	(500)	-	-
Corporate Accounts	One off use of Housing & Council Tax Benefit Administration	(1,000)	1,000	-
Corporate Accounts	One off use of small grants following review	(100)	100	-
Corporate Accounts	One off Use of Schools improvement grant	(500)	500	-
Corporate Accounts	One off used of Collection Fund Risk reserve (created in 2022-2023)	(800)	800	-
Children's Services	Use of Supporting Families Grant	(1,000)	-	1,000
Public Health & Wellbeing	Use of Public Health Reserve to support WV Active	(1,000)	-	1,000
Strategy	ICT Review - efficiencies	(150)	-	-
Corporate Accounts	Use of reserves to offset changes to specific grant -Council Tax Support Grant	(430)	430	-
Adult Services	One off use of reserves to support the deletion of Adult Services Transformation target above	(2,000)	2,000	-
Regeneration	Regeneration Efficiencies - deletion of prior years savings target	150	-	-
Adult Services	Adults Education (target to break even) - deletion of prior years savings target	30	-	-
Communications and Visitor Experience	Communications efficiencies- deletion of prior years savings target	100	-	-
Corporate Accounts	Reprofiling of use of capital receipts for revenue transformation	1,000	-	2,000
Corporate Accounts	Reversal of prior year one-off savings -use of reserves and grants	15,293	-	-
<b>Total</b>		<b>(1,107)</b>	<b>7,230</b>	<b>(850)</b>

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## Draft Budget 2023-2024 by Service

### Assumptions:

The 2022-2023 Revised Budget includes the 2022-2023 Pay Award.

The draft net pay adjustments include forecast impact of increments, reduction to National Insurance and pension rates, but does not include any inflation for 2023-2024 pay award. Where there is a net reduction in the draft net pay related adjustments, this relates to changes to NI and pension contributions, it does not relate to a reduction in posts. Growth for the 2023-2024 pay award will be held corporately

Draft savings includes all budget reduction and income generation targets which have been approved at Cabinet meeting as well as further proposed saving targets which will be subject to approval by Cabinet in February 2023.

Draft Virements includes virements and all other adjustments to budget between services.

Summary by Directorate

Directorate	2022-2023 Revised £000	Draft Net Pay adjustments £000	Draft Approved Growth £000	Draft Savings £000	Draft Virements £000	2023-2024 Draft Budget £000
Adult Services	80,965	(801)	13,984	948	(44)	95,052
Children's Services	50,572	(390)	-	-	(248)	49,934
City Assets	11,498	(188)	3,580	-	(566)	14,324
City Housing and Environment	32,332	(817)	4,381	-	(1,545)	34,351
Commissioning and Transformation	3,552	(58)	-	-	-	3,494
Communications and Visitor Experience	2,420	(29)	73	100	1	2,565
Education and Skills	2,281	44	100	30	122	2,577
Finance	15,497	(200)	1,002	-	(753)	15,546
Governance	14,485	(293)	218	-	5	14,415
Public Health & Wellbeing	5,769	(14)	540	(1,000)	-	5,295
Regeneration	2,628	(103)	-	150	-	2,675
Strategy	12,157	(129)	476	(150)	(38)	12,316
Corporate Accounts	33,003	12,870	4,383	193	3,066	53,515
<b>Total</b>	<b>267,159</b>	<b>9,892</b>	<b>28,737</b>	<b>271</b>	<b>-</b>	<b>306,059</b>

Adult Services	2022-2023 Revised £000	Draft Net Pay adjustments £000	Draft Approved Growth £000	Draft Savings £000	Draft Virements £000	2023-2024 Draft Budget £000
Adults Assessment & Care Management	6,151	(396)	-	-	22	5,777
Adults Safeguarding	1,147	(15)	-	-	-	1,132
Carer Support	788	1	-	-	-	789
Community Financial Support	1,743	(42)	-	-	-	1,701
Community Support	151	(5)	-	-	-	146
Director of Adults services and Additional Monies	(6,866)	(158)	2,884	-	(67)	(4,207)
Independent Living Service	1,787	68	-	-	-	1,855
Learning Disabilities Care Purchasing	27,155	-	3,522	493	-	31,170
Learning Disability Provider	5,365	(18)	-	-	(63)	5,284
Mental Health Assessment & Care Management	7,758	(32)	766	19	-	8,511
Older People Care Purchasing	26,117	(1)	6,015	-	-	32,131
Older People Provider Services	4,022	(203)	-	-	64	3,883
Physical Disabilities Care Purchasing	5,647	-	797	436	-	6,880
<b>Adult Services Total</b>	<b>80,965</b>	<b>(801)</b>	<b>13,984</b>	<b>948</b>	<b>(44)</b>	<b>95,052</b>

Children's Services	2022-2023 Revised £000	Draft Net Pay adjustments £000	Draft Approved Growth £000	Draft Savings £000	Draft Virements £000	2023-2024 Draft Budget £000
Children & Young People In Care	31,948	(183)	-	-	337	32,102
Director of Children's Services	647	(6)	-	-	-	641
Head of Children's Improvement	1,561	178	-	-	(775)	964
Headstart	-	-	-	-	-	-
Regional Adoption Agency Consortium	-	(53)	-	-	53	-
Safeguarding	316	11	-	-	-	327
Specialist Support	4,253	(72)	-	-	118	4,299
Strengthening Families	10,607	(357)	-	-	19	10,269
Youth Offending	1,240	92	-	-	-	1,332
<b>Children's Services Total</b>	<b>50,572</b>	<b>(390)</b>	<b>-</b>	<b>-</b>	<b>(248)</b>	<b>49,934</b>

City Assets	2022-2023 Revised £000	Draft Net Pay adjustments £000	Draft Approved Growth £000	Draft Savings £000	Draft Virements £000	2023-2024 Draft Budget £000
Catering	(37)	(20)	-	-	30	(27)
Cleaning	1,720	(89)	-	-	(12)	1,619
Corporate Asset Management	9,383	27	3,655	-	-	13,065
Estates and Valuations	(4,871)	(7)	(75)	-	(65)	(5,018)
Facilities Management	1,624	(46)	-	-	(19)	1,559
Project and Works Team – Capital Programmes	207	(26)	-	-	-	181
Project and Works Team – Maintenance Programme	3,472	(27)	-	-	(500)	2,945
<b>City Assets Total</b>	<b>11,498</b>	<b>(188)</b>	<b>3,580</b>	<b>-</b>	<b>(566)</b>	<b>14,324</b>

City Housing and Environment	2022-2023 Revised £000	Draft Net Pay adjustments £000	Draft Approved Growth £000	Draft Savings £000	Draft Virements £000	2023-2024 Draft Budget £000
Bereavement Services	(1,963)	(63)	-	-	-	(2,026)
Black Country Transport	-	7	-	-	-	7
Coroners Service	364	-	84	-	-	448
Director City Environment	292	(26)	-	-	-	266
Energy and Sustainability	240	46	-	-	-	286
Environmental Services	7,198	(218)	-	-	-	6,980
Fleet Services	1,763	(38)	580	-	-	2,305
Highways Maintenance	1,667	(30)	-	-	52	1,689
Housing	(379)	(23)	-	-	21	(381)
Landscaping	60	(3)	-	-	-	57
Licensing	5	1	-	-	-	6
Markets	(152)	13	275	-	(283)	(147)
Operation & Maintenance of Existing Network	887	(39)	-	-	-	848
Parking Services	(1,650)	(4)	-	-	(1,175)	(2,829)
Private Sector Housing	574	(9)	-	-	(4)	561
Public Protection	1,993	(59)	-	-	-	1,934
Street Lighting	3,110	17	2,000	-	(4)	5,123
Transportation	6,447	(108)	1,300	-	(358)	7,281
Waste Services	11,876	(281)	142	-	206	11,943
<b>City Housing and Environment Total</b>	<b>32,332</b>	<b>(817)</b>	<b>4,381</b>	<b>-</b>	<b>(1,545)</b>	<b>34,351</b>



<b>Commissioning and Transformation</b>	<b>2022-2023 Revised £000</b>	<b>Draft Net Pay adjustments £000</b>	<b>Draft Approved Growth £000</b>	<b>Draft Savings £000</b>	<b>Draft Virements £000</b>	<b>2023-2024 Draft Budget £000</b>
Strategic Commissioning	3,552	(58)	-	-	-	3,494
<b>Commissioning and Transformation Total</b>	<b>3,552</b>	<b>(58)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,494</b>

<b>Communications and Visitor Experience</b>	<b>2022-2023 Revised £000</b>	<b>Draft Net Pay adjustments £000</b>	<b>Draft Approved Growth £000</b>	<b>Draft Savings £000</b>	<b>Draft Virements £000</b>	<b>2023-2024 Draft Budget £000</b>
Arts and Culture	987	(4)	-	-	1	984
City Events	668	2	73	-	-	743
Communications	606	(30)	-	100	-	676
Director of Communications and Visitor Experience	159	3	-	-	-	162
<b>Communications and Visitor Experience Total</b>	<b>2,420</b>	<b>(29)</b>	<b>73</b>	<b>100</b>	<b>1</b>	<b>2,565</b>

Education and Skills	2022-2023 Revised £000	Draft Net Pay adjustments £000	Draft Approved Growth £000	Draft Savings £000	Draft Virements £000	2023-2024 Draft Budget £000
Adult Education	(399)	-	60	30	214	(95)
Central Education	(741)	37	-	-	-	(704)
Director of Education	131	1	-	-	-	132
Early Years	329	(5)	-	-	-	324
Educational Excellence	788	(25)	-	-	(138)	625
Inclusion Support	955	(19)	-	-	24	960
School Business and Support Services	574	56	40	-	23	693
Schools	-	-	-	-	-	-
Skills	976	(43)	-	-	-	933
Special Educational Needs	(332)	42	-	-	(1)	(291)
<b>Education and Skills Total</b>	<b>2,281</b>	<b>44</b>	<b>100</b>	<b>30</b>	<b>122</b>	<b>2,577</b>

Finance	2022-2023 Revised £000	Draft Net Pay adjustments £000	Draft Approved Growth £000	Draft Savings £000	Draft Virements £000	2023-2024 Draft Budget £000
Audit Services	1,871	(38)	-	-	11	1,844
Central Corporate Budgets	2,978	-	502	-	(4)	3,476
Commercial Services	404	(4)	-	-	-	400
Director of Finance	170	(5)	-	-	-	165
Housing Benefit Payments & Subsidy	1,498	-	-	-	(750)	748
Procurement Services	908	(4)	-	-	-	904
Revenues & Benefits	3,210	(100)	-	-	-	3,110
Strategic Finance	2,505	(13)	-	-	(10)	2,482
The Hub	1,953	(36)	-	-	-	1,917
Council Tax Rebate Scheme	-	-	500	-	-	500
<b>Finance Total</b>	<b>15,497</b>	<b>(200)</b>	<b>1,002</b>	<b>-</b>	<b>(753)</b>	<b>15,546</b>

Governance	2022-2023 Revised £000	Draft Net Pay adjustments £000	Draft Approved Growth £000	Draft Savings £000	Draft Virements £000	2023-2024 Draft Budget £000
Business Continuity & Emergency Planning	8	-	-	-	-	8
Chief Operating Officer	182	(2)	-	-	-	180
Deputy Director of People and Change	136	(2)	-	-	-	134
Director of Governance	-	-	-	-	-	-
Equalities	186	(6)	-	-	-	180
Governance Services	2,959	(34)	158	-	-	3,083
Health and Safety	340	(5)	18	-	-	353
Human Resources	1,867	(57)	-	-	5	1,815
Legal Services	2,013	(74)	30	-	-	1,969
Organisational Development	1,246	(5)	-	-	-	1,241
Projects and Change	619	(8)	12	-	-	623
Support Services	4,729	(100)	-	-	-	4,629
Ward Funds	200	-	-	-	-	200
<b>Governance Total</b>	<b>14,485</b>	<b>(293)</b>	<b>218</b>	<b>-</b>	<b>5</b>	<b>14,415</b>

Public Health & Wellbeing	2022-2023 Revised £000	Draft Net Pay adjustments £000	Draft Approved Growth £000	Draft Savings £000	Draft Virements £000	2023-2024 Draft Budget £000
Commissioning	-	-	-	-	-	-
Community Safety & Community Cohesion	729	-	-	-	-	729
Healthy Ageing	-	-	-	-	-	-
Healthy Life Expectancy	-	-	-	-	-	-
Homelessness and New Communities	1,792	-	-	-	-	1,792
Leisure Services	1,635	24	540	(1,000)	-	1,199
Local Economy	1,613	(38)	-	-	-	1,575
Public Health Business Management	-	-	-	-	-	-
Starting and Developing Well	-	-	-	-	-	-
System Leadership	-	-	-	-	-	-
<b>Public Health &amp; Wellbeing Total</b>	<b>5,769</b>	<b>(14)</b>	<b>540</b>	<b>(1,000)</b>	<b>-</b>	<b>5,295</b>

Regeneration	2022-2023 Revised £000	Draft Net Pay adjustments £000	Draft Approved Growth £000	Draft Savings £000	Draft Virements £000	2023-2024 Draft Budget £000
City Development	562	(10)	-	-	-	552
City Planning	979	(89)	-	-	-	890
Director Regeneration	505	4	-	150	-	659
Enterprise	582	(8)	-	-	-	574
Wolverhampton Events Management	-	-	-	-	-	-
<b>Regeneration Total</b>	<b>2,628</b>	<b>(103)</b>	<b>-</b>	<b>150</b>	<b>-</b>	<b>2,675</b>

Strategy	2022-2023 Revised £000	Draft Net Pay adjustments £000	Draft Approved Growth £000	Draft Savings £000	Draft Virements £000	2023-2024 Draft Budget £000
Customer Services	2,388	(20)	-	-	41	2,409
Data and Analytics	1,003	53	-	-	(1)	1,055
Digital and IT	7,844	(145)	476	(150)	(76)	7,949
External Funding and Digital Projects	290	(4)	-	-	-	286
Policy and Strategy	468	(8)	-	-	-	460
Register Office	(9)	(3)	-	-	-	(12)
Strategy	158	-	-	-	13	171
West Midlands Strategic Migration Partnership	15	(2)	-	-	(15)	(2)
<b>Strategy Total</b>	<b>12,157</b>	<b>(129)</b>	<b>476</b>	<b>(150)</b>	<b>(38)</b>	<b>12,316</b>



Corporate Accounts	2022-2023 Revised £000	Draft Net Pay adjustments £000	Draft Approved Growth £000	Draft Savings £000	Draft Virements £000	2023-2024 Draft Budget £000
Chief Executive	194	(2)	-	-	-	192
Corporate Accounts	32,601	12,878	4,383	193	3,066	53,121
Deputy Chief Executive	208	(6)	-	-	-	202
<b>Corporate Accounts Total</b>	<b>33,003</b>	<b>12,870</b>	<b>4,383</b>	<b>193</b>	<b>3,066</b>	<b>53,515</b>
<b>Grand Total</b>	<b>267,159</b>	<b>9,892</b>	<b>28,737</b>	<b>271</b>	<b>-</b>	<b>306,059</b>

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## Scrutiny Board

### 7 February 2023

<b>Report title</b>	Scrutiny Panels response to 2023-2024 Draft Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026	
<b>Decision designation</b>	RED	
<b>Cabinet member with lead responsibility</b>	Councillor Obaida Ahmed Resources and Digital City	
<b>Key decision</b>	Yes	
<b>In forward plan</b>	Yes	
<b>Wards affected</b>	All	
<b>Accountable Director</b>	Tim Johnson, Chief Executive	
<b>Originating service</b>	Strategic Finance	
<b>Accountable employee</b>	Claire Nye Tel Email	Director of Finance 01902 550478 Claire.nye@wolverhampton.gov.uk
<b>Report to be/has been considered by</b>	Strategic Executive Board Resident, Housing and Communities Scrutiny Panel Economy and Growth Scrutiny Panel Health Scrutiny Panel Resources and Equalities Scrutiny Panel Strong Families, Children and Young People Scrutiny Panel Fulfilled Adult Lives Scrutiny Panel	3 January 2023 17 November 2022 30 November 2022 12 December 2022 19 December 2022 11 January 2023 17 January 2023

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#### Recommendations for decision:

The Scrutiny Board is recommended to:

1. Review the comments of each Scrutiny Panel and provide further feedback to Cabinet on the Draft Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026 and how the budget is aligned to the priorities of the Council.

## **1.0 Purpose**

- 1.1 The purpose of this report is to seek Scrutiny Board's feedback on the 2023-2024 Draft Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026.

## **2.0 Background**

- 2.1 The City of Wolverhampton Council has built up a strong track record over many years of managing its finances well and despite reductions in government funding, consistently setting a balanced budget. Over the last thirteen years budget setting processes, the Council has identified budget reductions in the region of £240 million. Our approach to strategic financial management, aligning budgets to service priorities and improving services, and investing in transformation priorities, continues to put us in a strong financial position.
- 2.2 On 2 March 2022, the Council approved the net budget requirement for 2022-2023 of £267.2 million for General Fund services. This was the eighth-year running the Council was able to set a balanced budget without the need to make use of general fund reserves. It is projected that the Council would be faced with finding further estimated budget reductions totalling £12.6 million in 2023-2024 rising to £25.8 million by 2025-2026.
- 2.3 Cabinet have been updated throughout the year as work progressed to address the budget deficit. In October 2022, Cabinet received a report with an update on progress towards the budget strategy 2023-2024 and future years, when taking into account the latest information available on the external factors identified and other emerging pressures that are faced by the Council. It was reported that the updated forecast budget deficit was £7.1 million for 2023-2024, rising to £31.6 million by 2025-2026, and work would continue to be undertaken to bring forward proposals to set a balanced budget for 2023-2024 and deliver a sustainable medium term financial strategy.
- 2.4 Since October, the 2023-2024 budget setting process has continued with the identification of emerging budget pressures, in particular the increasing cost pressures due to rising inflation, analysis of the provisional settlement and further efficiency measures.
- 2.5 An update on the draft budget 2023-2024 and Medium Term Financial Strategy 2023-2024 to 2025-2026 is on this agenda for Scrutiny Board to review.
- 2.6 The 2023-2024 Final budget and Medium Term Financial Strategy 2025-2026 report will be submitted to Cabinet on 22 February 2023 and Full Council on 1 March 2023.

### **3.0 Our City Our Plan**

- 3.1 The Council's strategic approach to address the budget deficit is to align resources to Our City, Our Plan which was approved by Full Council on 2 March 2022.
- 3.2 The plan continues to identify an overarching ambition that 'Wulfrunians will live longer healthier lives' delivered through six overarching priorities:
- Strong families where children grow up well and achieve their full potential
  - Fulfilled lives for all with quality care for those that need it
  - Healthy, inclusive communities
  - Good homes in well-connected neighbourhoods
  - More local people into good jobs and training
  - Thriving economy in all parts of the city
- 3.3 These priorities together with the associated key outcomes, objectives and activity form a framework to improve outcomes for local people and deliver our levelling up ambitions.
- 3.4 Supporting the six overarching priorities are three cross cutting principles.
- Climate Conscious
  - Driven by Digital
  - Fair and Equal
- 3.6 The Draft Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026 has been considered by all Scrutiny Panels between November 2022 to January 2023. The feedback from each Scrutiny Panel is included in Appendices 1 to 6. This feedback along with further comments received at Scrutiny Board on 7 February 2023 will be sent as a formal response to Cabinet.

### **4.0 Scrutiny Board Recommendations**

- 4.1 Comments from each of the Scrutiny Panels is included at:
1. Appendix 5 – Resident, Housing and Communities Scrutiny Panel
  2. Appendix 6 – Economy and Growth Scrutiny Panel
  3. Appendix 7 – Health Scrutiny Panel
  4. Appendix 8 – Resources and Equality Scrutiny Panel
  5. Appendix 9– Stronger Families, Children and Young People City Scrutiny Panel
  6. Appendix 10 – Fulfilled Adult Lives Scrutiny Panel
- 4.2 The Board is requested to review the comments and further scrutinise the Draft Budget and Medium Term Financial Strategy 2023-2024 to 2024-2025 and how it is aligned to the priorities of the Council, for submission to Cabinet and Full Council.

### **5.0 Financial implications**

5.1 The financial implications are discussed in the body of the report, and in the report to Cabinet.

## **6.0 Legal implications**

6.1 The legal implications are discussed in the report to Cabinet.

## **7.0 Equalities implications**

7.1 The equalities implications are discussed in the draft budget report

## **8.0 All other implications**

8.1 All other implications are considered in the draft budget report.

## **9.0 Schedule of background papers**

9.1 Draft Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026, report to Cabinet on 23 February 2022 and Full Council 2 March 2022.

Draft Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026, report to Cabinet on 19 October 2022.

2023-2024 Budget and Medium Term Financial Strategy 2023-2024 to 2025-2026, reported to:

Appendix 1- Resident, Housing and Communities Scrutiny Panel	17 November 2022
Appendix 2 - Economy and Growth Scrutiny Panel	30 November 2022
Appendix 3 - Health Scrutiny Panel	12 December 2022
Appendix 4 - Resources and Equality Scrutiny Panel	19 December 2022
Appendix 5 - Stronger Families, Children and Young People City Scrutiny Panel	11 January 2023
Appendix 6 - Fulfilled Adult Lives Scrutiny Panel	17 January 2023

**Minutes Extract – Performance, Budget Monitoring and MTFS Item  
Residents, Housing and Communities Scrutiny Panel  
17 November 2022**

The Temporary Director for Housing and Environment gave a presentation on Performance, Budget Monitoring and the Medium Term Financial Strategy. He stated that the Council had built up a strong track record over many years of managing its finances despite reductions in funding. The Council's strategic approach to strategic financial planning was to align resources to the Our City, Our Plan which was approved by Full Council on 2 March 2022.

The Temporary Director for Housing and Environment commented that Cabinet received a quarterly report on integrated performance and budget monitoring. The quarter 2 position had been presented to Cabinet on 16 November 2022. Overall a forecast overspend was reported across the Council of £1.5 million, this was in the main as a result of the 2022-2023 pay award. In total there were 56 Key Performance Indicators in the Our City: Our Plan Performance framework. 33 had shown an improvement or seen similar performance, 17 were yet to be updated in the year to date, with 8 of those falling in Healthy Communities. 6 of the 56 performance indicators had shown a decrease in performance.

The Temporary Director for Housing and Environment, talking specifically about the priority area, "Good Homes in Well-Connected Neighbourhoods," commented that of the 10 priorities in this area, 5 had showed improved or similar performance in the year to date and for 5 there had been no update in the year to date. The KPIs that had showed increased or similar performance were as follows: -

- Number of new builds completed in the City - Similar
- Percentage of carriageways in City assessed as high quality – Increased for all road types.
- Percentage of planning application decisions made with 13 weeks or agreed timescales – Increased
- Percentage of fly tipping incidents resolved in five working days - Increased.
- Number of homeless families moved into secure housing - Increased

The performance against the number of new builds completed in the City had remained at 70. This put Wolverhampton slightly lower than the statistical neighbour average which was 111. The increased performance against the number of carriage ways in the City judged as high quality included a large increase in the quality of C roads in the quarter. 100% of major planning applications had been completed within 13 weeks in the quarter. There had been a slight increase in the percentage of fly tipping incidents resolved in 5 days from 76% to 77.5%. More homeless families had been supported into secure accommodation. Homeless applicants made up 30% of the customers on the housing register. The additional support in place for the homeless customers placed in Temporary accommodation would increase the number of homeless applicants that were rehoused.

The Temporary Director for Housing and Environment commented that they were awaiting on data, which was expected to be published in November to update 5 KPIs, these were in the areas of:-

- Net additional dwellings in the City
- Housing affordability ratio
- Percentage of dwelling stock that was vacant in the City
- Energy efficiency of the housing stock

There was a financial pressure on Temporary Housing Accommodation. There was a pressure to the transportation budget of nearly £700,000 which was largely down to demographic growth. 1718 pupils were now transported to School, in 2020/2021 the travel unit were transporting 1147 pupils. The Travel Unit had recently been formed and transformed how the service was delivered. If the work had been given to a private contractor it was expected that costs would be in excess of £3 million per year than they were at the present time. Continued growth was expected to increase the demand further. There was a financial pressure on fleet services due to the increase cost pressures due to the hiring of vehicles. The planned fleet replacement programme would mitigate against the increased costs.

The Temporary Director for Housing and Environment remarked that there had been a reported overall budget deficit of £12.6 million in 2023-2024 rising to £25.8 million over the medium term to 2025-2026. Work had been ongoing to reduce the deficit with an update to Cabinet on 19 October 2022 reporting an updated forecast budget deficit of £7 million for 2023-2024 rising to £31.6 million by 2025-2026. Work would be undertaken to bring forward proposals to set a balanced budget for 2023-2024 and delivered a sustainable medium term financial strategy.

The Temporary Director for Housing and Environment highlighted a number of uncertainties in the budget. There continued to be significant uncertainty about the future funding the Council would receive, inflationary pressures and future pay awards. It was assumed that there would be a 4% increase in pay in 2023-2024 and 2% for future years. Under the remit of the Residents, Housing and Communities Scrutiny Panel the Medium Term Financial Strategy currently had a £250,000 Environmental Services saving target built into the budget. A growth of £142,000 for Waste Services was also built into the budget.

The Temporary Director for Housing and Environment explained that the budget setting process was still under way. The draft budget was subject to changes that were implemented to close the current deficit for 2022-2023. Some growth and saving targets were currently being held in Corporate Accounts and would be transferred to services. The draft budget did not currently reflect any virements between services in 2023-2024. Work was ongoing to review and challenge budget requirements.

The Temporary Director for Housing and Environment presented a slide on strategic risks. The strategic risks had last been reported to Audit and Risk Committee on 26 September 2022. Climate Change was a strategic risk which fell within the remit of the Residents, Housing and Communities Scrutiny Panel. He listed four strategic risks which could have an impact on the Panel these were, Businesses Closing,



Reputation / Loss of Public Trust, Employee Wellbeing and the Medium Term Financial Strategy.

A Panel Member asked for more information on the six key performance indicators which had showed a decrease in performance. He referred to the Markets budget which was forecasting an 80% overspend, Homeless and New Communities a 30% overspend and the Fleet Services budget a 40% overspend. He believed this suggested poor planning. He highlighted the underspend in the street lighting budget, which caused him concern as he had residents that were requesting street lighting, but had been told by Officers that the money was not available. He could not understand why the Council was intending to spend less on Environmental Services in next year's budget compared to the current year. A saving of a quarter of million pounds had been identified. He thought there was a lot of pressure on the service such as the maintenance of trees and did not believe a budget reduction could be justified. He asked if any earmarked reserves were going to be used to fill any gaps in the budget.

The Temporary Director for Housing and Environment responded that since the pandemic there had not been a return to normal levels of activity at the market and this was also applicable to the car parking budget. The underspend in streetlighting was due to the investment in LEDs, which was bringing savings to the operational budget. The LED replacement programme was near completion with over 18,000 units replaced. The £250,000 saving in the Environmental Services budget was an historic saving target that was put into the service some years before. This target could potentially be achieved by delivering efficiencies, without reducing service provision. He would resist any moves to reduce the budget allocated for trees. Some of the earmarked reserves were restricted by legislation in how they could be utilised, he cited the taxi licensing reserve and highways reserve as examples. He was happy to circulate a briefing note on the reserves to provide more detail.

A Member of the Panel was of the view that Environmental Services needed to move to a proactive management approach rather than a reactive management approach. He believed this was particularly applicable to the management of trees in the City. He referred to delays in the highway resurfacing programming projects, this had been partly down to a delay in the signing off of the Black Country wide surface treatment framework document. He wanted to ensure that next year's highway budget included any remaining from the current year. He asked for an update on road sweepers, as the current one's often broke down. It had been promised that they would be replaced in the current year.

The Temporary Director for Housing and Environment responded that they were nearly up to a full complement of staff who worked on the City's trees. There were only two vacancies left to complete. The Council had moved from a five year inspection strategy to every two years. Councillors would have access to a digital system showing data on tree inspections. He hoped Councillors would soon see a difference in how the service was approached. He agreed that it was disappointing about the delays on highway treatment. As soon as the weather permitted they would be looking to carry out maintenance work and he would ensure that finance rolled over any remaining budget into the new financial year. Four road sweepers

would be operational for the Council in the next month, which were all electric. As they were so quiet, they were able to work in residential areas overnight.

A Panel Member asked about how the budget for the Coroners service was monitored. He was particularly interested in how the service operated in Wolverhampton and asked whether a full report could be given in the future. The Temporary Director for Housing and Environment responded that it was monitored on a regional basis. The Scrutiny Team Leader responded that there would be room in the Work Programme in the new municipal year for an item on the Coroners Service. He would send the minutes from a Health Scrutiny Panel meeting which had looked at the processes to be followed after death.

## **Minutes Extract – Performance, Budget Monitoring and MTFS Item Economy and Growth Scrutiny Panel 30 November 2022**

The Director for Regeneration gave a presentation on Performance, Budget Monitoring and MTFS. He stated that the Council had built up a strong track record for managing finances well despite reductions in funding. The Council's approach to strategic financial planning was to align resources to the "Our City, Our Plan" which was approved by Full Council on 2 March 2022. The plan provided a strategic framework for delivering the ambition that "Wulfrunians will live longer, healthier lives." On a quarterly basis an integrated performance and budget monitoring report was presented to Cabinet. The quarter 2 position had been presented to Cabinet on 16 November 2022. Overall, a forecast overspend was reported across the Council of £1.5 million, this was mainly due to the 2022-2023 pay award.

The Director for Regeneration stated that there 56 key performance indicators in the Our City: Our Plan Performance framework. In quarter 2, 33 had shown improvement or similar performance, 17 were yet to be updated and 6 had seen a decrease in performance. For the specific priority theme of "Thriving Economy in all Parts of the City" there were a total of 7 indicators. In quarter 2, four of these had showed an improved or sustained performance in the year to date. Two had shown a decrease in performance in the year to date and for one there was no update. The KPIs with increased or similar performance in the year to date were as follows: -

- Percentage of premises in the city with full fibre coverage – Increased
- New investment opportunities generated – Similar
- New businesses supported by commissioned service Access to Business – Increased
- Number of rapid charging electric car points in the City – Increased

The Council were still awaiting data on business survival rates, although the most recent published data showed Wolverhampton as having higher than average one year survival rates for businesses. There had been an increase in new businesses supported through Access to Business. Although there had been a decrease in overall businesses supported. The current model was being reviewed with a new business support model to be in place by April 2023. There had been a decrease in footfall and recreational settings in July to September 2022 compared to July to September 2021. This was potentially linked to holidays, with restrictions still in place in 2021, which would have seen more people stay in Wolverhampton. There had been a continued increase in the access to full fibre and electric car charging points in the City, as the roll out continued.

The Director of Regeneration stated that the KPIs with decreased performance in quarter 2 were as follows:-

- Percentage change in activity in city retail and recreational settings – Google Analytics
- Wolverhampton based businesses accessing business support.

The KPI where there was no update in the year to date was on businesses that survive one year in City – ONS Business Demography. The published data was expected in December 2022.

The Director of Regeneration highlighted some of the pressures on the forecast budget position within the remit of the Panel. In Leisure Services at quarter 2 there was an overspend of £225,000 forecast as a result of a reduction in income from catering at Bert Williams Café. In addition, there were cost pressures on the Leisure PFI scheme due to increasing utility costs. This was offset in part by vacancies in business support due to staff changes. Under the area of Director of Regeneration there was a forecast overspend as a result of non-achievement of the savings target, which in part was offset by underspend on non-salary budgets.

The Director for Regeneration remarked that the 2022-2023 budget and MTFs had been approved by Full Council on 2 March 2022. A budget deficit of £12.6 million was forecast for 2023-2024 rising to £25.8 million over the medium term to 2025-2026. Work had been ongoing to reduce the deficit with an update to Cabinet on 19 October 2022, reporting an updated forecast budget deficit of £7 million for 2023-2024 rising to £31.6 million by 2025-2026. Work would continue to take place to bring forward proposals to set a balanced budget for 2023-2024 and deliver a sustainable medium term financial strategy. There were some uncertainties for future planning which included future funding allocations, inflationary pressures and future pay awards. It was assumed the pay award would be 4% in 2023-2024 and 2% for future years but this was subject to change.

The Director for Regeneration commented that under the remit of the Panel the MTFs had a savings target built into the budget for Leisure Services. The Public Health Reserve would support WV Active with £1,000,000. There was also a growth of 90,000 built into the budget for Leisure Services to cover the cost of inflation. The general budget setting process was still underway and was subject to changes that would be implemented to close the current deficit for 2023-2024. Some growth and saving targets were currently being held in Corporate Accounts and would be transferred to services. The draft budget did not currently reflect any virements between services in 2023-2024. Work was ongoing to review and challenge budget requirements.

The Director of Regeneration on the matter of risks, highlighted a few notable areas. Adult Education currently had a cash flow budget which did not take into consideration the growth of the value of the grant. Consequently, when there was a pay award it was not considered and created a pressure. He highlighted that European Funding which supported businesses in the City, would come to a close in March 2023. The UK Shared Prosperity Fund which would replace the EU funds was a reduced amount. Inflationary pressure could impact on the delivery of capital schemes within the City, reducing the number of viable schemes.

The Director of Regeneration referred to the Strategic Risk Register. The risks had been last reported to the Audit and Risk Committee on 26 September 2022. There were four strategic risks relevant to the remit of the Panel, these were City Wide Regeneration, Businesses closing, High unemployment and the Civic Halls. Other

strategic risks which could have an impact on the work of the Panel included, Medium Term Financial Transactions and Reputation / Loss of Public Trust.

A Panel Member asked which businesses had benefited from European funding in the past, he was aware of some businesses he had informed about the funding but were not eligible. The Director of Regeneration responded that Business Support would be discussed on the next item on the agenda.

A Panel Member asked if the financial information relating to WV Active included the costings for new equipment. She had received a substantial amount of complaints about equipment being broken. The Sauna was also not in use. The Director of Regeneration responded that he would look into the matter and send a response to her.

A Panel Member gave praise to the Civic Hall venue as an asset to the City and confirmed that it had been discussed as part of the Strategic Risk Register at Audit Committee in September. He asked if any forecasting had been completed, on the many thousands of extra visitors to the City that would be attracted to the City when the Civic Halls was back open. He commented that local car parks might have to stay open later and be reasonably priced when there were events taking place at the Civic Halls late in the evening. The Director of Regeneration responded that there had been some forecasting completed, primarily by the new operator. There was a whole list of outputs which could be shared with the Panel and he was happy to do so. The Cabinet Member for Inclusive City Economy added that it was important to support the Civic Halls because of the great economic benefit it would bring to the wider City.

A Panel Member asked if there would be enough car parking in the City for when the Civic Halls was back open and if it would be affordable. They added that it was also important for securing any new hotels for the City. The Director of Regeneration responded that they were in conversations with the Operator of the Civic Halls, AEG and The Grand Theatre on the question of car parking. It was being looked at in the short-term and also the longer-term to support the wider aims of the City.

A Panel Member referred to the performance report that had gone to the Residents, Housing and Communities Scrutiny Panel, which stated that some performance data on the theme of "Good Homes in Well-Connected Neighbourhoods" would be published later in November. He asked if this was now ready as it was an important part of reviewing performance. The Finance Business Partner responded that he understood this related to annual KPI performance information and he believed it had been delayed to December. He would check and ask performance colleagues to inform the Panel Member. The Cabinet Member added that he would also speak to the relevant Cabinet Member as well to check on progress.

A Panel Member asked about the likelihood of cuts to public spending following the Chancellor's Autumn statement and on the impact of rising inflation on the budget and forecast. The Cabinet Member for Inclusive City Economy commented that inflationary costs were a real problem and had been highlighted as a pressure. The grant indication from the Government was normally late in December.

A Panel Member referred to WV Active and asked for some more details on the changes to the budget. The Finance Business Partner explained that £1 million pounds from the Public Health Reserve was being used to support WV Active, which meant there was a £1 million saving to the General Fund Budget. This had been agreed by Cabinet in October, it was part of the Council's priorities in supporting health outcomes. In the current financial year at quarter 2 there was an overspend of £225,000 forecast as a result of a reduction in income from catering services at Bert Williams café. There were also cost pressure on the Leisure PFI scheme due to increasing utilities cost. £90,000 had been built into the Medium Term Financial Strategy to cover the increase costs due to inflation in Leisure Services for the PFI contract.

**Minutes Extract – Performance, Budget Monitoring and MTFS Item  
Health Scrutiny Panel  
12 December 2022**

The Chair invited John Denley, Director of Public Health, to present the report.

The Director of Public Health advised the panel that the presentation would cover the following areas, 2022- 2203 performance, and budget monitoring update as at Q2, the 2023-2024 – 2023-2026 draft budget and medium-term financial strategy. The presentation would also cover future challenges to the service and the details of strategic risk register within the remit of the panel.

The Director of Public Health outlined the Council’s management of its finances and the link to the Our City: Our Plan strategic priorities. The priorities were approved by Council on 2 March 2022. The presentation would focus on the priorities related to healthy, inclusive communities and the contribution of public health in achieving them.

The Director of Public Health advised that the panel comments on the draft budget plans and how they are aligned to these priorities would be included in a response to Scrutiny Board.

The Director of Public Health outlined the main findings of the performance and budget monitoring report as at Quarter 2 and advised that overall, a forecast overspend of £1.5 million was reported across the Council.

The Director of Public Health outlined an analysis of the overall performance of the Council against 56 key performance indicators in Quarter 2.

The Director of Public Health gave details of plan to develop a range of performance measures that could help the service to better understand the key priorities and health trends within the City. The Director of Director Public Health highlighted that this would enable local key performance indicators to be identified which relate to the priorities in the Our City: Our Plan health portfolio, as a number of the NHS datasets were not able to be updated during the Covid-19 pandemic

The Director of Public Health highlighted plans for improving the situation by developing a new set of local performance indicators to ensure the service has a robust intelligence base to better understand the health needs of the population.

The Director of Director Public Health advised the panel that the service had recently commissioned healthy lifestyle survey to better understand the health needs of the population. In total 2000 people have completed the survey and the deadline has been extended to January 2023 to achieve a target of 5000 responses. The Director added that this figure would give a much better view of the City’s health profile and the likely impact on healthy life expectancy rates in the future.

The Director of Director Public Health commented on the increase in the uptake of residents attending health checks which is higher than the national average and plans to further improve the level of uptake in the future.

The Director of Public Health outlined the forecast budget position and explained the allocation of the public health grant of £21.7 million for 2022- 2023 and a breakdown of the services which it funds.

The Director of Public Health gave an overview of the 2023 – 2024 draft budget, the MTFS 2023 -2024 to 2025 – 2026 position that was approved by Full Council on 22 March 2023. The reported forecasted that the budget deficit would increase from £12.6 million (2023 – 2024) to £25.8 million over the medium term (2025 – 2026).

The Director of Public Health outlined the work being done to reduce the budget deficit to deliver a sustainable medium term financial strategy position.

The Director of Public Health highlighted future budgetary challenges, for example future funding and inflationary pressures.

The Director of Public Health advised the panel that there were no specific savings or growth targets relating to services within the remit of the panel.

The Director of Public Health highlighted the key risks and future challenges presented by Covid 19 and commented on plans to help mitigate their impact. The Director commented on the wider risks to the public health service listed in the strategic risk register which was reported to the Audit and Risk Committee on 28 November 2022.

The panel were invited to comment on the presentation.

The panel queried if any of the six performance indicators referred to in the presentation which saw a decrease related to public health service and when details of a new set of performance indicators would be available.

The Director of Public Health Panel advised the panel that none of performance indicators relate to the remit of the panel. However, there was acceptance of the how poor performance in these areas can influence future health outcomes and rates of healthy life expectancy.

James Amphlett, Head of Data, and Analytics, commented on the background to the development on new performance indicators to support improvement and to ensure the resources are being used to support work in the areas where performance has decreased in Quarter 2.

The panel queried the timetable for publishing the results of the Census 2021. The Head of Data and Analytics advised that information about the numbers of people in the City and migration data has been published by ONS. The information on ward profiles has been updated to reflect the changes. The panel were advised that there is no specific timetable when specific public health data collected in the Census will be published by ONS. The aim will be to publish information asap when it is released.



The Director of Public commented on the important contribution of health checks screening programme in helping detect cancers at an earlier stage and how this information will help in the development of new performance measures.

The Director of Public commented that Wolverhampton has the one of the highest alcohol specific death rates in the country and work is being done with colleagues across the Black Country to address the issue.

The Director of Public Health highlighted that the City is in the top quartile for provision of alcohol and drug treatment services in the country which is important in supporting the achievement of priorities detailed in Our City: Our Plan.

The Director of Public Health added that the plan is to present this health performance information quarterly to give the panel the opportunity to comment on progress to improve health outcomes.

The panel congratulated the Director of Public Health on the work of the service in helping in support local communities and improve health outcomes, particularly in the deprived wards of the City. The panel highlighted concerns about the quality of housing provision for refugees and asylum seekers and the impact on health and wellbeing on the priorities of Public Health service in the future.

The panel commented on the impact of changes in national adult social policy and funding on the good work of the Public Health team.

The Director of Public Health reassured the panel about the support offered to refugees and asylum and commented that the work is being delivered within the framework of the City of Sanctuary, which Wolverhampton is a member.

The Director of Public Health outlined work done with the Home Office and contractors involved to prevent gaps in provision and that there are sufficient resources to meet the need. The Director of Public Health commented on the range of support offered to asylum and refugees and that concerns about the quality of provision is shared with the Home Office.

The panel thanked the presenters for the report and formally recorded their appreciation of the work being done by colleagues in Public Health.

**Resolved:**

The panel comments on the presentation to be noted.

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**Minutes Extract - Performance, Budget Monitoring and MTFS  
Resources and Equalities  
19 December 2022**

The Chair invited Claire Nye, Director of Finance, to present the report.

The Director of Finance advised the panel that Alison Shannon, Chief Accountant, and James Amphlett, Head of Data and Analytics, would be present the detailed report.

The Director of Finance gave an overview of the report and advised the panel that it gives an update on performance and the financial risks associated with services that fall within the remit of the panel and details of the Medium-Term Financial Strategy (MTFS).

The aim of the presentation to allow the panel to scrutinise the information and to consider the Council's budget position next year. The Director of Finance advised the panel that comments on the budget report would be included in a report to Scrutiny Board before a final report is presented to Council in March 2023 for approval.

The Director of Finance invited the Head of Data and Analytics, to present the performance and budget monitoring report (2022 – 2023) for Q2 to the panel.

The Head of Data and Analytics gave a summary of the overall Council performance against 56 KPIs in the Our City: Our Plan performance framework.

The Head of Data Analytics advised the panel that 17 of the performance indicators have not yet been updated as awaiting publication of national data sets.

The Head of Data Analytics advised the panel that the following indicators showed a decrease in performance, the percentage of 16- and 17-year-olds in education, employment or training, the percentage of working age adults claiming unemployment benefits, the percentage of young adults aged 18 to 24 claiming unemployment benefits, the percentage change in activity in the City and retail.

The Head of Data Analytics added that overall, about 85 per cent of KPI's have seen either sustained or improved performance and 15 per cent have seen a decrease compared to the year-to-date position.

The Head of Data Analytics commented on the decreased performance of the employee turnover rate indicator and how it compares to the national figure.

The Head of Data Analytics commented on the work being done within the HR (Human Resources) team to recruit and retain employees and detailed other changes introduced to improve performance; while acknowledging the benefits of staff turnover, for example, the introduction of people with fresh ideas.

The Head of Data Analytics commented on improvements in customer service call waiting times and other changes made to reduce call abandonment rates. A report on the customer services strategy will be presented to the panel in early 2023 after the consultation ends.

The Director of Finance commented on the summary of the Forecast Budget Position that was previously reported to Cabinet.

The Director of Finance commented on the key areas to note from the report in respect of the predicted overspend and underspend areas and the factors that have contributed to it.

The Director of Finance gave an overview of the key areas from the 2023- 2024 Draft Budget and MTFS 2023-2024 to 2025 – 2026 that was approved by Council on 2 March 2022. The Director advised the panel that a budget deficit of £7,142 million was predicted as at the financial position in October 2022.

The Director of Finance commented on significant budget uncertainties and their impact on the Council budget position. The details of the Government's budget settlement are expected to be published shortly which will give a better understanding of the future financial position of the Council.

The Director of Finance commented on the budget savings proposals that are within the remit of the panel for information and advised that all are subject to final approval by Council in March 2023.

The Director of Finance commented on the key risks and budget pressures to those service areas within the remit of the panel and the position as regards the earmarked reserves.

The panel were invited to comment on the report and presentation.

The panel queried the occupancy levels and fees charged for renting office for the Civic Centre, details of current employee vacancy rates, and the number of posts filled by agency workers.

Julia Nock, Deputy Director of Assets, commented that in terms of occupancy of Civic Centre there are two external tenants already using the ground floor area of the building. The Black Country Health Care Foundation Trust will also be moving to the ground floor area shortly.

The Deputy Director added that there are also plans to bring together customer services and registrars to the ground floor area to create a more vibrant welcome space when the public enter the main entrance of the building.

The Deputy Director commented on plans to maximise the use of the Civic Centre, which could be achieved through the rationalisation of assets or improved collaboration with external partners.

David Pattison, Chief Operating Officer, offered to provide the information requested on employee data following the meeting. The Chief Operating Officer, commented on the recruitment challenges facing local authorities and the private sector and outlined the work being done to reduce employee turnover rates.

The panel commented on the recent announcement by the Secretary of State which detailed an increase in the local government finance settlement and the positive impact on the Council's budget position.

The Director of Finance confirmed the increase in the budget settlement announced by the Government and explained that the core spending power figures published assumed that Council Tax would be increased by 4.99%.

The Council has not made a decision on the level of Council Tax for next year and there is work ongoing to assess the impact of other recently announced Government grant awards on the Council's financial position.

The Director of Finance added that following this work it will be possible to determine the extent to which the settlement figure will cover all the financial pressures detailed in the report.

A further update on the Council's financial situation will be presented to Councillors in January and February 2023.

The panel queried the appropriateness of maintaining the budget for policy and strategy at the level stated into 2023 - 2024 in view of the reported underspend in the current year and suggested that the funds could instead be spent in other areas.

The Director of Finance commented that the underspend on the budget primarily relate to vacancies and the budget set for policy and strategy is considered to be appropriate to deliver the priorities of the Council.

The panel commented on the issues listed to the Strategic Risk Register reported to Cabinet on 16 November 2022 and queried if the impact of business closures and the reduction in business rates is considered a strategic risk in terms of its impact on the Council's finances.

The Director of Finance noted the impact of business closures on the Council's budget and commented on the work being done with colleagues across the Council to inform the business rates forecasts when making assumptions about the level of business rates to be paid. In addition, work is being done to make accurate assumptions about the estimated number of successful appeals against the value of business rates.

The Director of Finance commented on the other factors that may impact on the level of business rates levels, for example, the regeneration of the city centre, property revaluation, which are all considered when making the assessment.

The panel queried the process for updating the potential violent register list as there were concerns that Councillors were not always aware of changes to the list when visiting residents. The Chief Operating Officer reassured the panel about the importance of the register and the effort being made to ensure that Council employees and Councillors have access to it and that it is fit for purpose. This work is also supported by safety guidance issued to Councillors.

The Chief Operating Officer advised that the Council is looking at developing a new system to replace the current register that will provide quicker notifications of any changes. The new system should be operational in 2023. The Chief Operating Officer encouraged Councillors to sign up to receive notifications from the current violent persons register.

The panel queried the support available for older Council employees and specifically how issues such as menopause and arthritis are considered when reviewing factors behind the increase in sickness rates. The panel commented on the importance of supporting older employees.

The Chief Operating Officer commented that the Council introduced a menopause pledge and policy in October 2020 in recognition of the need to support employees. The Chief Operating Officer highlighted the importance of talking openly and respectfully about the menopause and the benefits of the policy to the individuals concerned and the delivery of Council services.

The panel discussed the benefits of having a dedicated contact number and resources to deal with taxi licensing enquiries to reduce the pressure on customer services.

The Chief Operating Officer commented that there is a risk of confusion in having a dedicated number and outlined the benefits of the current arrangements. A report on the customer services strategy will be presented to the panel in early 2023. The strategy will include an update on progress in plans to introduce a new telephone system that will provide a more efficient service to deal with customer calls and to address the concerns of the panel.

The panel thanked the presenters for the report.

**Resolved:**

The panel comments on the presentation to noted and included in the report to Scrutiny Board

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**Minutes Extract - Performance, Budget Monitoring and MTFS item  
Strong Families, Children and Young People Scrutiny Panel  
11 January 2023**

The Chair invited Emma Bennett, Executive Director of Families, to introduce the presentation.

The Executive Director advised the panel about the changes to the presentation of budget and performance information into a single report, rather than separately. The aim is to present the information in a way which makes it clear the budget expenditure, the impact on performance of Council services, and the link to specific performance against local and national data sets.

The report focuses on services to children and young people, and highlights information which was previously included in the 2022-2023 Performance and Budget monitoring update – Quarter 2.

The Executive Director advised the panel that the presentation would provide an update on the in- year performance and budget position and a summary of the draft budget for 2023 – 2024 and Medium-Term Financial Strategy (MTFS). The panel comments would be included in a consolidated report and presented to Scrutiny Board. A further report would then be presented to the Cabinet as part of the budget consultation process.

The Executive Director advised the panel that an integrated performance and budget monitoring report is presented to Cabinet on a quarterly basis. The recent report presented to Cabinet on 16 November 2022 predicted a forecast budget overspend across the Council of £1.5 million, which was mainly due to the 2022-2023 pay award.

The Executive Director gave a summary of the Quarter 2 performance of the Council against 56 KPIs in the Our City: Our Plan performance framework document. The Executive Director advised the panel that 33 of the KPIs have shown improvement or have seen similar performance, 17 are yet to be updated and 6 have seen a decrease in performance compared to the previous quarter.

The Executive Director gave further details of the performance of the service in Quarter 2 in the following areas, children's social care, education, and NEET.

The Executive Director commented on the summary forecast budget position for the families and children service areas and invited James Barlow, Finance Business Partner, to present the detailed budget report.

The Finance Business Partner advised the panel about efforts to improve the budget scrutiny process and welcomed comments on the approach and the 2023-2024 Draft Budget and MTFS 2023-2024 to 2025-2026 overview report.

The Finance Business Partner commented that overall Children's and Education Services is projected to have an underspend of £1.1 million. The Finance Business Partner advised that the main areas of underspend were in speciality support and

the closure of internal residential childcare provision, and the budget is being maintained while the new provision is being prepared.

The Finance Business Partner gave an overview of the key highlights of the 2022-2023 budget and MTFs report that was approved by Council on 2 March 2022. The Council is required to set a balanced budget and regular updates are presented to Cabinet to advise them of changes. The reported forecast budget deficit of £12.6 million in 2023 – 2024 and is predicted to rise to £25.8 million over the medium term to 2025 – 2026. The Finance Business Partner advised the panel that work will continue to bring forward proposals to set a balanced budget for 2023-2024.

The Finance Business Partner commented on the earmarked reserves within the remit of the panel and provided a web link with further details.

The Executive Director commented on the strategic risks report presented to Cabinet on 16 November 2022 and gave details about those risks within the remit of the panel. The Executive Director highlighted that a key risk to the service is the underspend on staffing due to challenges in recruiting social workers.

The Executive Director added that there is a national shortage of social workers generally and specifically in child protection and commented on the challenges this presents to the service.

The Executive Director updated the panel on progress of a plan to create peripatetic team that would help to fill vacancies in social work team, at a lower cost to the Council than using agency workers. The Executive Director commented on the challenges in recruiting experienced social workers to work in the peripatetic team and highlighted other initiatives being considered to mitigate against this and other risks outlined in the report.

The Executive Director commented on the work being done to manage the demand on the service and gave examples of areas contributing to the increase and areas of success which has led to an underspend on the budget.

The Executive Director commented on the strategic risks relevant to the panel that was reported to Cabinet on 16 November 2022.

The panel were invited to comment on the report and presentation.

The panel congratulated the Executive Director on the continued good management of Council finances.

The panel commented on the importance of maintaining earmarked reserves referred to the report at an appropriate level.

The panel queried if the projected underspend of £1.1 million in the overall Children's and Education Services budget was ringfenced for Children's Services purposes or would it be used to reduce the reported budget deficit.

The Finance Business Manager commented that at the end of the year any budget underspends would be go back into the corporate budget for next year's budget. There would however be discussions with the service areas about retaining any

underspend for future years as part of the budget planning process. The details of changes would be included in the budget out-turn report. The proposal would be included in a future report to Cabinet to consider and approve.

The panel supported the view that the budget underspend should be used to support children and families.

The panel requested a briefing paper on the outcome of the decision.

The panel requested a briefing paper to provide an update on the budget underspend position in March 2023 following the meeting of Cabinet.

The panel expressed concerns about the impact of the cost-of-living crisis on residents and queried what extra support would be provided to support families, in addition to the Supporting Families Grant.

The Finance Business Partner commented that previous underspends in Children Services have been built up over the years offset future pressures on the service. The overall budget for the service has been well managed and the level of demand in some specialist services has reduced, which has allowed these funds to be built up over time.

The Finance Business Partner commented that in response to the larger than expected pay award the plan will be to use £1 m of the supporting families to help offset budget pressures across the service in the current financial year. This is one off grant payment.

The panel commented that in view of the challenges of the rising inflation and the cost-of-living crisis whether the Children's and Education Services budget was sufficient and if there were other plans to respond the issue.

The Finance Business Partner advised the panel that the Council is allocated grants by Government and some of the payments are ring fenced and those that are not ring fenced can be used without restrictions. There have been underspends on the children services in the last few years, especially on the recruitment and funds have been added to the Children's and Education Services budget to offset budget pressures in the future. The Finance Business Partner commented on the example of the impact of the pay award which was larger than forecast. The plan is use £1 million of the underspend on to Children's and Education Services budget to support the Council budget in this financial year. The plan would be to add the funds back into the budget in the following year.

Alison Hinds, Deputy Director Social Care, commented on the work being done with other partners to support families with the challenge of the cost-of-living crisis. The Deputy Director Social Care advised the panel that this work is supported by a financial wellbeing strategy which helps ensure available resources and external grants are being used to support residents across the City feeling the impact of the cost-of-living crisis.

The panel queried the rational for calculations presented for the increase in the forecast budget deficit of £12.6m (2023-2024) to £25.8m over the medium term to

2025-2026. The panel asked for details of the financial pressures which have contributed to the estimates detailed in the presentation.

The Finance Business Partner commented that the estimates given are like those given in previous budget forecasts and further details are available in the October 2022 finance report presented to Cabinet. The Finance Business Partner commented on the challenges when calculating estimates from the number of one year funding settlements, and the impact of the recent pay awards and significant increase in inflationary costs as examples of the funding pressures.

The Finance Business Partner reassured the panel that the Council has a good track record of forecasting budget estimates, and a prudent approach is taken when considering the level of grant income that is expected as it cannot be assumed that previous grant awards will be increased in line with inflation or indeed if the grant will continue. The figures in the report are based on current assumptions and estimates of future funding levels and expenditure. The aim of presenting the budget deficit estimates is to make Councillors aware of the budgetary challenges.

The Finance Business Partner reassured the panel about the work being done to set a balanced budget which the Council has a good track record of achieving.

The panel queried when details about grant funding would be published and if advance notice is given of the level of the award. The Finance Business Partner advised the panel the Council will sometime get an indication of the settlement figure based on the departmental budget reports. The details of the final budget settlement figures are published in January 2023.

The panel thanked the presenters for the presentation.

Resolved:

1. The panel comments on the draft budget and its alignment to the priorities of the Council to be noted.
2. The panel comments on the Draft Budget and MTFs 2023-2024 to 2025-26 to be noted and included in the feedback report on budget consultation response when presented to Scrutiny Board.
3. The Finance Business Manager to advise the panel of the outcome of discussion about the Children's and Education Services current budget underspend being taken forward to 2023- 2024.

**Minutes Extract - Performance, Budget Monitoring and MTFS Item  
Fulfilled Adult Lives Scrutiny Panel  
17 January 2023**

Becky Wilkinson, Director of Adult Services, introduced the report and advised the panel that it was the first time a collective performance and finance report has been presented. The presentation will include the service priorities and how they link to the Council plan. The Director of Adult Services commented that feedback from the panel on the budget plans would be welcome.

The Director of Adult Services advised the panel that James Barlow, Finance Business Partner, would present budget section of the presentation and James Amphlett, Head of Data and Analytics, would present the performance section of the presentation.

James Barlow, Finance Business Partner, advised the panel of the annual budget setting consultation process and that the Council has a legal requirement to set a balanced budget each year, which includes corporate resources, for example, rates, fees and charges, and council tax grants, matches the expenditure for payments such as care packages, building costs and salaries.

The Finance Business Partner advised the panel that the latest budget update report was presented to Cabinet on 16 October 2022. The involvement of scrutiny is an important part of the annual budget setting process. The Finance Business Partner commented that every year changes are made annually to the format to improve the way the information is presented, and panel feedback would be welcome.

The Finance Business Partner commented that the Council has a strong track record of setting a balanced budget and the feedback from the panel will be included in the report to Scrutiny Board in February 2023 and a further report presented to Council in March 2023. The Finance Business Partner invited James Amphlett, Head of Data and Analytics, to present the performance data for Quarter 2.

The Head of Data and Analytics advised the panel that there are overall 56 KPIs in the Our City: Our Plan performance framework and at the quarter 2 period, 33 KPIs have shown improvement, 17 KPIs are yet to be updated and 6 KPIs have seen a decrease in performance, compared to the previous quarter. The missing information about KPIs will be updated following publication of the relevant national data sets.

The Head of Data and Analytics commented on the decrease in the KPI percentage of adults with learning disabilities in paid employment and the changes in overall performance of the service area against four of the indicators in the Adult Social Care performance framework. The data is based on the national statutory returns published on 20 October 2022.

The Head of Data and Analytics invited the Finance Business Manager to present the details about the forecast budget position.

The Finance Business Partner commented on the summary forecast budget position statement was presented to Cabinet in November 2022 and gave details about the

overall use of the budget. Adult Services was at this stage forecast to have an underspend of £1.182m. The Finance Business Manager gave details of areas which contributed to the forecast underspend estimate, for example, in adult safeguarding, the delay in the introduction of the new Deprivation of Liberty Safeguards legislation.

The Finance Business Partner commented on the 2023 -2024 Draft Budget and MTFS 2023- 2024 to 2025-2026 Overview which details how the Council is planning to set a balanced budget. The Finance Business Partner commented on work being done to reduce the forecast budget deficit of £7m for 2023-2024 rising to £31.6m by 2025-2026.

The Council has had details of the provisional budget settlement figure announced in December 2023 and details of the final settlement are expected later this month. The aim will be present to Council proposals to set a balanced budget for 2023-2024 and deliver a sustainable medium term financial strategy.

The Finance Business Partner commented on the budget saving target of £2 million for 2023-2024 which relates to the budget area covered by the panel.

The Finance Business Partner advised the panel that there were no savings targets in the MTFS in areas under the remit of the panel.

The Finance Business Partner commented on the earmarked reserves related to the Adult Services and advised the panel that the reserve will be used in 2023 -2024 with approved commitments.

The Director of Adult Services commented on the strategic risks relevant to the remit of the panel and highlighted the increasing demand for social care as people being more poorly following their discharge from hospital. The Director of Adult Services advised the panel that the service is working with health colleagues to manage the demand, highlighting the increase demand for wraparound care for people leaving hospital.

The Director of Adult Services commented on the impact of rising inflation and cost of living on the care provider market, who are the main providers of adult social care in Wolverhampton, as reflected in increasing costs for providing care services.

The Director of Adult Services commented on the national health picture and the focus on hospital discharge highlighting the work being done with colleagues in health to support the process.

The Director of Adult Services commented on the issue of workforce retention and the work being done to encourage people to stay in adult social care. The short-term nature of employment contracts has made it difficult to recruit and retain care staff.

The panel were invited to comment on the presentation.

The panel commented that a report cover sheet setting out the recommendations should have been included in the presentation. The Director of Adult Services noted the comment.

The panel discussed the range of challenges facing the adult social care, highlighting the decline in the number of care providers, low pay and increasing charges for services and the impact this is having on residents' ability to pay for their care.

The Director of Adult Services advised the panel that pay has been an issue for providers. The Director of Adult Services commented that the service has undertaken a fair cost of care exercise which has asked for responses from all our care providers to get details of their actual cost of care. There is acceptance of the gap between the fees paid by the Council and their costs.

The Director of Adult Services commented that there is growth built into the budget which is expected to go some way to meeting that gap and reassured the panel that there has not been an overall reduction in care providers currently, but there is evidence that some care providers are struggling financially. There is an expectation that the planned care fee review will address the concerns raised.

The panel welcomed the creation of the in house supported employment team and queried how the service was being promoted. The Director of Adult Services advised the panel of progress being made to create the team and that currently there no public promotional campaign is planned. The Director of Adult Services agreed to update the panel on progress when the team has been established.

The panel suggested a more detailed response to the panel concerns be included in the report about care fee review scheduled for meeting on 8 February 2023. The Director of Adult Services agreed to the request.

The panel welcomed the increase in the performance indicator nationally ranking from 120th to 14th in terms of the *percentage of adults in receipt of long-term services who are in control of their own lives*. The panel suggested if there was method for sharing the good practice which led to the improvement with other councils nationally. The Director of Adult Services agreed to investigate and report back to the panel about how the learning could be shared with colleagues across the West Midlands.

The panel queried the reasons for the reduction in the percentage of adults with learning disabilities in paid employment and if this was reflective of the national trend.

The panel also queried the reasons for the smaller improvement in the performance figures on the percentage of older people who are still at home 91 days after discharge from hospital into reablement/rehabilitation services.

The Head of Data and Analytics commented on the impact of Covid 19 on employment levels nationally when making an assessment when comparing figures pre and post the pandemic. The Head of Data and Analytics agreed to investigate further and report the findings to the panel.

The panel welcomed the improved performance of the service against the performance indicator – *percentage of older people who were still at home 91 days after discharge from hospital into reablement/rehabilitation* but queried this

improvement against the reported concerns about the delayed discharges into care and ambulances being delayed at hospital.

The Director of Adult Services commented on recent discussions with health colleagues to look specifically at the issue of hospital discharges and gave examples of the work of adult social care in preventing admissions in the first place. There is a national focus on reducing delays and there is special national funding to support this work and the Council is monitored daily on its performance. The Director of Adult Services acknowledged the importance of work to support hospitals but added that there is also a need to focus on home care provision and the community offer and how this can support national and local efforts to reduce hospital discharge delays.

The panel queried the reference in the budget section of the presentation to uncertainty about inflationary pressures in view of a recent Government announcement that grants to local authorities would be increased to cover inflation increases, that will help to ease budget pressures on the Council.

The Finance Business Partner confirmed that the Council has had a significant increase in funding in terms of the provisional Government grant settlement award for adults and children's services.

There is work ongoing to consider the budget implications of the award and a detailed report will be presented to Cabinet to in February 2023. The Finance Business Partner commented that it was important to wait for the final settlement figures to be presented and to see if any conditions are attached.

The panel discussed the presentation of some of the performance data as percentages and suggested that baseline figures should be included to give context to the changes reported in Quarter 2.

The panel queried when considering the performance of the Council to outline what it is being measured against and to comment on what success looks like. The Head of Data and Analytics explained how data is collected and analysed and used to assess how the Council has improved against KPIs compared to the previous quarter as shown in the presentation.

The Head of Data and Analytics added that in terms of assessing performance comparisons will also be made with local and regional statistical neighbours and the Council will also be judging itself against the national averages.

The Director of Adult Services commented on improving performance of the service in terms of direction of travel and added that when comparing performance this also includes referring to CIPFA Nearest Neighbour Comparator data for the West Midlands.

The data provides a good benchmark to compare performance over time as they include areas with a similar deprivation score and population size to Wolverhampton. The Director of Adult Services agreed to provide regional reports from West Midlands ADASS to show different levels of comparative performance data to a future meeting of the panel.



The panel queried if there were sufficient funds in the adult services budget to cope with the level of hospital discharges in the immediate term. The Director of Adult Services commented that while there had been a small increase in case numbers being discharged that some of this increase had been met through joint funding work with health colleagues but suspected that the numbers needing social care packages will increase over time.

The panel discussed the impact on the quality of care because of unfilled social care vacancies, particularly among private care workers and highlighted the pressures on the sector. The panel commented about the need for caution when considering using budget underspends caused by unfilled vacancies.

The panel discussed the challenges when residents call 999 and getting a timely response due the level of pressure on the service during the winter period.

The Director of Adult Service commented on performance of the service during the winter period and reassured the panel that flow of people from hospital has been managed. The Director added that 93 per cent of care packages over the Christmas period was sourced within 48 hours and 80 per cent of care packages were arranged in 24 hours, and overall was pleased with the performance of the service. The Director cautioned that there are numbers of very ill people in hospital to be discharged over the next few weeks.

The panel discussed the issue of staffing levels in different care settings and agreed that it would be helpful to have more detailed statistics to better understand the pressures affecting the service and resources available to care providers to meet the level of demand.

The Director of Adult Services commented that currently there are 4042 people getting adult social care support from the Council and about 3000 of people of this total are in long term care settings.

The Director of Adult Service commented that the service has access to different sources of information about staffing levels. The information is collated through a capacity tracker which is used to identifying available capacity in care homes and includes details about staffing levels. The Director of Adult Services agreed that it would be helpful for the panel to understand the social care market in Wolverhampton and the range of support available to prevent the failure of care providers. The panel agreed that the information could be included in the report of care fees to be presented to the next scheduled meeting.

The panel queried the impact of the cost-of-living crisis on care home providers and carers. The Director of Adult Services commented that there has been an increase in enquiries from care providers asking for the level of care fees to be reassessed. The service is aware of impact of the crisis on carers especially unpaid carers who may be experiencing additional financial hardship during this period. The Director of Adult Services advised the panel about the financial welfare support available to carers and suggested that a report could be presented to a future meeting.

The panel agreed with this proposal.

The panel thanked the presenters for the report.

Resolved:

1. The panel comments on draft budget 2023-2024 to be noted and included in the report to Scrutiny Board.
2. The Director of Adult Services to include information requested by the panel as part of the presentation on Care and Support Provider Review 2023- 2024 and Market Sustainability report.
3. The Director of Adult Services to present a report on the financial wellbeing support available to carers to a future meeting of the panel.



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# **DRAFT Budget Book**

## **2023-2024**

# Draft Budget Book 2023-2024

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# General Fund

## Revenue Budget Summary

**2023-2024**

**Draft**

**Budget**

**£000**

Adult Services	95,052
Children's Services	49,934
City Assets	14,324
City Housing and Environment	34,351
Commissioning and Transformation	3,494
Communications and Visitor Experience	2,565
Education and Skills	2,577
Finance	15,546
Governance	14,415
Public Health & Wellbeing	5,295
Regeneration	2,675
Strategy	12,316
<b>Net Service Budget Requirement for the Year</b>	<b>252,544</b>
<b>Net Corporate Accounts</b>	53,515
<b>Net Expenditure Requirement</b>	<b>306,059</b>
<b>Corporate Resources</b>	
Business Rates (net of WMCA growth payment and Collection Fund deficit)	(75,144)
Collection Fund deficit (net of irrecoverable losses)	(3,253)
Council Tax (including Adult Social Care Precept)	(125,983)
Enterprise Zone Business Rates (including use of related reserve)	(1,410)
Improved Better Care Fund	(14,761)
New Homes Bonus	(709)
Section 31 Grant - Business Rates support	(26,458)
Top Up Grant	(25,215)
Social Care Grants	(30,032)
Services Grant	(3,094)
	<b>(306,059)</b>
	-

# Adult Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Adult Services</b>		
Adults Assessment and Care Management MASH	6,151	5,777
Adults Safeguarding	1,147	1,132
Carer Support	788	789
Community Financial Support	1,743	1,701
Community Support	151	146
Learning Disability Provider	5,365	5,284
Learning Disabilities Care Purchasing	27,155	31,170
Mental Health Assessment & Care Management	7,758	8,511
Older People Care Purchasing	26,117	32,131
Older People Provider Services	4,022	3,882
Independent Living Service	1,787	1,855
Physical Disabilities Care Purchasing	5,647	6,881
Director of Adults services and Additional Monies	(6,866)	(4,207)
<b>Total Adult Services</b>	<b>80,965</b>	<b>95,052</b>

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# Adult Services

## Adults Assessment and Care Management

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	6,880	6,274
Direct Employee Costs	<u>6,880</u>	<u>6,274</u>
Controllable Expenditure - Other		
Indirect Employee Costs	8	8
Premises	36	36
Transport	32	32
Supplies & Services	54	54
Third Party Payments	645	45
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>775</u>	<u>175</u>
<b>Total Expenditure</b>	<u>7,655</u>	<u>6,449</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(354)	(122)
Recharges	(550)	(550)
Controllable Income	<u>(904)</u>	<u>(672)</u>
<b>Total Income</b>	<u>(904)</u>	<u>(672)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(600)	-
Transfer To/From Earmarked Reserves	<u>(600)</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(600)</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>6,151</u>	<u>5,777</u>

# Adult Services

## Adults Safeguarding

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	484	469
Direct Employee Costs	<u>484</u>	<u>469</u>
Controllable Expenditure - Other		
Indirect Employee Costs	9	9
Premises	-	-
Transport	4	4
Supplies & Services	758	758
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>771</u>	<u>771</u>
<b>Total Expenditure</b>	<u>1,255</u>	<u>1,240</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(36)	(36)
Specific Government Grants	(28)	(28)
Interest	-	-
Other Grants/Reimbursements and Contributions	(44)	(44)
Recharges	-	-
Controllable Income	<u>(108)</u>	<u>(108)</u>
<b>Total Income</b>	<u>(108)</u>	<u>(108)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,147</u>	<u>1,132</u>

# Adult Services

## Carer Support

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	379	380
Direct Employee Costs	<u>379</u>	<u>380</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	1	1
Supplies & Services	3	3
Third Party Payments	458	458
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>462</u>	<u>462</u>
<b>Total Expenditure</b>	<u>841</u>	<u>842</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(53)	(53)
Recharges	-	-
Controllable Income	<u>(53)</u>	<u>(53)</u>
<b>Total Income</b>	<u>(53)</u>	<u>(53)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>788</u>	<u>789</u>

# Adult Services

## Community Financial Support

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,262	2,215
Direct Employee Costs	<u>2,262</u>	<u>2,215</u>
Controllable Expenditure - Other		
Indirect Employee Costs	7	7
Premises	-	-
Transport	9	9
Supplies & Services	24	24
Third Party Payments	43	43
Transfer Payments	12	12
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>95</u>	<u>95</u>
<b>Total Expenditure</b>	<u>2,357</u>	<u>2,310</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(60)	(60)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(554)	(549)
Recharges	-	-
Controllable Income	<u>(614)</u>	<u>(609)</u>
<b>Total Income</b>	<u>(614)</u>	<u>(609)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,743</u>	<u>1,701</u>

# Adult Services

## Community Support

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	148	144
Direct Employee Costs	<u>148</u>	<u>144</u>
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Premises	-	-
Transport	1	-
Supplies & Services	1	1
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>3</u>	<u>2</u>
<b>Total Expenditure</b>	<u>151</u>	<u>146</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>-</u>	<u>-</u>
<b>Total Income</b>	<u>-</u>	<u>-</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>151</u>	<u>146</u>

# Adult Services

## Learning Disability Provider

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	5,150	5,069
Direct Employee Costs	<u>5,150</u>	<u>5,069</u>
Controllable Expenditure - Other		
Indirect Employee Costs	131	131
Premises	33	33
Transport	25	24
Supplies & Services	312	145
Third Party Payments	2	2
Transfer Payments	-	-
Support Services	15	183
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>518</u>	<u>518</u>
<b>Total Expenditure</b>	<u>5,668</u>	<u>5,587</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(53)	(53)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(250)	(250)
Controllable Income	<u>(303)</u>	<u>(303)</u>
<b>Total Income</b>	<u>(303)</u>	<u>(303)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>5,365</u>	<u>5,284</u>

# Adult Services

## Learning Disabilities Care Purchasing

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	-	-
Direct Employee Costs	-	-
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	19	19
Supplies & Services	521	15
Third Party Payments	28,581	32,103
Transfer Payments	4,726	4,726
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<b>33,847</b>	<b>36,863</b>
<b>Total Expenditure</b>	<b>33,847</b>	<b>36,863</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(999)	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(5,693)	(5,693)
Recharges	-	-
Controllable Income	<b>(6,692)</b>	<b>(5,693)</b>
<b>Total Income</b>	<b>(6,692)</b>	<b>(5,693)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	-	-
<b>Total Transfer To/From Earmarked Reserves</b>	<b>-</b>	<b>-</b>
<b>Net Expenditure/(Income for the Year)</b>	<b>27,155</b>	<b>31,170</b>

# Adult Services

## Mental Health Assessment & Care Management

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,604	1,572
Direct Employee Costs	<u>1,604</u>	<u>1,572</u>
Controllable Expenditure - Other		
Indirect Employee Costs	14	14
Premises	1	1
Transport	23	24
Supplies & Services	20	20
Third Party Payments	6,959	7,724
Transfer Payments	483	483
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>7,500</u>	<u>8,266</u>
<b>Total Expenditure</b>	<u>9,104</u>	<u>9,838</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(19)	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(1,265)	(1,265)
Recharges	(62)	(62)
Controllable Income	<u>(1,346)</u>	<u>(1,327)</u>
<b>Total Income</b>	<u>(1,346)</u>	<u>(1,327)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>7,758</u>	<u>8,511</u>



# Adult Services

## Older People Care Purchasing

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	505	73
Direct Employee Costs	<u>505</u>	<u>73</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	2,530
Premises	-	-
Transport	3	3
Supplies & Services	-	-
Third Party Payments	39,726	43,642
Transfer Payments	2,181	2,181
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>41,910</u>	<u>48,356</u>
<b>Total Expenditure</b>	<u>42,415</u>	<u>48,429</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(30)	(30)
Interest	-	-
Other Grants/Reimbursements and Contributions	(16,268)	(16,268)
Recharges	-	-
Controllable Income	<u>(16,298)</u>	<u>(16,298)</u>
<b>Total Income</b>	<u>(16,298)</u>	<u>(16,298)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>26,117</u>	<u>32,131</u>

# Adult Services

## Older People Provider Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	3,239	3,099
Direct Employee Costs	<u>3,239</u>	<u>3,099</u>
Controllable Expenditure - Other		
Indirect Employee Costs	43	43
Premises	90	90
Transport	41	41
Supplies & Services	702	702
Third Party Payments	7	7
Transfer Payments	-	-
Support Services	6	6
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>889</u>	<u>889</u>
<b>Total Expenditure</b>	<u>4,128</u>	<u>3,988</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(6)	(6)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(100)	(100)
Recharges	-	-
Controllable Income	<u>(106)</u>	<u>(106)</u>
<b>Total Income</b>	<u>(106)</u>	<u>(106)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>4,022</u>	<u>3,882</u>

# Adult Services

## Independent Living Service

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,172	1,247
Direct Employee Costs	<u>1,172</u>	<u>1,247</u>
Controllable Expenditure - Other		
Indirect Employee Costs	132	132
Premises	-	-
Transport	5	6
Supplies & Services	411	411
Third Party Payments	1,346	1,346
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,894</u>	<u>1,895</u>
<b>Total Expenditure</b>	<u>3,066</u>	<u>3,142</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(294)	(294)
Recharges	(985)	(993)
Controllable Income	<u>(1,279)</u>	<u>(1,287)</u>
<b>Total Income</b>	<u>(1,279)</u>	<u>(1,287)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,787</u>	<u>1,855</u>

# Adult Services

## Physical Disabilities Care Purchasing

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	-	-
Direct Employee Costs	<u>-</u>	<u>-</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	5	5
Third Party Payments	4,747	5,545
Transfer Payments	2,788	2,788
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>7,540</u>	<u>8,338</u>
<b>Total Expenditure</b>	<u>7,540</u>	<u>8,338</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(436)	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(1,457)	(1,457)
Recharges	-	-
Controllable Income	<u>(1,893)</u>	<u>(1,457)</u>
<b>Total Income</b>	<u>(1,893)</u>	<u>(1,457)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>5,647</u>	<u>6,881</u>

# Adult Services

## Director of Adults services and Additional Monies

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	601	443
Direct Employee Costs	<u>601</u>	<u>443</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	912	3,571
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>912</u>	<u>3,571</u>
<b>Total Expenditure</b>	<u>1,513</u>	<u>4,014</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(158)	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(8,221)	(8,221)
Recharges	-	-
Controllable Income	<u>(8,379)</u>	<u>(8,221)</u>
<b>Total Income</b>	<u>(8,379)</u>	<u>(8,221)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>(6,866)</u>	<u>(4,207)</u>

# Children's Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Children's Services</b>		
Head of Children's Improvement	1,561	964
Headstart	-	-
Children & Young People In Care	31,948	32,102
Regional Adoption Agency Consortium	-	-
Director of Children's Services	647	641
Strengthening Families	10,607	10,269
Safeguarding	316	327
Specialist Support	4,253	4,299
Youth Offending	1,240	1,332
<b>Total Children's Services</b>	<b>50,572</b>	<b>49,934</b>

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# Children's Services

## Head of Children's Improvement

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,660	2,082
Direct Employee Costs	<u>1,660</u>	<u>2,082</u>
Controllable Expenditure - Other		
Indirect Employee Costs	22	22
Premises	5	5
Transport	6	6
Supplies & Services	2,633	2,540
Third Party Payments	1,346	1,346
Transfer Payments	-	-
Support Services	1,572	1,175
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>5,584</u>	<u>5,094</u>
<b>Total Expenditure</b>	<u>7,244</u>	<u>7,176</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(4,864)	(5,398)
Interest	-	-
Other Grants/Reimbursements and Contributions	(177)	(178)
Recharges	(642)	(331)
Controllable Income	<u>(5,683)</u>	<u>(5,907)</u>
<b>Total Income</b>	<u>(5,683)</u>	<u>(5,907)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	(305)
Transfer To/From Earmarked Reserves	<u>-</u>	<u>(305)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>(305)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,561</u>	<u>964</u>

# Children's Services

## Headstart

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	90	-
Direct Employee Costs	<u>90</u>	<u>-</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	1	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	48	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>49</u>	<u>-</u>
<b>Total Expenditure</b>	<u>139</u>	<u>-</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(139)	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>(139)</u>	<u>-</u>
<b>Total Income</b>	<u>(139)</u>	<u>-</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>-</u>	<u>-</u>



# Children's Services

## Children & Young People In Care

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	7,539	7,360
Direct Employee Costs	<b>7,539</b>	<b>7,360</b>
Controllable Expenditure - Other		
Indirect Employee Costs	23	23
Premises	176	176
Transport	137	137
Supplies & Services	890	864
Third Party Payments	25,688	25,892
Transfer Payments	627	627
Support Services	3,185	3,213
Accounting Transaction	-	-
Controllable Expenditure - Other	<b>30,726</b>	<b>30,932</b>
<b>Total Expenditure</b>	<b>38,265</b>	<b>38,292</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(1,563)	(1,770)
Interest	-	-
Other Grants/Reimbursements and Contributions	(1,629)	(1,629)
Recharges	(3,125)	(2,791)
Controllable Income	<b>(6,317)</b>	<b>(6,190)</b>
<b>Total Income</b>	<b>(6,317)</b>	<b>(6,190)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	-	-
<b>Total Transfer To/From Earmarked Reserves</b>	<b>-</b>	<b>-</b>
<b>Net Expenditure/(Income for the Year)</b>	<b>31,948</b>	<b>32,102</b>

# Children's Services

## Regional Adoption Agency Consortium

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	3,441	3,468
Direct Employee Costs	<u>3,441</u>	<u>3,468</u>
Controllable Expenditure - Other		
Indirect Employee Costs	24	24
Premises	-	-
Transport	40	41
Supplies & Services	227	237
Third Party Payments	1,326	1,302
Transfer Payments	-	-
Support Services	274	277
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,891</u>	<u>1,881</u>
<b>Total Expenditure</b>	<u>5,332</u>	<u>5,349</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(75)	(75)
Interest	-	-
Other Grants/Reimbursements and Contributions	(4,012)	(3,877)
Recharges	(1,245)	(1,247)
Controllable Income	<u>(5,332)</u>	<u>(5,199)</u>
<b>Total Income</b>	<u>(5,332)</u>	<u>(5,199)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	(150)
Transfer To/From Earmarked Reserves	<u>-</u>	<u>(150)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>(150)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>-</u>	<u>-</u>

# Children's Services

## Director of Children's Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	392	386
Direct Employee Costs	<u>392</u>	<u>386</u>
Controllable Expenditure - Other		
Indirect Employee Costs	19	19
Premises	-	-
Transport	1	1
Supplies & Services	95	95
Third Party Payments	64	64
Transfer Payments	-	-
Support Services	76	76
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>255</u>	<u>255</u>
<b>Total Expenditure</b>	<u>647</u>	<u>641</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>-</u>	<u>-</u>
<b>Total Income</b>	<u>-</u>	<u>-</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>647</u>	<u>641</u>

# Children's Services

## Strengthening Families

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	10,742	10,867
Direct Employee Costs	<u>10,742</u>	<u>10,867</u>
Controllable Expenditure - Other		
Indirect Employee Costs	52	52
Premises	8	8
Transport	76	76
Supplies & Services	298	298
Third Party Payments	96	96
Transfer Payments	382	382
Support Services	79	79
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>991</u>	<u>991</u>
<b>Total Expenditure</b>	<u>11,733</u>	<u>11,858</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(350)	(342)
Interest	-	-
Other Grants/Reimbursements and Contributions	(7)	(7)
Recharges	(769)	(1,240)
Controllable Income	<u>(1,126)</u>	<u>(1,589)</u>
<b>Total Income</b>	<u>(1,126)</u>	<u>(1,589)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>10,607</u>	<u>10,269</u>

# Children's Services

## Safeguarding

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	328	339
Direct Employee Costs	<u>328</u>	<u>339</u>
Controllable Expenditure - Other		
Indirect Employee Costs	31	31
Premises	3	3
Transport	4	4
Supplies & Services	65	65
Third Party Payments	12	12
Transfer Payments	-	-
Support Services	165	165
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>280</u>	<u>280</u>
<b>Total Expenditure</b>	<u>608</u>	<u>619</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(138)	(138)
Recharges	(154)	(154)
Controllable Income	<u>(292)</u>	<u>(292)</u>
<b>Total Income</b>	<u>(292)</u>	<u>(292)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>316</u>	<u>327</u>

# Children's Services

## Specialist Support

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	4,947	4,895
Direct Employee Costs	<u>4,947</u>	<u>4,895</u>
Controllable Expenditure - Other		
Indirect Employee Costs	7	7
Premises	13	13
Transport	35	35
Supplies & Services	150	150
Third Party Payments	679	679
Transfer Payments	10	10
Support Services	67	67
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>961</u>	<u>961</u>
<b>Total Expenditure</b>	<u>5,908</u>	<u>5,856</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(150)	(150)
Interest	-	-
Other Grants/Reimbursements and Contributions	(75)	(75)
Recharges	(1,430)	(1,332)
Controllable Income	<u>(1,655)</u>	<u>(1,557)</u>
<b>Total Income</b>	<u>(1,655)</u>	<u>(1,557)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>4,253</u>	<u>4,299</u>

# Children's Services

## Youth Offending

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,615	1,707
Direct Employee Costs	<u>1,615</u>	<u>1,707</u>
Controllable Expenditure - Other		
Indirect Employee Costs	7	7
Premises	1	1
Transport	17	17
Supplies & Services	99	99
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	177	177
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>301</u>	<u>301</u>
<b>Total Expenditure</b>	<u>1,916</u>	<u>2,008</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(643)	(643)
Interest	-	-
Other Grants/Reimbursements and Contributions	(33)	(33)
Recharges	-	-
Controllable Income	<u>(676)</u>	<u>(676)</u>
<b>Total Income</b>	<u>(676)</u>	<u>(676)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,240</u>	<u>1,332</u>

# City Assets

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>City Assets</b>		
Corporate Asset Management	9,383	13,065
Project and Works Team – Capital Programmes	207	181
Catering	(37)	(27)
Cleaning	1,720	1,619
Estates and Valuations	(4,871)	(5,018)
Facilities Management	1,625	1,559
Project and Works Team – Maintenance Programme	3,471	2,945
<b>Total City Assets</b>	<b>11,498</b>	<b>14,324</b>

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# City Assets

## Corporate Asset Management

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	765	792
Direct Employee Costs	<u>765</u>	<u>792</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	8,460	12,115
Transport	1	1
Supplies & Services	292	292
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>8,753</u>	<u>12,408</u>
<b>Total Expenditure</b>	<u>9,518</u>	<u>13,200</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(85)	(85)
Controllable Income	<u>(85)</u>	<u>(85)</u>
<b>Total Income</b>	<u>(85)</u>	<u>(85)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(50)	(50)
Transfer To/From Earmarked Reserves	<u>(50)</u>	<u>(50)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(50)</u>	<u>(50)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>9,383</u>	<u>13,065</u>

# City Assets

## Project and Works Team – Capital Programmes

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,042	1,069
Direct Employee Costs	<u>1,042</u>	<u>1,069</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	6	6
Supplies & Services	67	67
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>73</u>	<u>73</u>
<b>Total Expenditure</b>	<u>1,115</u>	<u>1,142</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(908)	(894)
Controllable Income	<u>(908)</u>	<u>(894)</u>
<b>Total Income</b>	<u>(908)</u>	<u>(894)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	(67)
Transfer To/From Earmarked Reserves	<u>-</u>	<u>(67)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>(67)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>207</u>	<u>181</u>

# City Assets

## Catering

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,966	1,940
Direct Employee Costs	<u>1,966</u>	<u>1,940</u>
Controllable Expenditure - Other		
Indirect Employee Costs	13	38
Premises	36	36
Transport	13	16
Supplies & Services	764	1,562
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	17	18
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>843</u>	<u>1,670</u>
<b>Total Expenditure</b>	<u>2,809</u>	<u>3,610</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(902)	(899)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(1,944)	(2,738)
Controllable Income	<u>(2,846)</u>	<u>(3,637)</u>
<b>Total Income</b>	<u>(2,846)</u>	<u>(3,637)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>(37)</u>	<u>(27)</u>

# City Assets

## Cleaning

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	5,148	5,059
Direct Employee Costs	<u>5,148</u>	<u>5,059</u>
Controllable Expenditure - Other		
Indirect Employee Costs	92	112
Premises	152	202
Transport	11	11
Supplies & Services	73	73
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	53	41
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>381</u>	<u>439</u>
<b>Total Expenditure</b>	<u>5,529</u>	<u>5,498</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(1,923)	(1,974)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(1,886)	(1,905)
Controllable Income	<u>(3,809)</u>	<u>(3,879)</u>
<b>Total Income</b>	<u>(3,809)</u>	<u>(3,879)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,720</u>	<u>1,619</u>

# City Assets

## Estates and Valuations

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	303	295
Direct Employee Costs	<u>303</u>	<u>295</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	30	30
Transport	2	2
Supplies & Services	229	229
Third Party Payments	11	11
Transfer Payments	-	-
Support Services	20	20
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>292</u>	<u>292</u>
<b>Total Expenditure</b>	<u>595</u>	<u>587</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(5,466)	(5,605)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>(5,466)</u>	<u>(5,605)</u>
<b>Total Income</b>	<u>(5,466)</u>	<u>(5,605)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>(4,871)</u>	<u>(5,018)</u>

# City Assets

## Facilities Management

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,162	1,116
Direct Employee Costs	<u>1,162</u>	<u>1,116</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	598	578
Transport	25	25
Supplies & Services	386	386
Third Party Payments	10	10
Transfer Payments	-	-
Support Services	62	62
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,081</u>	<u>1,061</u>
<b>Total Expenditure</b>	<u>2,243</u>	<u>2,177</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(163)	(163)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(234)	(234)
Recharges	(221)	(221)
Controllable Income	<u>(618)</u>	<u>(618)</u>
<b>Total Income</b>	<u>(618)</u>	<u>(618)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,625</u>	<u>1,559</u>

# City Assets

## Project and Works Team – Maintenance Programme

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,231	1,205
Direct Employee Costs	<u>1,231</u>	<u>1,205</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	2,394	1,894
Transport	3	3
Supplies & Services	41	41
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>2,438</u>	<u>1,938</u>
<b>Total Expenditure</b>	<u>3,669</u>	<u>3,143</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(198)	(198)
Controllable Income	<u>(198)</u>	<u>(198)</u>
<b>Total Income</b>	<u>(198)</u>	<u>(198)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>3,471</u>	<u>2,945</u>

# City Housing and Environment

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>City Housing and Environment</b>		
Black Country Transport	-	6
Bereavement Services	(1,963)	(2,026)
Coroners Service	364	449
Energy and Sustainability	240	286
Environmental Services	7,198	6,979
Fleet Services	1,763	2,305
Highways Maintenance	1,667	1,689
Housing	(379)	(381)
Landscaping	60	57
Licensing	5	6
Markets	(152)	(147)
Operation & Maintenance of Existing Network	887	847
Private Sector Housing	574	561
Parking Services	(1,650)	(2,829)
Public Protection	1,993	1,934
Director City Environment	292	266
Street Lighting	3,110	5,124
Transportation	6,447	7,282
Waste Services	11,876	11,943
<b>Total City Housing and Environment</b>	<b>32,332</b>	<b>34,351</b>



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# City Housing and Environment

## Black Country Transport

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	451	540
Direct Employee Costs	<u>451</u>	<u>540</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>-</u>	<u>-</u>
<b>Total Expenditure</b>	<u>451</u>	<u>540</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(160)	-
Specific Government Grants	(291)	(534)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>(451)</u>	<u>(534)</u>
<b>Total Income</b>	<u>(451)</u>	<u>(534)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>-</u>	<u>6</u>

# City Housing and Environment

## Bereavement Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,289	1,226
Direct Employee Costs	<u>1,289</u>	<u>1,226</u>
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Premises	144	144
Transport	13	13
Supplies & Services	255	255
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	69	69
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>482</u>	<u>482</u>
<b>Total Expenditure</b>	<u>1,771</u>	<u>1,708</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(3,734)	(3,734)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>(3,734)</u>	<u>(3,734)</u>
<b>Total Income</b>	<u>(3,734)</u>	<u>(3,734)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>(1,963)</u>	<u>(2,026)</u>

# City Housing and Environment

## Coroners Service

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	-	-
Direct Employee Costs	-	-
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	5	6
Supplies & Services	86	86
Third Party Payments	273	357
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<b>364</b>	<b>449</b>
<b>Total Expenditure</b>	<b>364</b>	<b>449</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	-	-
<b>Total Transfer To/From Earmarked Reserves</b>	<b>-</b>	<b>-</b>
<b>Net Expenditure/(Income for the Year)</b>	<b>364</b>	<b>449</b>

# City Housing and Environment

## Energy and Sustainability

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	237	283
Direct Employee Costs	<u>237</u>	<u>283</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	3	3
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>3</u>	<u>3</u>
<b>Total Expenditure</b>	<u>240</u>	<u>286</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>-</u>	<u>-</u>
<b>Total Income</b>	<u>-</u>	<u>-</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>240</u>	<u>286</u>

# City Housing and Environment

## Environmental Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	6,204	5,956
Direct Employee Costs	<u>6,204</u>	<u>5,956</u>
Controllable Expenditure - Other		
Indirect Employee Costs	44	44
Premises	611	611
Transport	319	319
Supplies & Services	492	491
Third Party Payments	308	308
Transfer Payments	-	-
Support Services	8	8
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,782</u>	<u>1,781</u>
<b>Total Expenditure</b>	<u>7,986</u>	<u>7,737</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(641)	(641)
Specific Government Grants	(58)	(28)
Interest	-	-
Other Grants/Reimbursements and Contributions	(60)	(60)
Recharges	(29)	(29)
Controllable Income	<u>(788)</u>	<u>(758)</u>
<b>Total Income</b>	<u>(788)</u>	<u>(758)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>7,198</u>	<u>6,979</u>

# City Housing and Environment

## Fleet Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,097	1,059
Direct Employee Costs	<u>1,097</u>	<u>1,059</u>
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Premises	2	2
Transport	1,014	1,594
Supplies & Services	859	859
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,876</u>	<u>2,456</u>
<b>Total Expenditure</b>	<u>2,973</u>	<u>3,515</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(1,105)	(1,105)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(105)	(105)
Controllable Income	<u>(1,210)</u>	<u>(1,210)</u>
<b>Total Income</b>	<u>(1,210)</u>	<u>(1,210)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,763</u>	<u>2,305</u>

# City Housing and Environment

## Highways Maintenance

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,049	1,019
Direct Employee Costs	<u>1,049</u>	<u>1,019</u>
Controllable Expenditure - Other		
Indirect Employee Costs	18	18
Premises	920	920
Transport	105	105
Supplies & Services	292	292
Third Party Payments	112	112
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,447</u>	<u>1,447</u>
<b>Total Expenditure</b>	<u>2,496</u>	<u>2,466</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(17)	(17)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(812)	(760)
Controllable Income	<u>(829)</u>	<u>(777)</u>
<b>Total Income</b>	<u>(829)</u>	<u>(777)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,667</u>	<u>1,689</u>



# City Housing and Environment

## Housing

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,535	1,483
Direct Employee Costs	<u>1,535</u>	<u>1,483</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	6	6
Transport	4	4
Supplies & Services	1	1
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	235	235
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>246</u>	<u>246</u>
<b>Total Expenditure</b>	<u>1,781</u>	<u>1,729</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(200)	(200)
Specific Government Grants	(117)	(61)
Interest	-	-
Other Grants/Reimbursements and Contributions	(235)	(235)
Recharges	(1,608)	(1,614)
Controllable Income	<u>(2,160)</u>	<u>(2,110)</u>
<b>Total Income</b>	<u>(2,160)</u>	<u>(2,110)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>(379)</u>	<u>(381)</u>

# City Housing and Environment

## Landscaping

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	242	239
Direct Employee Costs	<u>242</u>	<u>239</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	1	1
Transport	1	1
Supplies & Services	4	4
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>6</u>	<u>6</u>
<b>Total Expenditure</b>	<u>248</u>	<u>245</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(188)	(188)
Controllable Income	<u>(188)</u>	<u>(188)</u>
<b>Total Income</b>	<u>(188)</u>	<u>(188)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>60</u>	<u>57</u>

# City Housing and Environment

## Licensing

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,489	2,659
Direct Employee Costs	<u>2,489</u>	<u>2,659</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	364	364
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	4,071	4,477
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>4,435</u>	<u>4,841</u>
<b>Total Expenditure</b>	<u>6,924</u>	<u>7,500</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(4,430)	(4,835)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(2,489)	(2,659)
Controllable Income	<u>(6,919)</u>	<u>(7,494)</u>
<b>Total Income</b>	<u>(6,919)</u>	<u>(7,494)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>5</u>	<u>6</u>

# City Housing and Environment

## Markets

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	616	630
Direct Employee Costs	<u>616</u>	<u>630</u>
Controllable Expenditure - Other		
Indirect Employee Costs	43	29
Premises	109	100
Transport	12	12
Supplies & Services	213	208
Third Party Payments	79	29
Transfer Payments	-	-
Support Services	693	808
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,149</u>	<u>1,186</u>
<b>Total Expenditure</b>	<u>1,765</u>	<u>1,816</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(1,319)	(1,325)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(598)	(638)
Controllable Income	<u>(1,917)</u>	<u>(1,963)</u>
<b>Total Income</b>	<u>(1,917)</u>	<u>(1,963)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>(152)</u>	<u>(147)</u>

# City Housing and Environment

## Operation & Maintenance of Existing Network

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,469	1,420
Direct Employee Costs	<u>1,469</u>	<u>1,420</u>
Controllable Expenditure - Other		
Indirect Employee Costs	5	5
Premises	-	-
Transport	10	10
Supplies & Services	1,561	1,561
Third Party Payments	235	235
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,811</u>	<u>1,811</u>
<b>Total Expenditure</b>	<u>3,280</u>	<u>3,231</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(1,977)	(1,968)
Specific Government Grants	(30)	(30)
Interest	-	-
Other Grants/Reimbursements and Contributions	(386)	(386)
Recharges	-	-
Controllable Income	<u>(2,393)</u>	<u>(2,384)</u>
<b>Total Income</b>	<u>(2,393)</u>	<u>(2,384)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>887</u>	<u>847</u>

# City Housing and Environment

## Private Sector Housing

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	697	686
Direct Employee Costs	<u>697</u>	<u>686</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	2	2
Transport	4	4
Supplies & Services	10	10
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	153	153
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>169</u>	<u>169</u>
<b>Total Expenditure</b>	<u>866</u>	<u>855</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(166)	(166)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(91)	(93)
Controllable Income	<u>(257)</u>	<u>(259)</u>
<b>Total Income</b>	<u>(257)</u>	<u>(259)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(35)	(35)
Transfer To/From Earmarked Reserves	<u>(35)</u>	<u>(35)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(35)</u>	<u>(35)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>574</u>	<u>561</u>

# City Housing and Environment

## Parking Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	947	943
Direct Employee Costs	<u>947</u>	<u>943</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	58	58
Transport	3	3
Supplies & Services	517	517
Third Party Payments	652	652
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,230</u>	<u>1,230</u>
<b>Total Expenditure</b>	<u>2,177</u>	<u>2,173</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(3,820)	(4,995)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(7)	(7)
Recharges	-	-
Controllable Income	<u>(3,827)</u>	<u>(5,002)</u>
<b>Total Income</b>	<u>(3,827)</u>	<u>(5,002)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>(1,650)</u>	<u>(2,829)</u>

# City Housing and Environment

## Public Protection

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,273	2,133
Direct Employee Costs	<u>2,273</u>	<u>2,133</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	19	19
Supplies & Services	470	470
Third Party Payments	4	4
Transfer Payments	-	-
Support Services	1	1
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>494</u>	<u>494</u>
<b>Total Expenditure</b>	<u>2,767</u>	<u>2,627</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(459)	(459)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(315)	(234)
Controllable Income	<u>(774)</u>	<u>(693)</u>
<b>Total Income</b>	<u>(774)</u>	<u>(693)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,993</u>	<u>1,934</u>



# City Housing and Environment

## Director City Environment

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	292	266
Direct Employee Costs	<u>292</u>	<u>266</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>-</u>	<u>-</u>
<b>Total Expenditure</b>	<u><u>292</u></u>	<u><u>266</u></u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>-</u>	<u>-</u>
<b>Total Income</b>	<u>-</u>	<u>-</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u><u>292</u></u>	<u><u>266</u></u>

# City Housing and Environment

## Street Lighting

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	698	661
Direct Employee Costs	<u>698</u>	<u>661</u>
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Premises	2,072	4,072
Transport	22	22
Supplies & Services	340	340
Third Party Payments	104	104
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>2,539</u>	<u>4,539</u>
<b>Total Expenditure</b>	<u>3,237</u>	<u>5,200</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(54)	(3)
Interest	-	-
Other Grants/Reimbursements and Contributions	(73)	(73)
Recharges	-	-
Controllable Income	<u>(127)</u>	<u>(76)</u>
<b>Total Income</b>	<u>(127)</u>	<u>(76)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>3,110</u>	<u>5,124</u>

# City Housing and Environment

## Transportation

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	4,447	4,339
Direct Employee Costs	<u>4,447</u>	<u>4,339</u>
Controllable Expenditure - Other		
Indirect Employee Costs	156	449
Premises	2	2
Transport	2,234	2,883
Supplies & Services	543	543
Third Party Payments	111	111
Transfer Payments	-	-
Support Services	1,788	2,236
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>4,834</u>	<u>6,224</u>
<b>Total Expenditure</b>	<u>9,281</u>	<u>10,563</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(192)	(192)
Specific Government Grants	-	(45)
Interest	-	-
Other Grants/Reimbursements and Contributions	(443)	(442)
Recharges	(2,199)	(2,602)
Controllable Income	<u>(2,834)</u>	<u>(3,281)</u>
<b>Total Income</b>	<u>(2,834)</u>	<u>(3,281)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>6,447</u>	<u>7,282</u>

# City Housing and Environment

## Waste Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	6,403	6,393
Direct Employee Costs	<u>6,403</u>	<u>6,393</u>
Controllable Expenditure - Other		
Indirect Employee Costs	30	30
Premises	30	30
Transport	510	510
Supplies & Services	139	139
Third Party Payments	11,859	12,001
Transfer Payments	-	-
Support Services	100	100
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>12,668</u>	<u>12,810</u>
<b>Total Expenditure</b>	<u>19,071</u>	<u>19,203</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(3,499)	(3,564)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(3,696)	(3,696)
Recharges	-	-
Controllable Income	<u>(7,195)</u>	<u>(7,260)</u>
<b>Total Income</b>	<u>(7,195)</u>	<u>(7,260)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>11,876</u>	<u>11,943</u>

# Commissioning and Transformation

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Commissioning and Transformation</b>		
Strategic Commissioning	3,552	3,494
<b>Total Commissioning and Transformation</b>	<b>3,552</b>	<b>3,494</b>

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# Commissioning and Transformation

## Strategic Commissioning

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,907	1,849
Direct Employee Costs	<u>1,907</u>	<u>1,849</u>
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Premises	1	1
Transport	12	12
Supplies & Services	498	498
Third Party Payments	916	916
Transfer Payments	110	110
Support Services	369	369
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,907</u>	<u>1,907</u>
<b>Total Expenditure</b>	<u><u>3,814</u></u>	<u><u>3,756</u></u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(171)	(171)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(91)	(91)
Controllable Income	<u>(262)</u>	<u>(262)</u>
<b>Total Income</b>	<u><u>(262)</u></u>	<u><u>(262)</u></u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u><u>-</u></u>	<u><u>-</u></u>
<b>Net Expenditure/(Income for the Year)</b>	<u><u>3,552</u></u>	<u><u>3,494</u></u>

# Communications and Visitor Experience

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Communications and Visitor Experience</b>		
Communications	606	676
City Events	668	744
Director of Communications and Visitor Experience	159	161
Arts and Culture	987	984
<b>Total Communications and Visitor Experience</b>	<b>2,420</b>	<b>2,565</b>

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# Communications and Visitor Experience

## Communications

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	770	740
Direct Employee Costs	<u>770</u>	<u>740</u>
Controllable Expenditure - Other		
Indirect Employee Costs	5	5
Premises	-	-
Transport	5	5
Supplies & Services	208	108
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>218</u>	<u>118</u>
<b>Total Expenditure</b>	<u>988</u>	<u>858</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(100)	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(193)	(93)
Recharges	(89)	(89)
Controllable Income	<u>(382)</u>	<u>(182)</u>
<b>Total Income</b>	<u>(382)</u>	<u>(182)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>606</u>	<u>676</u>



# Communications and Visitor Experience

## City Events

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	646	704
Direct Employee Costs	<u>646</u>	<u>704</u>
Controllable Expenditure - Other		
Indirect Employee Costs	119	139
Premises	15	15
Transport	71	71
Supplies & Services	1,928	1,798
Third Party Payments	7	7
Transfer Payments	-	-
Support Services	5	5
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>2,145</u>	<u>2,035</u>
<b>Total Expenditure</b>	<u>2,791</u>	<u>2,739</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(1,628)	(1,628)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(169)	(292)
Recharges	-	-
Controllable Income	<u>(1,797)</u>	<u>(1,920)</u>
<b>Total Income</b>	<u>(1,797)</u>	<u>(1,920)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(326)	(75)
Transfer To/From Earmarked Reserves	<u>(326)</u>	<u>(75)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(326)</u>	<u>(75)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>668</u>	<u>744</u>

# Communications and Visitor Experience

## Director of Communications and Visitor Experience

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	159	161
Direct Employee Costs	<u>159</u>	<u>161</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>-</u>	<u>-</u>
<b>Total Expenditure</b>	<u><u>159</u></u>	<u><u>161</u></u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>-</u>	<u>-</u>
<b>Total Income</b>	<u>-</u>	<u>-</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u><u>159</u></u>	<u><u>161</u></u>

# Communications and Visitor Experience

## Arts and Culture

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,179	1,175
Direct Employee Costs	<u>1,179</u>	<u>1,175</u>
Controllable Expenditure - Other		
Indirect Employee Costs	9	-
Premises	46	46
Transport	4	3
Supplies & Services	649	590
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	32	32
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>740</u>	<u>671</u>
<b>Total Expenditure</b>	<u>1,919</u>	<u>1,846</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(722)	(700)
Specific Government Grants	(193)	(148)
Interest	(1)	(1)
Other Grants/Reimbursements and Contributions	-	-
Recharges	(10)	(10)
Controllable Income	<u>(926)</u>	<u>(859)</u>
<b>Total Income</b>	<u>(926)</u>	<u>(859)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(6)	(3)
Transfer To/From Earmarked Reserves	<u>(6)</u>	<u>(3)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(6)</u>	<u>(3)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>987</u>	<u>984</u>

## Education and Skills

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Education and Skills</b>		
Early Years	329	324
Central Education	(740)	(703)
Director of Education	131	133
Inclusion Support	954	959
Schools	-	-
Educational Excellence	787	625
Special Educational Needs	(332)	(292)
School Business and Support Services	575	692
Adult Education	(399)	(94)
Skills	976	933
<b>Total Education and Skills</b>	<b>2,281</b>	<b>2,577</b>

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# Education and Skills

## Early Years

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	310	337
Direct Employee Costs	<u>310</u>	<u>337</u>
Controllable Expenditure - Other		
Indirect Employee Costs	10	10
Premises	3	3
Transport	3	3
Supplies & Services	252	220
Third Party Payments	11,277	12,937
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	7,680	6,926
Controllable Expenditure - Other	<u>19,225</u>	<u>20,099</u>
<b>Total Expenditure</b>	<u>19,535</u>	<u>20,436</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(19,206)	(20,112)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>(19,206)</u>	<u>(20,112)</u>
<b>Total Income</b>	<u>(19,206)</u>	<u>(20,112)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>329</u>	<u>324</u>

# Education and Skills

## Central Education

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	-	-
Direct Employee Costs	-	-
Controllable Expenditure - Other		
Indirect Employee Costs	91	139
Premises	-	-
Transport	-	-
Supplies & Services	10,341	9,329
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	10	61
Accounting Transaction	-	-
Controllable Expenditure - Other	<b>10,442</b>	<b>9,529</b>
<b>Total Expenditure</b>	<b>10,442</b>	<b>9,529</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(11,562)	(10,232)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<b>(11,562)</b>	<b>(10,232)</b>
<b>Total Income</b>	<b>(11,562)</b>	<b>(10,232)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	380	-
Transfer To/From Earmarked Reserves	<b>380</b>	-
<b>Total Transfer To/From Earmarked Reserves</b>	<b>380</b>	-
<b>Net Expenditure/(Income for the Year)</b>	<b>(740)</b>	<b>(703)</b>

# Education and Skills

## Director of Education

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	130	132
Direct Employee Costs	<u>130</u>	<u>132</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	1	1
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1</u>	<u>1</u>
<b>Total Expenditure</b>	<u>131</u>	<u>133</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>-</u>	<u>-</u>
<b>Total Income</b>	<u>-</u>	<u>-</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>131</u>	<u>133</u>

# Education and Skills

## Inclusion Support

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,489	2,746
Direct Employee Costs	<u>2,489</u>	<u>2,746</u>
Controllable Expenditure - Other		
Indirect Employee Costs	20	20
Premises	-	-
Transport	12	12
Supplies & Services	30	30
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	32	32
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>94</u>	<u>94</u>
<b>Total Expenditure</b>	<u>2,583</u>	<u>2,840</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(1,197)	(1,204)
Specific Government Grants	(330)	(370)
Interest	-	-
Other Grants/Reimbursements and Contributions	(48)	(28)
Recharges	(54)	(279)
Controllable Income	<u>(1,629)</u>	<u>(1,881)</u>
<b>Total Income</b>	<u>(1,629)</u>	<u>(1,881)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>954</u>	<u>959</u>



# Education and Skills

## Schools

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs	-	-
Direct Employee Costs	-	-
Direct Employee Costs	-	-
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	128	202
Accounting Transaction	112,898	120,306
Controllable Expenditure - Other	<b>113,026</b>	<b>120,508</b>
<b>Total Expenditure</b>	<b>113,026</b>	<b>120,508</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(113,026)	(120,508)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<b>(113,026)</b>	<b>(120,508)</b>
<b>Total Income</b>	<b>(113,026)</b>	<b>(120,508)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	-	-
<b>Total Transfer To/From Earmarked Reserves</b>	<b>-</b>	<b>-</b>
<b>Net Expenditure/(Income for the Year)</b>	<b>-</b>	<b>-</b>

# Education and Skills

## Educational Excellence

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,163	2,138
Direct Employee Costs	<u>2,163</u>	<u>2,138</u>
Controllable Expenditure - Other		
Indirect Employee Costs	155	123
Premises	14	14
Transport	18	18
Supplies & Services	260	223
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	27	27
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>474</u>	<u>405</u>
<b>Total Expenditure</b>	<u>2,637</u>	<u>2,543</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(571)	(593)
Specific Government Grants	(616)	(622)
Interest	-	-
Other Grants/Reimbursements and Contributions	(8)	(8)
Recharges	(655)	(695)
Controllable Income	<u>(1,850)</u>	<u>(1,918)</u>
<b>Total Income</b>	<u>(1,850)</u>	<u>(1,918)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>787</u>	<u>625</u>

# Education and Skills

## Special Educational Needs

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	3,402	3,437
Direct Employee Costs	<u>3,402</u>	<u>3,437</u>
Controllable Expenditure - Other		
Indirect Employee Costs	6	6
Premises	3	3
Transport	17	17
Supplies & Services	1,800	1,771
Third Party Payments	8,587	8,587
Transfer Payments	-	-
Support Services	1,718	1,746
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>12,131</u>	<u>12,130</u>
<b>Total Expenditure</b>	<u>15,533</u>	<u>15,567</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(396)	(394)
Specific Government Grants	(15,459)	(15,455)
Interest	-	-
Other Grants/Reimbursements and Contributions	(10)	(10)
Recharges	-	-
Controllable Income	<u>(15,865)</u>	<u>(15,859)</u>
<b>Total Income</b>	<u>(15,865)</u>	<u>(15,859)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>(332)</u>	<u>(292)</u>

# Education and Skills

## School Business and Support Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,886	1,936
Direct Employee Costs	<u>1,886</u>	<u>1,936</u>
Controllable Expenditure - Other		
Indirect Employee Costs	63	11
Premises	28	28
Transport	6	6
Supplies & Services	415	303
Third Party Payments	13,736	13,736
Transfer Payments	-	-
Support Services	17	25
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>14,265</u>	<u>14,109</u>
<b>Total Expenditure</b>	<u>16,151</u>	<u>16,045</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(586)	(764)
Specific Government Grants	(9,591)	(9,591)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(5,399)	(4,998)
Controllable Income	<u>(15,576)</u>	<u>(15,353)</u>
<b>Total Income</b>	<u>(15,576)</u>	<u>(15,353)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>575</u>	<u>692</u>

# Education and Skills

## Adult Education

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	3,094	3,131
Direct Employee Costs	<u>3,094</u>	<u>3,131</u>
Controllable Expenditure - Other		
Indirect Employee Costs	20	20
Premises	133	133
Transport	8	8
Supplies & Services	305	305
Third Party Payments	55	55
Transfer Payments	-	-
Support Services	56	56
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>577</u>	<u>577</u>
<b>Total Expenditure</b>	<u><b>3,671</b></u>	<u><b>3,708</b></u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(92)	(32)
Specific Government Grants	(3,948)	(3,770)
Interest	-	-
Other Grants/Reimbursements and Contributions	(30)	-
Recharges	-	-
Controllable Income	<u>(4,070)</u>	<u>(3,802)</u>
<b>Total Income</b>	<u><b>(4,070)</b></u>	<u><b>(3,802)</b></u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u><b>-</b></u>	<u><b>-</b></u>
<b>Net Expenditure/(Income for the Year)</b>	<u><b>(399)</b></u>	<u><b>(94)</b></u>

# Education and Skills

## Skills

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,873	2,281
Direct Employee Costs	<u>1,873</u>	<u>2,281</u>
Controllable Expenditure - Other		
Indirect Employee Costs	425	154
Premises	13	13
Transport	20	11
Supplies & Services	119	109
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	511
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>577</u>	<u>798</u>
<b>Total Expenditure</b>	<u>2,450</u>	<u>3,079</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(13)	(13)
Specific Government Grants	(1,083)	(614)
Interest	-	-
Other Grants/Reimbursements and Contributions	(304)	(588)
Recharges	(74)	(518)
Controllable Income	<u>(1,474)</u>	<u>(1,733)</u>
<b>Total Income</b>	<u>(1,474)</u>	<u>(1,733)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	(413)
Transfer To/From Earmarked Reserves	<u>-</u>	<u>(413)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>(413)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>976</u>	<u>933</u>

# Finance

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Finance</b>		
Audit Services	1,871	1,844
Central Corporate Budgets	2,978	3,476
Commercial Services	404	400
Procurement Services	908	904
Director of Finance	170	165
Housing Benefit Payments & Subsidy	1,498	748
The Hub	1,953	1,917
Revenues & Benefits	3,210	3,110
Strategic Finance	2,505	2,482
Council Tax Rebate Scheme	-	500
<b>Total Finance</b>	<b>15,497</b>	<b>15,546</b>

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# Finance

## Audit Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,227	1,189
Direct Employee Costs	<u>1,227</u>	<u>1,189</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	1	1
Supplies & Services	2,517	2,517
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	372	372
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>2,890</u>	<u>2,890</u>
<b>Total Expenditure</b>	<u>4,117</u>	<u>4,079</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(70)	(59)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(485)	(485)
Recharges	(1,691)	(1,691)
Controllable Income	<u>(2,246)</u>	<u>(2,235)</u>
<b>Total Income</b>	<u>(2,246)</u>	<u>(2,235)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,871</u>	<u>1,844</u>



# Finance

## Central Corporate Budgets

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	40	40
Direct Employee Costs	<u>40</u>	<u>40</u>
Controllable Expenditure - Other		
Indirect Employee Costs	4,922	5,084
Premises	-	-
Transport	2	2
Supplies & Services	737	1,071
Third Party Payments	16	16
Transfer Payments	-	-
Support Services	7	7
Accounting Transaction	(2)	(2)
Controllable Expenditure - Other	<u>5,682</u>	<u>6,178</u>
<b>Total Expenditure</b>	<u>5,722</u>	<u>6,218</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(14)	(15)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(33)	(36)
Recharges	(2,697)	(2,691)
Controllable Income	<u>(2,744)</u>	<u>(2,742)</u>
<b>Total Income</b>	<u>(2,744)</u>	<u>(2,742)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>2,978</u>	<u>3,476</u>

# Finance

## Commercial Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	388	384
Direct Employee Costs	<u>388</u>	<u>384</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	2	2
Supplies & Services	85	85
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>87</u>	<u>87</u>
<b>Total Expenditure</b>	<u>475</u>	<u>471</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(67)	(67)
Recharges	(4)	(4)
Controllable Income	<u>(71)</u>	<u>(71)</u>
<b>Total Income</b>	<u>(71)</u>	<u>(71)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>404</u>	<u>400</u>

# Finance

## Procurement Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,159	1,155
Direct Employee Costs	<u>1,159</u>	<u>1,155</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	1	1
Supplies & Services	59	59
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>60</u>	<u>60</u>
<b>Total Expenditure</b>	<u>1,219</u>	<u>1,215</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(181)	(181)
Recharges	(130)	(130)
Controllable Income	<u>(311)</u>	<u>(311)</u>
<b>Total Income</b>	<u>(311)</u>	<u>(311)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>908</u>	<u>904</u>

# Finance

## Director of Finance

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	171	166
Direct Employee Costs	<u>171</u>	<u>166</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	2	2
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>2</u>	<u>2</u>
<b>Total Expenditure</b>	<u>173</u>	<u>168</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(3)	(3)
Controllable Income	<u>(3)</u>	<u>(3)</u>
<b>Total Income</b>	<u>(3)</u>	<u>(3)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>170</u>	<u>165</u>

# Finance

## Housing Benefit Payments & Subsidy

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	-	-
Direct Employee Costs	-	-
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	61,404	66,096
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<b>61,404</b>	<b>66,096</b>
<b>Total Expenditure</b>	<b>61,404</b>	<b>66,096</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(59,794)	(65,023)
Interest	-	-
Other Grants/Reimbursements and Contributions	(112)	(325)
Recharges	-	-
Controllable Income	<b>(59,906)</b>	<b>(65,348)</b>
<b>Total Income</b>	<b>(59,906)</b>	<b>(65,348)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	-	-
<b>Total Transfer To/From Earmarked Reserves</b>	<b>-</b>	<b>-</b>
<b>Net Expenditure/(Income for the Year)</b>	<b>1,498</b>	<b>748</b>

# Finance

## The Hub

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,597	2,561
Direct Employee Costs	<u>2,597</u>	<u>2,561</u>
Controllable Expenditure - Other		
Indirect Employee Costs	120	-
Premises	-	-
Transport	-	-
Supplies & Services	102	102
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>222</u>	<u>102</u>
<b>Total Expenditure</b>	<u>2,819</u>	<u>2,663</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(64)	(64)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(65)	(65)
Recharges	(617)	(617)
Controllable Income	<u>(746)</u>	<u>(746)</u>
<b>Total Income</b>	<u>(746)</u>	<u>(746)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(120)	-
Transfer To/From Earmarked Reserves	<u>(120)</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(120)</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,953</u>	<u>1,917</u>

# Finance

## Revenues & Benefits

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	5,132	5,032
Direct Employee Costs	<u>5,132</u>	<u>5,032</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	4	4
Supplies & Services	674	674
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>678</u>	<u>678</u>
<b>Total Expenditure</b>	<u>5,810</u>	<u>5,710</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(690)	(690)
Specific Government Grants	(1,577)	(1,577)
Interest	-	-
Other Grants/Reimbursements and Contributions	(331)	(331)
Recharges	(2)	(2)
Controllable Income	<u>(2,600)</u>	<u>(2,600)</u>
<b>Total Income</b>	<u>(2,600)</u>	<u>(2,600)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>3,210</u>	<u>3,110</u>

# Finance

## Strategic Finance

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,877	2,865
Direct Employee Costs	<u>2,877</u>	<u>2,865</u>
Controllable Expenditure - Other		
Indirect Employee Costs	51	-
Premises	-	-
Transport	1	1
Supplies & Services	57	57
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>109</u>	<u>58</u>
<b>Total Expenditure</b>	<u>2,986</u>	<u>2,923</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(41)	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(187)	(188)
Recharges	(253)	(253)
Controllable Income	<u>(481)</u>	<u>(441)</u>
<b>Total Income</b>	<u>(481)</u>	<u>(441)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>2,505</u>	<u>2,482</u>



# Finance

## Council Tax Rebate Scheme

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	-	-
Direct Employee Costs	-	-
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	-	-
Third Party Payments	-	500
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	-	500
<b>Total Expenditure</b>	-	500
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	-	-
<b>Total Income</b>	-	-
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	-	-
<b>Total Transfer To/From Earmarked Reserves</b>	-	-
<b>Net Expenditure/(Income for the Year)</b>	-	500

# Governance

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Governance</b>		
Business Continuity & Emergency Planning	8	8
Chief Operating Officer	182	181
Equalities	186	181
Projects and Change	620	623
Support Services	4,729	4,629
Governance Services	2,959	3,082
Health and Safety	340	353
Human Resources	1,867	1,815
Legal Services	2,013	1,969
Organisational Development	1,245	1,240
Deputy Director of People and Change	136	134
Ward Funds	200	200
<b>Total Governance</b>	<b>14,485</b>	<b>14,415</b>

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# Governance

## Business Continuity & Emergency Planning

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	140	139
Direct Employee Costs	<u>140</u>	<u>139</u>
Controllable Expenditure - Other		
Indirect Employee Costs	5	5
Premises	-	-
Transport	-	-
Supplies & Services	1	1
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>6</u>	<u>6</u>
<b>Total Expenditure</b>	<u>146</u>	<u>145</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(138)	(137)
Controllable Income	<u>(138)</u>	<u>(137)</u>
<b>Total Income</b>	<u>(138)</u>	<u>(137)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>8</u>	<u>8</u>

# Governance

## Chief Operating Officer

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	185	184
Direct Employee Costs	<u>185</u>	<u>184</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>-</u>	<u>-</u>
<b>Total Expenditure</b>	<u><b>185</b></u>	<u><b>184</b></u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(3)	(3)
Controllable Income	<u>(3)</u>	<u>(3)</u>
<b>Total Income</b>	<u><b>(3)</b></u>	<u><b>(3)</b></u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u><b>182</b></u>	<u><b>181</b></u>

# Governance

## Equalities

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	337	332
Direct Employee Costs	<u>337</u>	<u>332</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	20	20
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>20</u>	<u>20</u>
<b>Total Expenditure</b>	<u>357</u>	<u>352</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(171)	(171)
Controllable Income	<u>(171)</u>	<u>(171)</u>
<b>Total Income</b>	<u>(171)</u>	<u>(171)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>186</u>	<u>181</u>

# Governance

## Projects and Change

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	632	623
Direct Employee Costs	<u>632</u>	<u>623</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	1	1
Supplies & Services	-	12
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1</u>	<u>13</u>
<b>Total Expenditure</b>	<u>633</u>	<u>636</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(13)	(13)
Controllable Income	<u>(13)</u>	<u>(13)</u>
<b>Total Income</b>	<u>(13)</u>	<u>(13)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>620</u>	<u>623</u>

# Governance

## Support Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	5,071	4,971
Direct Employee Costs	<u>5,071</u>	<u>4,971</u>
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Premises	-	-
Transport	3	3
Supplies & Services	91	91
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>95</u>	<u>95</u>
<b>Total Expenditure</b>	<u>5,166</u>	<u>5,066</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(8)	(8)
Recharges	(429)	(429)
Controllable Income	<u>(437)</u>	<u>(437)</u>
<b>Total Income</b>	<u>(437)</u>	<u>(437)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>4,729</u>	<u>4,629</u>

# Governance

## Governance Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,144	2,182
Direct Employee Costs	<u>2,144</u>	<u>2,182</u>
Controllable Expenditure - Other		
Indirect Employee Costs	3	3
Premises	23	28
Transport	23	23
Supplies & Services	1,225	1,305
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	8	8
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,282</u>	<u>1,367</u>
<b>Total Expenditure</b>	<u>3,426</u>	<u>3,549</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(100)	(100)
Specific Government Grants	(13)	(13)
Interest	-	-
Other Grants/Reimbursements and Contributions	(19)	(19)
Recharges	(335)	(335)
Controllable Income	<u>(467)</u>	<u>(467)</u>
<b>Total Income</b>	<u>(467)</u>	<u>(467)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>2,959</u>	<u>3,082</u>



# Governance

## Health and Safety

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	534	529
Direct Employee Costs	<u>534</u>	<u>529</u>
Controllable Expenditure - Other		
Indirect Employee Costs	36	36
Premises	-	-
Transport	5	5
Supplies & Services	104	122
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>145</u>	<u>163</u>
<b>Total Expenditure</b>	<u>679</u>	<u>692</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(18)	(18)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(22)	(22)
Recharges	(299)	(299)
Controllable Income	<u>(339)</u>	<u>(339)</u>
<b>Total Income</b>	<u>(339)</u>	<u>(339)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>340</u>	<u>353</u>

# Governance

## Human Resources

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,864	1,808
Direct Employee Costs	<u>1,864</u>	<u>1,808</u>
Controllable Expenditure - Other		
Indirect Employee Costs	210	10
Premises	-	-
Transport	-	-
Supplies & Services	165	165
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>375</u>	<u>175</u>
<b>Total Expenditure</b>	<u>2,239</u>	<u>1,983</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(4)	(4)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(48)	(48)
Recharges	(120)	(116)
Controllable Income	<u>(172)</u>	<u>(168)</u>
<b>Total Income</b>	<u>(172)</u>	<u>(168)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(200)	-
Transfer To/From Earmarked Reserves	<u>(200)</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(200)</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,867</u>	<u>1,815</u>

# Governance

## Legal Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,904	2,829
Direct Employee Costs	<u>2,904</u>	<u>2,829</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	1	1
Supplies & Services	1,107	728
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,108</u>	<u>729</u>
<b>Total Expenditure</b>	<u>4,012</u>	<u>3,558</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(140)	(110)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(446)	(446)
Recharges	(1,033)	(1,033)
Controllable Income	<u>(1,619)</u>	<u>(1,589)</u>
<b>Total Income</b>	<u>(1,619)</u>	<u>(1,589)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(380)	-
Transfer To/From Earmarked Reserves	<u>(380)</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(380)</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>2,013</u>	<u>1,969</u>

# Governance

## Organisational Development

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	853	982
Direct Employee Costs	<u>853</u>	<u>982</u>
Controllable Expenditure - Other		
Indirect Employee Costs	408	408
Premises	22	22
Transport	1	1
Supplies & Services	69	69
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	74	74
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>574</u>	<u>574</u>
<b>Total Expenditure</b>	<u>1,427</u>	<u>1,556</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(20)	(20)
Specific Government Grants	(108)	(62)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(54)	(234)
Controllable Income	<u>(182)</u>	<u>(316)</u>
<b>Total Income</b>	<u>(182)</u>	<u>(316)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,245</u>	<u>1,240</u>

# Governance

## Deputy Director of People and Change

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	136	134
Direct Employee Costs	<u>136</u>	<u>134</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>-</u>	<u>-</u>
<b>Total Expenditure</b>	<u><u>136</u></u>	<u><u>134</u></u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>-</u>	<u>-</u>
<b>Total Income</b>	<u>-</u>	<u>-</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u><u>136</u></u>	<u><u>134</u></u>

# Governance

## Ward Funds

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	-	-
Direct Employee Costs	-	-
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	200	200
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<b>200</b>	<b>200</b>
<b>Total Expenditure</b>	<b>200</b>	<b>200</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	-	-
<b>Total Transfer To/From Earmarked Reserves</b>	<b>-</b>	<b>-</b>
<b>Net Expenditure/(Income for the Year)</b>	<b>200</b>	<b>200</b>

# Public Health & Wellbeing

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Public Health &amp; Wellbeing</b>		
Community Safety & Community Cohesion	729	729
Healthy Ageing	-	-
Healthy Life Expectancy	-	-
Homelessness and New Communities	1,792	1,792
Local Economy	1,613	1,575
Leisure Services	1,635	1,199
Public Health Business Management	-	-
Starting and Developing Well	-	-
System Leadership	-	-
<b>Total Public Health &amp; Wellbeing</b>	<b>5,769</b>	<b>5,295</b>

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# Public Health & Wellbeing

## Community Safety & Community Cohesion

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,426	1,132
Direct Employee Costs	<u>1,426</u>	<u>1,132</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	4	4
Supplies & Services	1,107	860
Third Party Payments	1,653	1,625
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>2,764</u>	<u>2,489</u>
<b>Total Expenditure</b>	<u>4,190</u>	<u>3,621</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(1,973)	(2,634)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(959)	(222)
Controllable Income	<u>(2,932)</u>	<u>(2,856)</u>
<b>Total Income</b>	<u>(2,932)</u>	<u>(2,856)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(529)	(36)
Transfer To/From Earmarked Reserves	<u>(529)</u>	<u>(36)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(529)</u>	<u>(36)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>729</u>	<u>729</u>



# Public Health & Wellbeing

## Healthy Ageing

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	878	788
Direct Employee Costs	<b>878</b>	<b>788</b>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	1	1
Supplies & Services	79	35
Third Party Payments	279	279
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<b>359</b>	<b>315</b>
<b>Total Expenditure</b>	<b>1,237</b>	<b>1,103</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(1,029)	(1,029)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<b>(1,029)</b>	<b>(1,029)</b>
<b>Total Income</b>	<b>(1,029)</b>	<b>(1,029)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(208)	(74)
Transfer To/From Earmarked Reserves	<b>(208)</b>	<b>(74)</b>
<b>Total Transfer To/From Earmarked Reserves</b>	<b>(208)</b>	<b>(74)</b>
<b>Net Expenditure/(Income for the Year)</b>	<b>-</b>	<b>-</b>

# Public Health & Wellbeing

## Healthy Life Expectancy

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	376	357
Direct Employee Costs	<u>376</u>	<u>357</u>
Controllable Expenditure - Other		
Indirect Employee Costs	2	-
Premises	-	-
Transport	1	1
Supplies & Services	165	25
Third Party Payments	5,347	5,006
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>5,515</u>	<u>5,032</u>
<b>Total Expenditure</b>	<u>5,891</u>	<u>5,389</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(5,865)	(5,385)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>(5,865)</u>	<u>(5,385)</u>
<b>Total Income</b>	<u>(5,865)</u>	<u>(5,385)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(26)	(4)
Transfer To/From Earmarked Reserves	<u>(26)</u>	<u>(4)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(26)</u>	<u>(4)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>-</u>	<u>-</u>

# Public Health & Wellbeing

## Homelessness and New Communities

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	686	683
Direct Employee Costs	<u>686</u>	<u>683</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	308	308
Third Party Payments	5,280	4,545
Transfer Payments	-	-
Support Services	651	665
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>6,239</u>	<u>5,518</u>
<b>Total Expenditure</b>	<u>6,925</u>	<u>6,201</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(3,890)	(3,154)
Interest	-	-
Other Grants/Reimbursements and Contributions	(1,025)	(1,025)
Recharges	(218)	(230)
Controllable Income	<u>(5,133)</u>	<u>(4,409)</u>
<b>Total Income</b>	<u>(5,133)</u>	<u>(4,409)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,792</u>	<u>1,792</u>

# Public Health & Wellbeing

## Local Economy

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,589	1,551
Direct Employee Costs	<u>1,589</u>	<u>1,551</u>
Controllable Expenditure - Other		
Indirect Employee Costs	3	3
Premises	32	32
Transport	19	19
Supplies & Services	391	391
Third Party Payments	40	40
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>485</u>	<u>485</u>
<b>Total Expenditure</b>	<u>2,074</u>	<u>2,036</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(306)	(306)
Specific Government Grants	(20)	(20)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(135)	(135)
Controllable Income	<u>(461)</u>	<u>(461)</u>
<b>Total Income</b>	<u>(461)</u>	<u>(461)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,613</u>	<u>1,575</u>

# Public Health & Wellbeing

## Leisure Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,701	2,724
Direct Employee Costs	<u>2,701</u>	<u>2,724</u>
Controllable Expenditure - Other		
Indirect Employee Costs	259	259
Premises	76	76
Transport	-	-
Supplies & Services	356	356
Third Party Payments	2,169	2,709
Transfer Payments	-	-
Support Services	177	178
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>3,037</u>	<u>3,578</u>
<b>Total Expenditure</b>	<u>5,738</u>	<u>6,302</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(2,924)	(2,924)
Specific Government Grants	(819)	(819)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(360)	(360)
Controllable Income	<u>(4,103)</u>	<u>(4,103)</u>
<b>Total Income</b>	<u>(4,103)</u>	<u>(4,103)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	(1,000)
Transfer To/From Earmarked Reserves	<u>-</u>	<u>(1,000)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>(1,000)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,635</u>	<u>1,199</u>

# Public Health & Wellbeing

## Public Health Business Management

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	259	255
Direct Employee Costs	<u>259</u>	<u>255</u>
Controllable Expenditure - Other		
Indirect Employee Costs	9	9
Premises	-	-
Transport	-	-
Supplies & Services	80	297
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	5,017	4,279
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>5,106</u>	<u>4,585</u>
<b>Total Expenditure</b>	<u>5,365</u>	<u>4,840</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(5,357)	(4,837)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>(5,357)</u>	<u>(4,837)</u>
<b>Total Income</b>	<u>(5,357)</u>	<u>(4,837)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(8)	(3)
Transfer To/From Earmarked Reserves	<u>(8)</u>	<u>(3)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(8)</u>	<u>(3)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>-</u>	<u>-</u>

# Public Health & Wellbeing

## Starting and Developing Well

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	958	872
Direct Employee Costs	<u>958</u>	<u>872</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	1	1
Supplies & Services	113	105
Third Party Payments	8,952	8,641
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>9,066</u>	<u>8,747</u>
<b>Total Expenditure</b>	<u>10,024</u>	<u>9,619</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(9,355)	(9,355)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(30)	(30)
Controllable Income	<u>(9,385)</u>	<u>(9,385)</u>
<b>Total Income</b>	<u>(9,385)</u>	<u>(9,385)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(639)	(234)
Transfer To/From Earmarked Reserves	<u>(639)</u>	<u>(234)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(639)</u>	<u>(234)</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>-</u>	<u>-</u>

# Public Health & Wellbeing

## System Leadership

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	-	-
Direct Employee Costs	<u>-</u>	<u>-</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	1	-
Supplies & Services	5	6
Third Party Payments	208	208
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>214</u>	<u>214</u>
<b>Total Expenditure</b>	<u>214</u>	<u>214</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(214)	(214)
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>(214)</u>	<u>(214)</u>
<b>Total Income</b>	<u>(214)</u>	<u>(214)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>-</u>	<u>-</u>



# Regeneration

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Regeneration</b>		
Director Regeneration	505	659
Enterprise	582	574
City Planning	978	889
City Development	563	553
Wolverhampton Events Management	-	-
<b>Total Regeneration</b>	<b>2,628</b>	<b>2,675</b>

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# Regeneration

## Director Regeneration

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	461	465
Direct Employee Costs	<u>461</u>	<u>465</u>
Controllable Expenditure - Other		
Indirect Employee Costs	9	9
Premises	-	-
Transport	1	1
Supplies & Services	184	184
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>194</u>	<u>194</u>
<b>Total Expenditure</b>	<u>655</u>	<u>659</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(150)	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>(150)</u>	<u>-</u>
<b>Total Income</b>	<u>(150)</u>	<u>-</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>505</u>	<u>659</u>

# Regeneration

## Enterprise

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,054	604
Direct Employee Costs	<u>1,054</u>	<u>604</u>
Controllable Expenditure - Other		
Indirect Employee Costs	2	2
Premises	-	-
Transport	3	3
Supplies & Services	440	219
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>445</u>	<u>224</u>
<b>Total Expenditure</b>	<u>1,499</u>	<u>828</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(640)	(113)
Interest	-	-
Other Grants/Reimbursements and Contributions	(137)	(52)
Recharges	-	(89)
Controllable Income	<u>(777)</u>	<u>(254)</u>
<b>Total Income</b>	<u>(777)</u>	<u>(254)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(140)	-
Transfer To/From Earmarked Reserves	<u>(140)</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(140)</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>582</u>	<u>574</u>

# Regeneration

## City Planning

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,290	2,199
Direct Employee Costs	<u>2,290</u>	<u>2,199</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	16	16
Supplies & Services	99	99
Third Party Payments	70	70
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>185</u>	<u>185</u>
<b>Total Expenditure</b>	<u>2,475</u>	<u>2,384</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(1,358)	(1,358)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(71)	(69)
Recharges	(68)	(68)
Controllable Income	<u>(1,497)</u>	<u>(1,495)</u>
<b>Total Income</b>	<u>(1,497)</u>	<u>(1,495)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>978</u>	<u>889</u>

# Regeneration

## City Development

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	518	508
Direct Employee Costs	<u>518</u>	<u>508</u>
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Premises	10	10
Transport	2	2
Supplies & Services	831	365
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	223	45
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>1,067</u>	<u>423</u>
<b>Total Expenditure</b>	<u>1,585</u>	<u>931</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(127)	(127)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(280)	(251)
Controllable Income	<u>(407)</u>	<u>(378)</u>
<b>Total Income</b>	<u>(407)</u>	<u>(378)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(615)	-
Transfer To/From Earmarked Reserves	<u>(615)</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(615)</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>563</u>	<u>553</u>

# Regeneration

## Wolverhampton Events Management

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	-	-
Direct Employee Costs	-	-
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	199	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	199	-
<b>Total Expenditure</b>	<b>199</b>	<b>-</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(199)	-
Transfer To/From Earmarked Reserves	(199)	-
<b>Total Transfer To/From Earmarked Reserves</b>	<b>(199)</b>	<b>-</b>
<b>Net Expenditure/(Income for the Year)</b>	<b>-</b>	<b>-</b>

# Strategy

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Strategy</b>		
Customer Services	2,388	2,409
Digital and IT	7,844	7,949
Data and Analytics	1,003	1,055
Policy and Strategy	468	460
Register Office	(9)	(12)
External Funding and Digital Projects	290	286
Strategy	158	171
West Midlands Strategic Migration Partnership	15	(2)
<b>Total Strategy</b>	<b>12,157</b>	<b>12,316</b>

# Strategy

## Customer Services

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,915	2,895
Direct Employee Costs	<u>2,915</u>	<u>2,895</u>
Controllable Expenditure - Other		
Indirect Employee Costs	5	5
Premises	-	-
Transport	-	-
Supplies & Services	57	57
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>62</u>	<u>62</u>
<b>Total Expenditure</b>	<u>2,977</u>	<u>2,957</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(30)	(45)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(559)	(503)
Controllable Income	<u>(589)</u>	<u>(548)</u>
<b>Total Income</b>	<u>(589)</u>	<u>(548)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>2,388</u>	<u>2,409</u>



# Strategy

## Digital and IT

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	5,090	5,053
Direct Employee Costs	<u>5,090</u>	<u>5,053</u>
Controllable Expenditure - Other		
Indirect Employee Costs	208	17
Premises	-	-
Transport	9	9
Supplies & Services	5,421	5,892
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>5,638</u>	<u>5,918</u>
<b>Total Expenditure</b>	<u>10,728</u>	<u>10,971</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(275)	(276)
Specific Government Grants	(5)	-
Interest	-	-
Other Grants/Reimbursements and Contributions	(1,840)	(1,990)
Recharges	(648)	(756)
Controllable Income	<u>(2,768)</u>	<u>(3,022)</u>
<b>Total Income</b>	<u>(2,768)</u>	<u>(3,022)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(116)	-
Transfer To/From Earmarked Reserves	<u>(116)</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>(116)</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>7,844</u>	<u>7,949</u>

# Strategy

## Data and Analytics

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,293	1,713
Direct Employee Costs	<u>1,293</u>	<u>1,713</u>
Controllable Expenditure - Other		
Indirect Employee Costs	5	5
Premises	1	1
Transport	3	3
Supplies & Services	31	31
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>40</u>	<u>40</u>
<b>Total Expenditure</b>	<u>1,333</u>	<u>1,753</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(65)	(66)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(265)	(632)
Controllable Income	<u>(330)</u>	<u>(698)</u>
<b>Total Income</b>	<u>(330)</u>	<u>(698)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>1,003</u>	<u>1,055</u>

# Strategy

## Policy and Strategy

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	390	382
Direct Employee Costs	<u>390</u>	<u>382</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	78	78
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>78</u>	<u>78</u>
<b>Total Expenditure</b>	<u>468</u>	<u>460</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>-</u>	<u>-</u>
<b>Total Income</b>	<u>-</u>	<u>-</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>468</u>	<u>460</u>

# Strategy

## Register Office

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	441	438
Direct Employee Costs	<u>441</u>	<u>438</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	10	10
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>10</u>	<u>10</u>
<b>Total Expenditure</b>	<u>451</u>	<u>448</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(460)	(460)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>(460)</u>	<u>(460)</u>
<b>Total Income</b>	<u>(460)</u>	<u>(460)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>(9)</u>	<u>(12)</u>

# Strategy

## External Funding and Digital Projects

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	287	283
Direct Employee Costs	<u>287</u>	<u>283</u>
Controllable Expenditure - Other		
Indirect Employee Costs	11	11
Premises	-	-
Transport	1	1
Supplies & Services	14	14
Third Party Payments	1	1
Transfer Payments	-	-
Support Services	-	-
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>27</u>	<u>27</u>
<b>Total Expenditure</b>	<u>314</u>	<u>310</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	(24)	(24)
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	-	-
Controllable Income	<u>(24)</u>	<u>(24)</u>
<b>Total Income</b>	<u>(24)</u>	<u>(24)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>290</u>	<u>286</u>

# Strategy

## Strategy

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	161	161
Direct Employee Costs	<u>161</u>	<u>161</u>
Controllable Expenditure - Other		
Indirect Employee Costs	-	-
Premises	-	-
Transport	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	13
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>-</u>	<u>13</u>
<b>Total Expenditure</b>	<u>161</u>	<u>174</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	-	-
Interest	-	-
Other Grants/Reimbursements and Contributions	-	-
Recharges	(3)	(3)
Controllable Income	<u>(3)</u>	<u>(3)</u>
<b>Total Income</b>	<u>(3)</u>	<u>(3)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>158</u>	<u>171</u>

# Strategy

## West Midlands Strategic Migration Partnership

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	159	211
Direct Employee Costs	<u>159</u>	<u>211</u>
Controllable Expenditure - Other		
Indirect Employee Costs	273	265
Premises	-	-
Transport	-	-
Supplies & Services	265	236
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	35	35
Accounting Transaction	-	-
Controllable Expenditure - Other	<u>573</u>	<u>536</u>
<b>Total Expenditure</b>	<u>732</u>	<u>747</u>
<b>Income</b>		
Controllable Income		
Fees and Charges	-	-
Specific Government Grants	(707)	(704)
Interest	-	-
Other Grants/Reimbursements and Contributions	(10)	(45)
Recharges	-	-
Controllable Income	<u>(717)</u>	<u>(749)</u>
<b>Total Income</b>	<u>(717)</u>	<u>(749)</u>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	-	-
Transfer To/From Earmarked Reserves	<u>-</u>	<u>-</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure/(Income for the Year)</b>	<u>15</u>	<u>(2)</u>

# Corporate Accounts

	2022-2023 Revised Budget £000	2023-2024 Draft Budget £000
<b>Corporate Accounts</b>		
Transfer To/(From) Earmarked Reserves	(12,998)	(5,800)
Other Corporate Budgets	4,500	7,289
Provision for Bad Debts	700	1,200
Provision for Apprenticeship Levy	540	540
West Midlands Combined Authority Transport Levy	10,523	10,734
Environment Agency Levy	78	78
Business Improvement District (BID) Levy	48	48
Combined Authority Contribution	572	572
Birmingham Airport - Rent	(69)	(69)
Capital Receipts Flexibility	(3,000)	(2,000)
Treasury Management	40,265	40,265
On Account Pension Adjustments	(1,295)	-
Corporate Provision for Pay Award	(4,563)	8,164
Vacancy Factor	(1,200)	(1,200)
In year efficiencies from across services	(1,500)	(6,700)
Chief Executive	194	192
Deputy Chief Executive	208	202
<b>Total Corporate Accounts</b>	<b>33,003</b>	<b>53,515</b>